

An aerial photograph of a river meandering through a vast, dense forest. The river is dark brown and winds in a series of loops and curves, creating a complex pattern against the lush green landscape. The forest is composed of various types of trees, with some areas appearing more vibrant green than others. In the background, the terrain rises slightly, showing more forested hills and a few small, distant structures.

Regional Municipality of Wood Buffalo

Quarterly Financial Report

For the quarter ended December 31, 2016



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An aerial photograph of a large, winding reservoir or lake. The water is a deep blue, and the surrounding land is covered in dense green forest. Several islands and peninsulas are visible, some with sandy beaches. The text "EXECUTIVE SUMMARY" is overlaid in white, bold, sans-serif capital letters in the center of the image.

EXECUTIVE SUMMARY

BUDGET POSITION

Operating Results

The actual results show a \$7.2 million deficit. The Municipality had a \$23.5 million reduction in operating revenues mainly attributed to the continued economic decline in the Region and the impact of the wildfire.

Operating Revenues

Operating revenues to December 31, 2016 are \$908.7 million a 3.7% budget increase.

The changes in revenues from budget are primarily due to the increase in property tax revenues as a result of new construction growth which has been transferred to the Emerging Issues reserve for anticipated property tax appeals based on current trends. The 2016 property tax rates approved were 2% less than 2015 property tax rates.

This increase is offset by \$23.5 million decrease in operating revenues which is an indication of the economic climate and the impact of the wildfire.

Operating Expenses

Operating expenses to December 31, 2016 are \$916.0 million a 4.5% budget increase.

The main driver in the increase to operating expenses is the transfer to reserve for anticipated property tax appeals.

This increase is offset by a \$58.5 million reduction in operating expenses which is a reflection of the reduced construction season due to the wildfire.

COUNCIL INITIATIVE

Budget Reduction Initiative

On December 8, 2015, Council approved a motion to decrease the 2016 operating budget by \$10.0 million and 30 vacant full time equivalent positions. As of December 31, 2016 Administration achieved this goal by reducing the 2106 Operating Budget by \$10.0 million and eliminating 32.5 vacant positions.

2016 WILDFIRE

The Municipality has spent \$145.6 million in recoverable response costs from the 2016 wildfire as of December 31, 2016 of which the Province advanced the Municipality \$87.5 million and our insurance providers advanced \$20.1 million. A letter was submitted to the Province for a further advance as per the Disaster Recovery Program guidelines and \$20.2 million was received in 2017 to date.

The Wood Buffalo Recovery Committee's non-recovery operational costs for 2016 was \$4.0 million. These operational costs have been included as part of the overall municipal operating financial statements.

FINANCIAL POSITION

Capital

The Municipality approved the 2016 Capital Budget of \$453.7 million plus an additional budget of \$325.7 million carried forward into 2016 from 2015. At the end of the fourth quarter, the budget balance for all active projects was \$570.4 million, \$164.1 million was spent on the delivery of capital projects and \$44.9 million for amendments to the existing budgets due to deferrals and cancellations caused by the shortened 2016 construction season due to the wildfire.

Included in the Capital Budget section is a financial summary of the capital projects that are specifically listed in the 2015-2017 Strategic Plan.

Investments

The Municipality has a \$320.3 million investment portfolio as of December 31, 2016. There was a net decrease of \$57.6 million in the portfolio due to \$62.2 million withdrawn to meet operating and capital cash needs in the second quarter of 2016 which is offset by the receipt of \$4.0 million of investment income and additional investments of \$0.6 million.

Debt

Municipal debt at December 31, 2016 of \$299.8 million has been decreased by a net of \$1.4 million with \$14.3 new debt drawn and \$15.7 million repaid since December 31, 2015. The Municipality presently has a total debt commitment of \$1.0 billion of this \$724.7 million has not been drawn. We are within the debt limits outlined in Alberta Regulation (AR) 255/2000 of the Alberta Municipal Government Act and the Debt Management Policy.

Grants

The Municipality received \$96.1 million in capital grants and \$5.0 million in operating grants in 2016. Presently, there are several grant applications submitted totaling \$101.1 million. Research into grant opportunities is an on-going process.

CONCLUSION

The Municipality has a \$7.2 million deficit for the year ending December 31, 2016. The impact being experienced by the continued slowdown in the economy is shown in the reduced revenues for sales and user charges and the continued necessity of setting up a reserve for potential assessment appeal losses. The spend on capital was not at previous year levels due to a shortened construction season brought about by the wildfire and cleanup activities precipitated by the fire. We continue to work with Government of Alberta to pass on any costs that are related to wildfire response and recovery expenses as per the guidelines of the Disaster Recovery Program. Administration closely monitors investments and debt plus any new grant opportunities.



