

2025 Q2 FINANCIAL PERFORMANCE REPORT



REGIONAL MUNICIPALITY
OF WOOD BUFFALO

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Municipal Operating Revenues and Expenses

	June Actual YTD	June Budget YTD	Budget YTD Variance Increase (Decrease)	Annual Budget
Revenues:				
Net taxes available for municipal purposes	\$ 259,468,264	\$ 259,417,994	\$ 50,270	\$ 505,840,997
Government transfers	10,539,047	10,946,669	(407,622)	20,391,998
Sales and user charges	32,745,003	29,796,691	2,948,312	61,644,929
Sales to other governments	2,518,121	2,504,067	14,054	5,032,291
Penalties and costs on taxes	4,420,659	4,470,474	(49,815)	8,401,548
Licenses and permits	1,669