BUDGET POSITION

Operating Budget

REGIONAL MUNICIPALITY OF WOOD BUFFALO

Municipal Operating Revenues and Expenses

For the Period Ending December 31, 2016

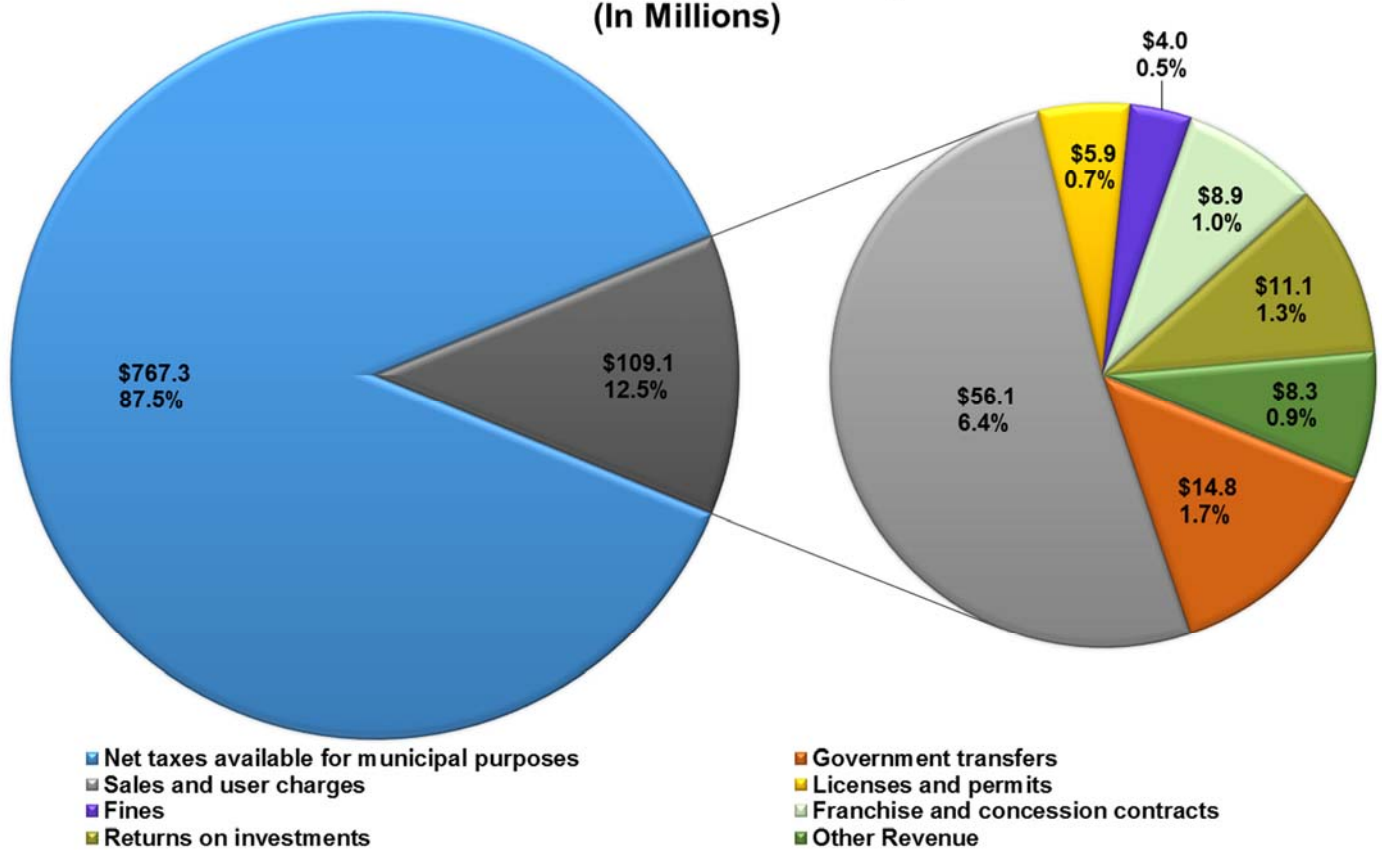
	2015 Actual	2016 Actual	2016 Budget (Note 1)	Actuals Incr (Decr) from Budget
Revenue:				
Net taxes available for municipal purposes	\$ 677,993,047	\$ 796,509,819	\$ 767,315,347	\$ 29,194,472
Government transfers	16,232,745	11,627,474	14,827,400	(3,199,926)
Sales and user charges	51,808,139	48,811,645	56,132,700	(7,321,055)
Sales to other governments	3,573,100	2,519,357	3,469,600	(950,243)
Penalties and costs on taxes	1,821,812	923,272	2,085,800	(1,162,528)
Licenses and permits	5,608,623	3,821,024	5,867,700	(2,046,676)
Fines	3,717,209	3,173,120	3,990,000	(816,880)
Franchise and concession contracts	8,165,601	6,860,033	8,892,000	(2,031,967)
Return on investments	10,043,292	5,099,725	11,059,000	(5,959,275)
Rentals	927,516	1,131,544	735,900	395,644
Other	1,324,391	2,795,360	1,036,500	1,758,860
Transfers from reserves/operations	26,608,104	25,464,005	991,000	24,473,005
	807,823,579	908,736,378	876,402,947	32,333,431
Expenses:				
Salaries, wages and benefits	221,108,134	248,051,736	259,168,800	(11,117,064)
Contracted and general services	99,719,892	81,861,770	108,009,000	(26,147,230)
Purchases from other governments	23,788,887	24,581,009	28,147,800	(3,566,791)
Materials, goods, supplies and utilities	34,996,565	28,876,218	42,052,300	(13,176,082)
Provision for allowances	1,916,875	3,594,493	676,300	2,918,193
Transfers to local boards and agencies	660,000	893,000	843,000	50,000
Transfers to individuals and organizations	40,337,799	34,613,914	39,060,400	(4,446,486)
Bank charges and short-term interest	259,717	233,401	290,000	(56,599)
Interest on long-term debt	14,707,546	14,020,076	13,930,800	89,276
Other	17,078,854	22,857,475	297,300	22,560,175
Debenture repayment	15,764,291	15,702,338	15,702,300	38
Transfers to reserves/operations	337,032,760	440,700,549	368,224,947	72,475,602
	807,371,320	915,985,979	876,402,947	39,583,032
Excess (deficit) operating revenues over expenses	\$ 452,259	\$ (7,249,601)	\$ -	\$ (7,249,601)

Notes:

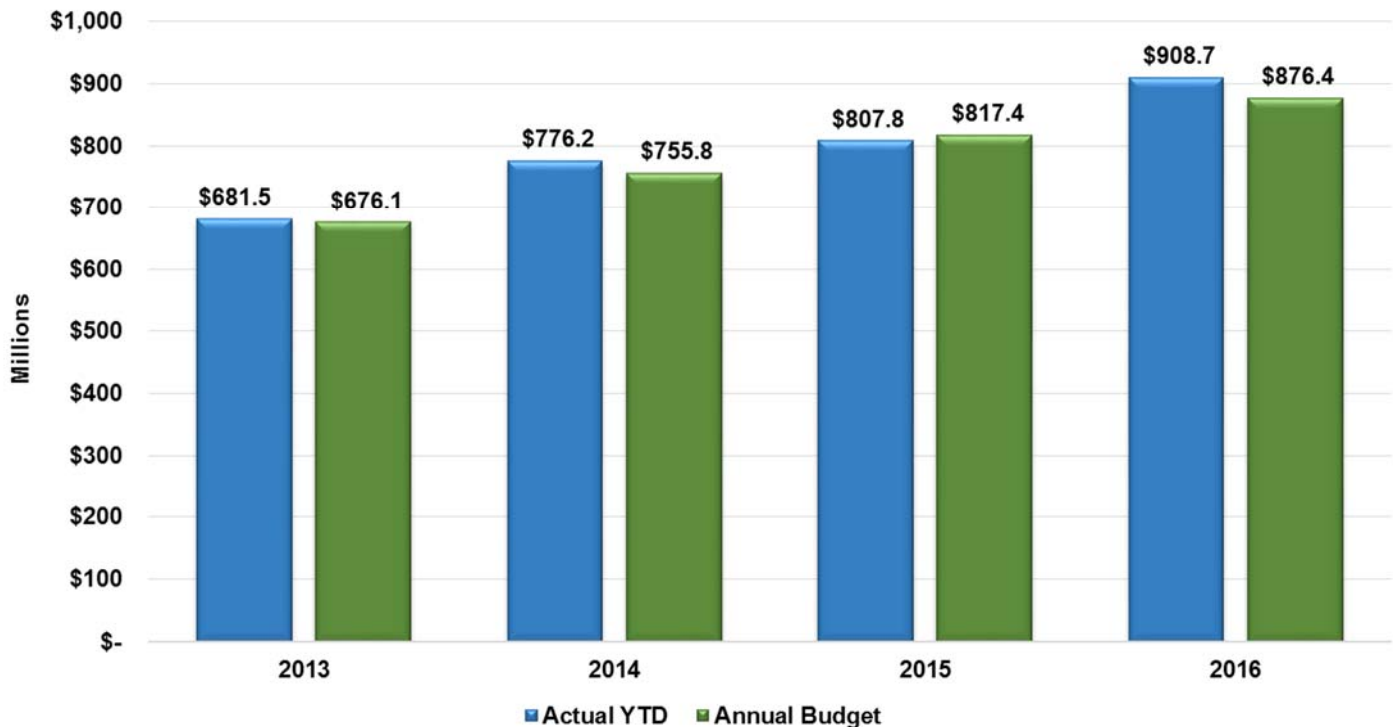
(1) Annual budget includes the council budget reduction initiative amount

Operating Budget (continued)

**2016 Revenue - Annual Budget
(In Millions)**

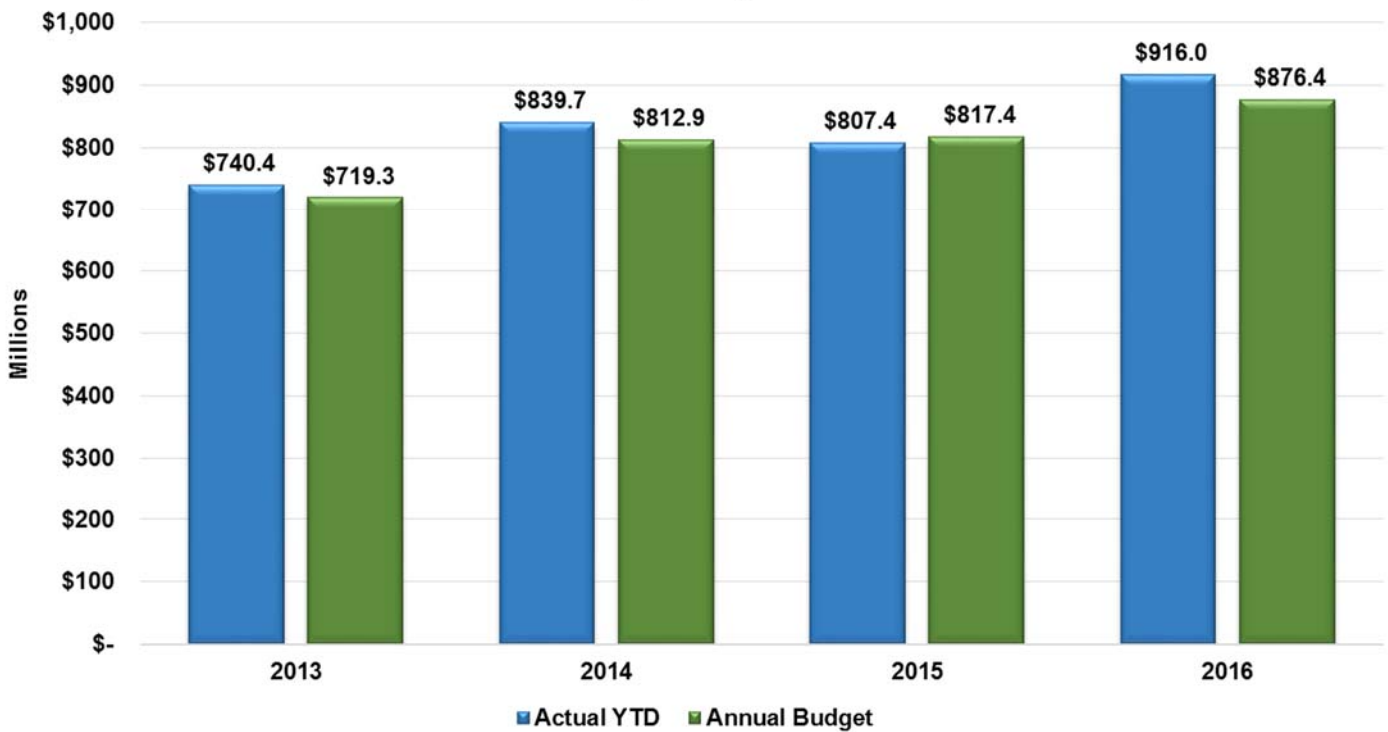


Municipal Revenues

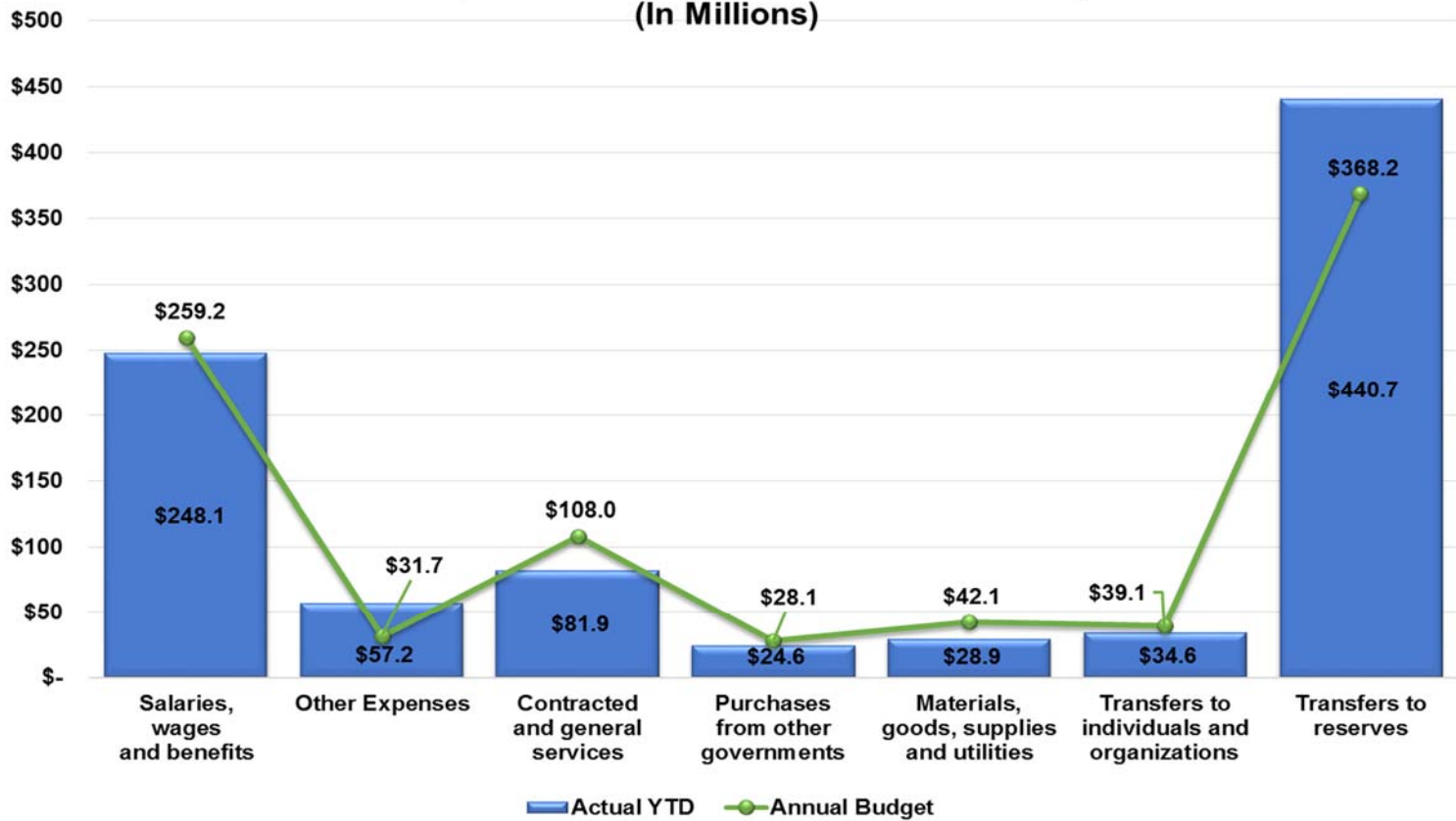


Operating Budget (continued)

Municipal Expenses



2016 Expenses - Actuals YTD over Annual Budget (In Millions)



Operating Budget (continued)

REGIONAL MUNICIPALITY OF WOOD BUFFALO

Operating Expenses by Segment

For the Period Ending December 31, 2016

	2016 YTD (A)	2016 Budget (B)	Incr (Decr) to Budget (A-B)
Protective Services			
Police	\$ 40,091,932	\$ 43,089,065	\$ (2,997,133)
Fire	32,090,597	36,655,168	(4,564,571)
Disaster and Emergency Measurers	4,906,577	894,096	4,012,481
Ambulance and First Aid	9,252,332	9,932,795	(680,463)
Bylaw Enforcement	8,495,977	9,624,109	(1,128,132)
Subtotal	94,837,415	100,195,233	(5,357,818)
Recreation and Culture			
Recreation Boards	641,230	179,000	462,230
Parks and Recreation	43,825,892	41,177,577	2,648,315
Culture: Libraries, Museums, Halls	5,708,088	6,919,660	(1,211,572)
Subtotal	50,175,210	48,276,237	1,898,973
Environmental Use and Protection			
Water Supply and Distribution	25,832,612	28,472,191	(2,639,579)
Wastewater Treatment and Disposal	25,019,629	24,025,744	993,885
Waste Management	17,995,228	19,987,994	(1,992,766)
Subtotal	68,847,469	72,485,929	(3,638,460)
Transportation			
Common and Equipment Pool	21,506,644	27,779,347	(6,272,703)
Roads, Streets, Walks, Lighting	34,314,324	42,922,040	(8,607,716)
Public Transport	27,924,891	34,289,360	(6,364,469)
Storm Sewers and Drainage	181,842	430,410	(248,568)
Subtotal	83,927,701	105,421,157	(21,493,456)
Public Health and Welfare			
Family and Community Support	28,616,816	30,383,117	(1,766,301)
Day Care	-	-	-
Cemeteries and Crematoriums	1,708,380	1,051,848	656,532
Subtotal	30,325,196	31,434,965	(1,109,769)
Planning and Development			
Land Use Planning, Zoning and Development	12,054,355	13,445,100	(1,390,745)
Subdivision Land and Development	-	-	-
Public Housing Operations	664	700	(36)
Land, Housing and Building Rentals	9,010,065	10,209,589	(1,199,524)
Subtotal	21,065,084	23,655,389	(2,590,305)
General Government and Fiscal Services			
Council and Other Legislative	1,800,740	2,132,309	(331,569)
General Administration and Fiscal Services*	549,766,291	473,151,981	76,614,310
Other General Government	15,240,872	15,652,047	(411,175)
Other	-	3,997,700	(3,997,700)
Subtotal	566,807,903	494,934,037	71,873,866
Municipal Operations Expenses	915,985,979	\$ 876,402,947	\$ 39,583,032

* Includes Wood Buffalo Recovery Committee detailed in 2016 Wildfire section and operating and capital reserve transfers



Budget Reduction Initiative

REGIONAL MUNICIPALITY OF WOOD BUFFALO

2016 Budget Reductions Initiatives

For the Period Ending December 31, 2016

	Total Budget Reduction
Council Motion	\$ 10,000,000
Expense	
Salaries, wages and benefits	2,141,400
Contracted and general services	6,378,100
Materials, goods, supplies and utilities	1,369,000
Transfers to individuals and organizations	98,500
Bank charges and short-term interest	13,000
Subtotal	10,000,000
Remaining Savings Required	\$ -

	Eliminated Positions
Full Time Equivalent Reductions	
Council Motion	30.0
Eliminated	32.5
Remaining Reductions Required	(2.5)



2016 Wildfire

REGIONAL MUNICIPALITY OF WOOD BUFFALO

Municipal 2016 Wildfire Reimbursable Costs*

For the Period Ending December 31, 2016

	Response December 2016 Actual YTD	Recovery December 2016 Actual YTD	Insurance December 2016 Actual YTD	Total December 2016 Actual YTD
Cost Reimbursements:				
Disaster Recovery Program Advance	\$ 87,500,000	\$ -	\$ -	\$ 87,500,000
Red Cross - Welcome BBQs	454,875	-	-	454,875
Ft McMurray Airport - reimbursement	20,505	-	-	20,505
Cost Reimbursement accrual	22,081,393	16,179,868	-	38,261,261
Insurable Claims	-	-	7,108,868	7,108,868
	110,056,773	16,179,868	7,108,868	133,345,509
Reimbursable Expenses:				
Salaries, wages and benefits	6,144,388	-	-	6,144,388
Contracted and general services	98,467,449	22,318,638	7,108,868	127,894,955
Materials, goods, supplies and utilities	10,997,985	575,786	-	11,573,771
	115,609,822	22,894,424	7,108,868	145,613,114
Excess (Deficit) of Cost Reimbursements	\$ (5,553,049)	\$ (6,714,556)	\$ -	\$ (12,267,605)

* Non-insured 2016 Wildfire reimbursable costs are not included in the municipal operating results.

Wood Buffalo Recovery Committee Operating Costs

For the Period Ending December 31, 2016

	December 2016 Actual YTD (A)	December 2016 Budget YTD (B)	Incr(Decr) to Budget YTD (A-B)	Annual Budget* (C)
Cost Reimbursements:				
Travel reimbursement	\$ 2,500	\$ -	\$ 2,500	\$ 5,000
	2,500	-	2,500	5,000
Expenses:				
Salaries, wages and benefits	1,187,044	-	1,187,044	381,930
Contracted and general services	2,743,498	-	2,743,498	10,640,140
Materials, goods, supplies and utilities	85,592	-	85,592	14,120
Other expenses	400	-	400	-
	4,016,534	-	4,016,534	11,036,190
Wood Buffalo Recovery Committee Operating Expenses	\$ 4,014,034	\$ -	\$ 4,014,034	\$ 11,031,190

* The annual budget amount is not added to the overall budget but was funded from Emerging Issues Reserve.

A photograph of a dense forest of tall, slender trees with white bark and green foliage, with a dirt path leading into the distance. The text "FINANCIAL POSITION" is overlaid in the center.

FINANCIAL POSITION

Capital

Strategic Plan Projects

The 2015 – 2017 Strategic Plan specifically lists capital project priorities within the seven goals intended to address the vision and goals of the longer-term Municipal Development Plan (MDP). The following is a summary of the active capital projects located within the Strategic Plan.

REGIONAL MUNICIPALITY OF WOOD BUFFALO

Strategic Plan Capital Projects

For the Period Ending December 31, 2016

	Total Budget All Years	December 2016 Allotted *	December 2016 Available
2 - Building Balanced Regional Services Strategic Plan Projects			
600874 Fort Chipewyan WTP Expansion - Construction	\$ 37,000,000	\$ 25,964,153	\$ 11,035,847
600831 Fort Chipewyan WTP Upgrade - Design	2,500,000	1,589,903	910,097
600352 Parsons Creek Water Supply Line	42,750,000	42,519,772	230,228
600870 Flood Mitigation - Construction	197,700,000	2,962,490	194,737,510
600871 Flood Mitigation - Predesign/Design	9,800,000	1,253,813	8,546,187
600954 Saline Water Main Hardin St. to King St. Booster	14,000,000	14,012,535	(12,535)
601096 Janvier Sewage Lagoon Upgrade - Construction	200,000	16,088	183,912
601035 Anzac Fire Hall - Construction	12,000,000	7,503,931	4,496,069
600852 Anzac Fire Hall - Design	560,000	560,000	-
600369 Anzac WWTP & Effluent Pipeline	51,439,588	47,977,082	3,462,506
600592 Confederation Way Sanitary Sewer Bypass	31,000,000	25,238,771	5,761,229
600854 Beacon Hill Outflow & Pipeline Upgrade	15,000,000	9,673,858	5,326,142
601044 Fort MacKay Fire Hall - Construction	15,000,000	-	15,000,000
600875 Fort MacKay Fire Hall - Design	800,000	779,094	20,906
600832 Fort MacKay Fire Hall - Predesign	200,000	86,339	113,661
Subtotal	429,949,588	180,137,828	249,811,760
5 - Building a Reliable Transportation System Strategic Plan Projects			
600993 Hwy 69: Twin 69 West Saline - West Airport Boundary Road	45,000,000	43,686,535	1,313,465
600990 Hwy 69: Intersection Improvement Hwy 69-Mackenzie Blvd	6,500,000	6,480,817	19,183
600991 Hwy 69: Intersection Improvement Hwy 69-West Airport Boundary Road	6,101,467	6,101,467	-
600668 Fort Chipewyan Firebag Bridge Replacement - Construction	12,200,000	11,502,181	697,819
Subtotal	69,801,467	67,771,000	2,030,467
6 - Building a Sustainable Region Strategic Plan Projects			
600942 Material Recovery Facility (MRF) Expansion	3,000,000	2,171,185	828,815
600918 Landfill Gas Management System - Predesign/Design	400,000	155,000	245,000
Subtotal	3,400,000	2,326,185	1,073,815
7 - Building for a Healthy and Active Lifestyle Strategic Plan Projects			
600724 Conklin Multiplex - Construction	50,000,000	23,163,839	26,836,161
600653 Conklin Multiplex - Predesign	3,900,000	3,116,563	783,437
600944 Northside Multiuse Facility Phase 1 - Construction	34,500,000	-	34,500,000
600664 Northside Recreation Centre - Design	13,500,000	9,455,697	4,044,303
600726 Fort Chipewyan Swimming Pool - Construction	36,473,100	34,062,975	2,410,125
601314 Fort Chipewyan Swimming Pool - FF&E	700,000	222,603	477,397
Subtotal	139,073,100	70,021,678	69,051,422
Strategic Plan Capital Projects Total	\$ 642,224,155	\$ 320,256,692	\$ 321,967,463

* Allotted equals Actuals to date plus Commitments

WTP = Water Treatment Plant

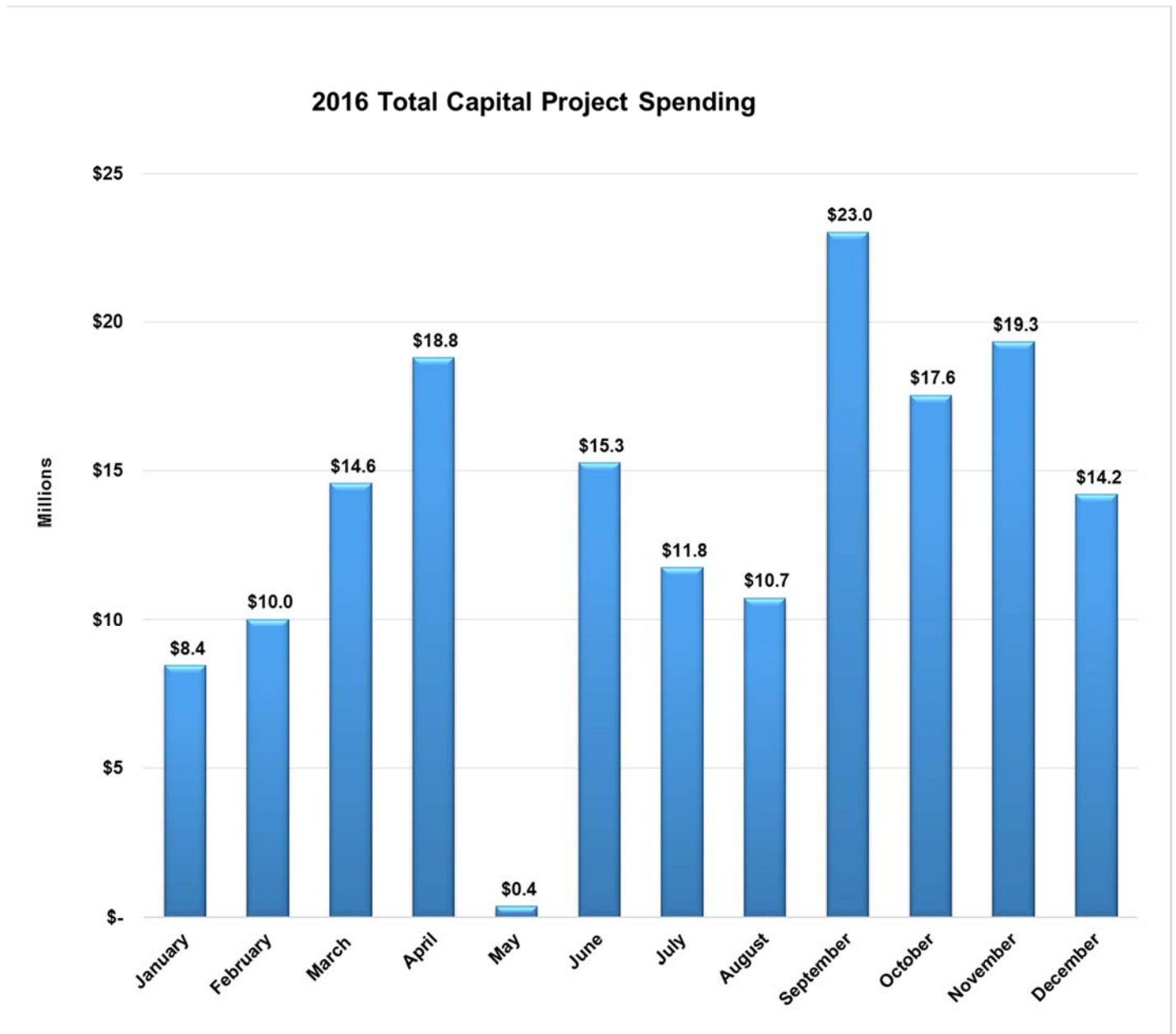
WWTP = Waste Water Treatment Plant

FF&E = Furniture, Fixtures & Equipment

Capital (continued)

Total Capital Spending

At the end of the four quarter, the 2016 budget balance for all active capital projects is \$570.4 million. A total of \$164.1 million was added to the assets under construction balance between January and December 2016. This equates to the total amount spent on capital project delivery during the four quarters.



**Spending equal totals added to assets under construction during the month.*

Investments

The Investment Policy FIN-140, outlines the investment objectives, benchmarks and parameters. This Policy is reviewed annually by Administration with changes recommended to Council for approval. Permissible investments are restricted to fixed income securities that meet the investment objectives and parameters.

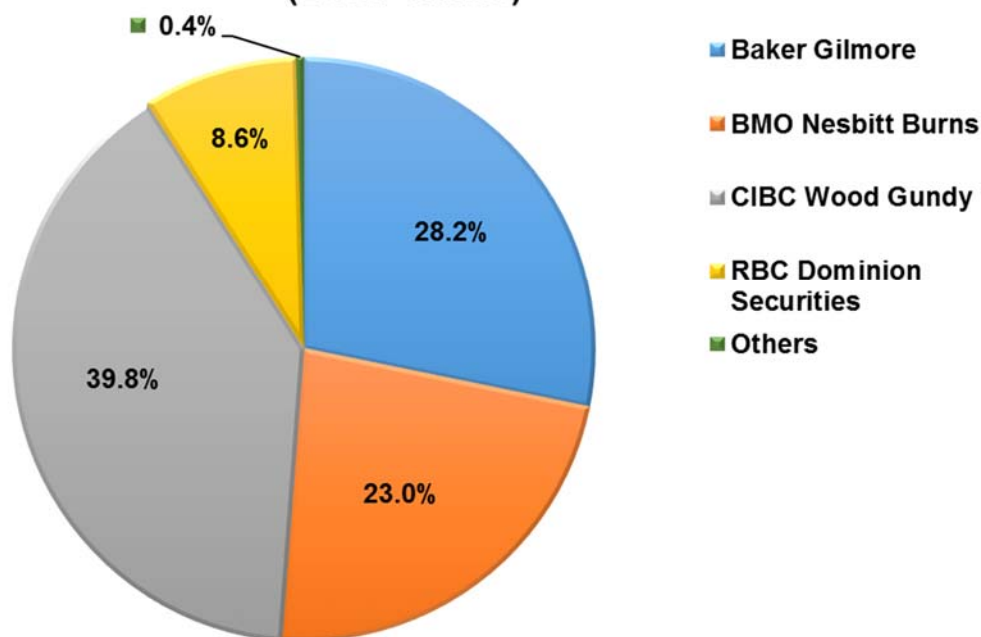
The table below shows the activity in the investment portfolio accounts with each investment fund manager. As of December 31, 2016 the Municipality has an investment portfolio amortized cost value of \$320.3 million and a market value of \$325.6 million. Returns on investments for 2016 are \$5.1 million with \$4.0 million from investment income (as shown below) and \$1.1 million from interest earned on cash outside the investment portfolio.

Investment Holdings (In Millions)

Fund Managers	Book Value @ December 31, 2015	Book Value @ December 31, 2016	Market Value December 31, 2016	Return on Investment December 31, 2016
Baker Gilmore	\$ 99.2	\$ 90.3	\$ 90.2	\$ 1.0
BMO Nesbitt Burns	87.9	73.8	77.6	2.0
CIBC Wood Gundy	150.6	127.4	128.0	0.9
RBC Dominion Securities	39.6	27.5	28.5	0.2
Others	0.7	1.3	1.3	-
Total	\$ 377.9	\$ 320.3	\$ 325.6	\$ 4.0

During 2016, there is a net decrease in the investment portfolio of \$57.6 million. This is made up of \$62.2 million in withdrawals and amounts not reinvested at maturity in the investment portfolio to meet operating and capital cash needs offset by a net increase of \$4.0 million from investment income and additional investments of \$0.6 million.

Investment Holding by Fund Managers (Book Values)



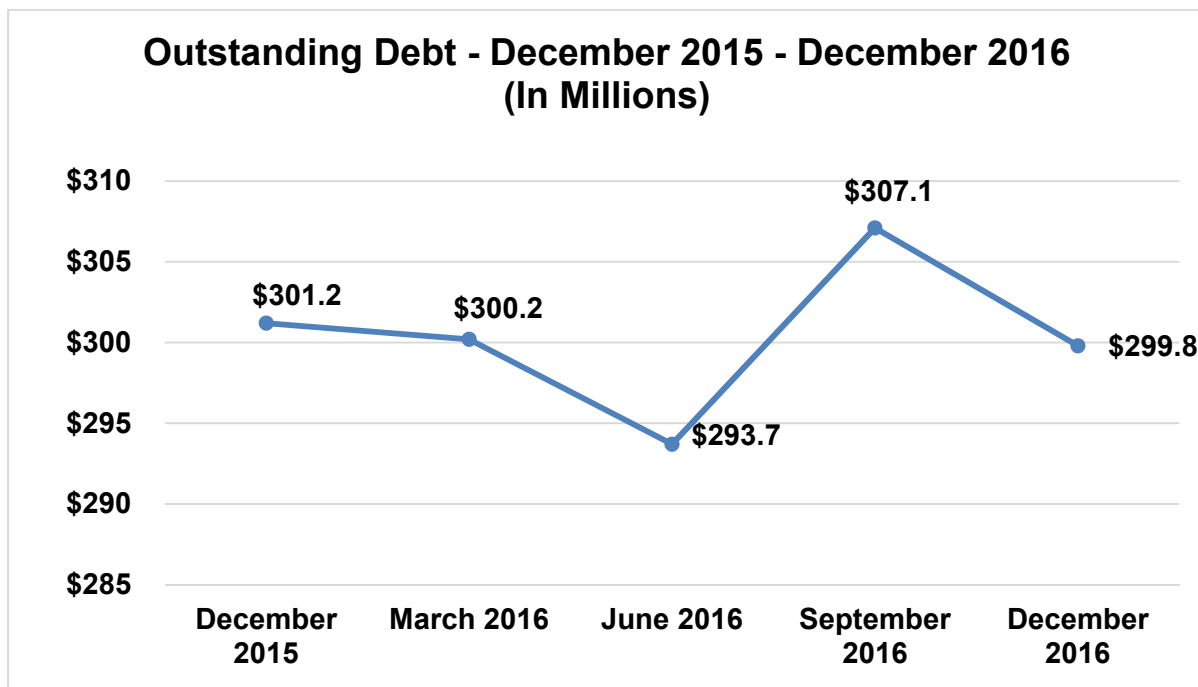
Debt

Authority to incur debt for municipalities in Alberta is granted through Alberta Regulation (AR) 255/2000 of the Alberta Municipal Government Act (MGA) and in special cases, variation can be granted through a Ministerial Order. Sections 251 through 274 of the MGA provides guidance regarding indebtedness for operating and capital purposes.

The general debt limits for municipalities in Alberta allow for debt of 1.5 times revenue and 0.25 times revenue for debt service. Regional Municipality of Wood Buffalo's debt limit is set at 2 times revenue and debt service limit is set at 0.35 times revenue through AR255/2000.

Council, through the Debt Management Policy (FIN-120), set the Municipality's limits at 85% of the Alberta Debt Limit Regulation (AR) 255/2000.

As of December 31, 2016, the Municipality has \$299.8 million in debt outstanding, \$724.7 million in undrawn debt and a total debt commitment of \$1.0 billion.



Municipal debt at December 31, 2016 of \$299.8 million has been decreased by \$1.4 million with \$14.3 million new debt drawn and \$15.7 million repaid since December 31, 2015.

Grants

REGIONAL MUNICIPALITY OF WOOD BUFFALO Summary of Capital and Operating Grants Awarded As At December 31, 2016

Past & Current Capital Grants	2016	2013-2015	Additional Information
Infrastructure and Engineering Division			
Municipal Sustainability Initiative (MSI)	\$ 31,621,263	\$ 69,723,755	\$18,000,000 budgeted in 2017. Actual allocations determined by Provincial Budget. BMTG was rolled into this program in 2014
MSI Additional		12,079,872	Part of 2014 Provincial Fiscal Budget ending March 31, 2015
Basic Municipal Transportation Grant (BMTG)		4,604,388	This program has been rolled into the MSI Grant as of 2014
Federal Gas Tax Fund (FGTF)	6,740,851	17,441,503	\$6,000,000 budgeted in 2017. Actual allocations determined by Federal and Provincial Budgets
Alberta Municipal Water/Wastewater Partnership (AMWWP) - Fort Chipewyan WTP Expansion	19,756,092	-	Application submitted Nov 2015. Revised January 21, 2016. Approved for \$19,756,092 representing 69.64% of eligible costs.
Alberta Municipal Water/Wastewater Partnership (AMWWP) - Conklin WTP Phase 1 Expansion	4,286,347	-	Original approval in 2004 was for a \$922,500 contribution under the AMWWP program. A cost revision funding request was submitted in 2016 which resulted in additional AMWWP contribution of \$4,286,347 under AMWWP. Total grant \$5,208,847.25.
Public Transit Infrastructure Program (PTIF)	3,451,000	-	Bus Bay Turn-out project
GreenTRIP Round 3	6,459,000	-	Bus Bay Turn-out project
GreenTRIP Round 3	842,560	-	Airporter/Paratransit
GreenTRIP Round 3	1,276,667	-	Shelter Additions
GreenTRIP Round 3	21,570,614	-	Intelligent Transportation System
GreenTRIP Round 1		26,670,000	Transit Facility
GreenTRIP Round 1		9,255,000	Transit Bus Purchases
Alberta Community Resilience Program (ACRP)		10,000,000	Flood Mitigation Project (Deferred)
Alberta Community Partnership (ACP)		779,000	Fort Chipewyan Swimming Pool
Flood Recovery and Erosion Control Program		7,043,525	Five Riverbank Protection Projects
Alberta Transportation - Project Specific Grant		2,000,000	Highway 69 Intersection improvements at West Airport Boundary Road
Alberta Transportation - Project Specific Grant		853,891	Highway 63 intersection improvements at Highway 69 and Mackenzie Blvd.
Alberta Transportation - Project Specific Grant		57,399	Landfill Access Upgrading
Western Economic Diversification Canada		245,160	Westwood/Westview Community Park upgrade
Community and Protective Services Division			
9-1-1 Grant	70,628	249,372	2015 Amount was transferred from Operating for Capital Project. 2016 Amount is Q1 and Q2 amount. The grant runs from July 1st to June 30th annually. 9-1-1 Grants are calculated quarterly based on 9-1-1 revenue and population served by the Public Safety Answering Point (PSAP).
Total Capital Grants	\$ 96,075,022	\$ 161,002,864	

Grants (continued)

Capital Grant Applications in Progress	Amount	Submission Deadline	Additional Information
Infrastructure and Engineering Division			
Alberta Municipal Water/Wastewater Program (AMWWP)	\$ 32,000,000	November 30, 2016	Applications that were originally submitted in 2015 were updated in November 2016 for eligible components of the Rural Water and Sewer Servicing (RWSS) Project and the Conklin Water Treatment Plant Phase 2 Upgrade project. Based on potential cost share ratios and eligible components, the estimated grant request for the RWSS project is approximately \$30M and for Conklin WTP Phase 2 Upgrades it would be approximately \$2M.
AMWWP - Water for Life (WFL) Program	50,000,000	November 30, 2016	An application was submitted for the Southeast 881 Water Supply Line. Based on potential cost share ratios and eligible components, the estimated grant request for this project is approximately \$50M.
Emissions Reduction Alberta	5,000,000	December 15, 2016	Expression of Interest submitted for the Landfill Gas Remediation Project. EOI shortlist notification expected by Feb 13, 2017. FFP submission deadline will be March 30, 2017.
GreenTRIP Grant - Round 2	3,401,870	November 30, 2014	Application submitted in GreenTRIP Grant Round 2 for 66 2/3 % of project costs. Funding requested - Transit Terminal - \$3,401,870. Consideration of application is on hold until location of transit terminal has been determined.
Canada 150 Program	500,000	June 22, 2016	Application Submitted for \$500,000 towards the Anzac Community Centre Upgrades project.
Canada 150 Program	200,100	December 15, 2016	Application submitted for \$200,100 towards the upgrade of the playground at St. Kateri School (Community Playground Replacement IO 600864)
Total Capital Grant in Progress	\$ 91,101,970		

Unsuccessful Capital Applications	2016	2015	Additional Information
Infrastructure and Engineering Division			
Building Canada - Small Communities Fund	\$ -	\$ 6,000,000	Applications submitted for two projects - Beacon Hill Outfall and Pipeline Upgrade and the Rural Water and Sewer Servicing.
Canada 150 Community Infrastructure Program	-	500,000	Application submitted for Cricket Pitch Upgrades - Syncrude Athletic Park Project.
2015 Alberta Blue Cross - Healthy Communities Grant	-	50,000	Application submitted for Father Turcotte School Playground Design Build.
2016 Alberta Blue Cross - Healthy Communities Grant	50,000	0	Application submitted for Father Turcotte School Playground Design Build.
Total Unsuccessful Capital Applications	\$ 50,000	\$ 6,550,000	

Grants (continued)

Operating Grants (continued)	2016	2013-2015	Additional Information
Community and Protective Services Division			
Alberta Indigenous Relations	\$ 50,000	\$ 60,000	Grant to assist with the Urban Aboriginal Connection Initiative project - Wood Buffalo Pan Aboriginal Connection project.
Aboriginal Affairs and Northern Development Canada	-	280,363	Funding for the Urban Aboriginal Strategy
911 Grant	414,831	444,392	The objective of the 911 Grant Program is to strengthen and support local delivery of 911. This is being done using funding generated from a monthly 911 levy on cellphones, and by developing provincial standards for 911. All of this is being done in close collaboration with Alberta's 911 centres. A portion of the 2015 funding is reflected as a capital grant. A portion of the 2016 grant was transferred from Capital.
Community Inclusion Grant (Diversity Plan 2016 and Beyond)	10,000	-	Human Rights, Education and Multicultural Fund (2016 - Budget \$44,440, Grant \$10,000)
Celebrate Canada Grant	9,000	9,000	Canadian Heritage provides financial support for Canada Day activities. Deadline for applications for 2017 edition is November 21, 2016.
Police Officer Grant (POG)	300,000	900,000	Current agreement is for three (3) years from April 1, 2015 and ending March 31, 2018.
Municipal Policing Assistance Grant (MPAG)	1,323,584	3,475,200	Current funding agreement is for three (3) years from April 1, 2015 and ending March 31, 2018. Payment is based on per capita calculation.
Family and Community Safety Program (Children and Youth Service Grant)	150,000	110,837	Funded by Minister of Human Services to provide advocacy services in the community.
Family & Community Support Services	1,924,513	4,709,194	Provincial level program through Alberta Human Services. Payment is based on population.
Conoco Phillips	5,000	10,000	\$5,000 for Green Teen Program in 2016 and \$10,000 for planters in Anzac in 2014.
Event Tourism Strategy	-	60,000	Payment from Province of Alberta for cultural and tourism events.
2014 Flood Readiness Supplies Grant	-	234,445	One time grant following the flooding of 2013 so that municipalities could replenish their flood-readiness supplies and purchase needed equipment to prepare for future floods.
Emergency Management Preparedness Program (EMPP)	-	-	The objective of the Emergency Management Preparedness Program (EMPP) is to provide an effective and cost-efficient grant program for increased emergency management capacity that resulted in an increased number of trained emergency management practitioners. Decision expected in February 2017
Fire Services Training Program (FSTP) (Formerly Fire Services and Emergency Preparedness Program)	-	-	This program supports the expansion and enhancement of regional fire service training. The objective is to provide an effective and cost-efficient mechanism for increased training capacity that results in a greater number of trained fire service personnel. Next intake September 2017.
Fire Services and Emergency Preparedness Program	-	59,150	The FSEPP has undergone changes and is now known as the Fire Services Training Program (FSTP). The Emergency Management Preparedness Program (EMPP) has also been created and may fund training for other types of emergency preparedness
Community Injury Control Fund (CICF) Grant	-	4,000	One time grant in 2014
CN EcoConnexions From the Ground Up	-	25,000	

Grants (continued)

Operating Grants (continued)	2016	2013-2015	Additional Information
Corporate Services Division			
Summer Temporary Employment Program (STEP) Program	\$ 14,100	\$ -	2016 - 5 Labourer Positions
Canada Summer Jobs	55,606	-	2016 - 29 Students
Infrastructure and Engineering Division			
TD Friends of the Environment	4,199	5,000	Eligible projects include Community Gardens, Environmental Education Projects, Outdoor Classrooms, Protection of Endangered Species/Wildlife, Recycling/Composting Programs, Tree Planting and Urban Naturalization Projects, Energy Conservation/Renewable Energy, Research Projects, Habitat restoration. 2016 - 20 trees for Dr. Clark School, 2013 - Trees at Fort McMurray First Nation #468
Alberta Recycling Tire Marshalling Area (TMA)	-	17,343	The 2015 grant is for the purchase and delivery of the concrete blocks for the containment area. New applications being developed for 2016. Deadline November 15, 2016.
Municipal Electronics and Paint Round-up Grant	20,341	3,527	Alberta Recycling Grant to offset cost to advertise and run the round-up activities.
FireSmart Community Grant Program - Government of Alberta	-	238,600	Fire Smart Grant from Alberta Government. No call for applications in 2016
Municipal Recreation/Tourism Areas (MR/TA) Grant (Macdonald Island)	-	12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013.
Municipal Recreation/Tourism Areas (MR/TA) Grant (Vista Ridge)	-	12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013.
Municipal Recreation/Tourism Areas (MR/TA) Grant (Lake shore)	-	12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013.
HWY 63 Traffic Survey & Transportation Demand Model	-	225,000	One time Grant in 2013
Planning and Regional Development Division			
Community and Regional Economic Support (CARES) Program	750,000	-	To support the Back to Business Resource Centre and Business Recovery Expositions
Total Operating Grants	\$ 5,031,174	\$ 10,907,051	

Grants (continued)

Operating Grant Applications in Progress	Amount	Submission Deadline	Additional Information
Infrastructure and Engineering Division			
Alberta Recycling Municipal Demonstration Grant	\$ 30,000	November 15, 2016	Application submitted for \$30,000 towards a pour-in-place recycled tire project at the Syncrude Athletic Park
Alberta Recycling Tire Marshalling Area	90,000	November 15, 2016	Applications submitted for 3 Tire Marshalling Areas - \$30,000 each - Janvier, Conklin and Fort Chipewyan
Forest Resource Improvement Association of Alberta (FRIAA) FireSmart Program	9,650,000	Program website indicates that our applications were successful. Awaiting written confirmation and details.	The FRIAA FireSmart Program is separate and independent from the Government of Alberta's FireSmart Community Grant Program. Maximum amount of funding for a single project will be \$400,000 over the life of the project. The RMWW have been successful at the EOI stage and has submitted full proposals for Hazard Reduction activities. \$400,000 Birchwood/Conn Creek, \$400,000 Anzac, \$125,000 Mitigation strategy, \$40,000 public education.
Community and Protective Services Division			
Celebrate Canada Grant	49,500	November 21, 2016	The Celebration and Commemoration Program – Celebrate Canada component provides funding for activities organized on National Aboriginal Day (June 21), Saint-Jean-Baptiste Day (June 24), Canadian Multiculturalism Day (June 27) and Canada Day (July 1). The Celebrate Canada 2017 application requesting \$49,500 was submitted by the November 21, 2016 deadline.
Civil Forfeiture Grant (CFG)	200,000	October 27, 2016	Community and Protective Services submitted a Letter of Intent (LOI) for funding of \$200,000 from the Civil Forfeiture Grant through the Government of Alberta. The project is called the Child Abuse Victim Advocacy Enhancement Project and their partner will be the Wood Buffalo Child and Youth Advocacy Centre Steering Committee.
Emergency Management Preparedness Program (EMPP)	25,300	September 30, 2016	The objective of the Emergency Management Preparedness Program (EMPP) is to provide an effective and cost-efficient grant program for increased emergency management capacity that resulted in an increased number of trained emergency management practitioners. Decision expected in February 2017
Total Operating Grant in Progress	\$ 10,044,800		

Grants (continued)

Future Grant Opportunities (continued)	Additional Information
Infrastructure and Engineering Division (continued)	
Tree Canada - Tree to Our Nature	In celebration of Canada's 150th anniversary, Tree Canada will be providing 150 grants of \$5,000 to successful recipients of the Tree to our Nature program. Information has been distributed to the Parks Department for review. Deadline is February 17, 2017.
2017 Edible Trees Program	Tree Canada 2017 Edible Trees Program offers funding up to \$4,000 and other resources for community-based projects that provide residents with access to fresh fruit and nut trees. Parks is giving this program consideration for our region. Application deadline February 24, 2017.
Watershed Resiliency and Restoration Program	Alberta Environment and Parks' (AEP) WRRP aims to improve natural watershed functions in order to build greater long-term resiliency to droughts and floods through conservation, education and stewardship, research data and restoration and enhancement.
Planning and Regional Development Division	
Community and Regional Economic Support (CARES) Program	Information provided to Economic Development and Community Services. There are 3 upcoming intakes for new applications: October 1-Nov 30, 2016, April 1-May 31, 2017 and a 3rd intake to be announced. The RMWB were awarded \$750,000 from this program for the Back to Business Resource Centre.
Corporate Services	
Connect to Innovate	The Connect to Innovate program will invest up to \$500 million by 2021, to bring high-speed Internet to rural and remote communities in Canada. This program will support new "backbone" infrastructure to connect institutions like schools and hospitals with a portion of funding for upgrades and "last-mile" infrastructure to households and businesses. Application deadline March 13, 2017 at 12 noon EST.
CRTC Funding	The CRTC is establishing a fund to support projects in areas that do not meet these targets. Applicants will be able to submit funding proposals in order to build or upgrade infrastructure for fixed and mobile broadband Internet access services. The fund will make available up to \$750 million over the first five years, be complementary to existing and future private investment and public funding, focus on underserved areas; and be managed at arm's length by a third party. More details to be released.
Summer Temporary Employment Program (STEP) Program	STEP is a 4 - 16 week wage subsidy program that provides funding to eligible Alberta employers to hire high school or post-secondary students into summer jobs from May to August. A standardized wage subsidy of \$7.00/hour to a maximum of 37.5 hours/week will be provided to approved applicants. Generally the deadline for applications is Feb 28th each year.
Canada Summer Jobs	Canada Summer Jobs provides funding to help employers create summer job opportunities for students. It is designed to focus on local priorities, while helping both students and their communities. The program provides work experiences for students, supports organizations, including those that provide important community services and recognizes that local circumstances, community needs and priorities vary widely. Canada Summer Jobs provides funding to not-for-profit organizations, public-sector employers and small businesses with 50 or fewer employees to create summer job opportunities for young people aged 15 to 30 years who are full-time students intending to return to their studies in the next school year. Deadline for applications is January 20, 2017.
All Divisions	
Alberta Community Partnership (ACP) Program	The objective of the ACP program is to improve the viability and long-term sustainability of municipalities by providing support for regional collaboration and capacity-building initiatives. Intermunicipal Collaboration Component - Deadline December 16, 2016 Mediation and Cooperative Process component - Deadline February 1, 2017 Municipal Restructuring Component - Deadline February 1, 2017 Strategic Initiatives Component - Deadline February 1, 2017
Career Focus Funding	Career Focus provides funding for employers and organizations to design and deliver a range of activities that enable youth to make more informed career decisions and develop their skills. To take advantage of this program the municipality would need to contact a workforce consultant at the Government of Alberta's Ministry of Labour.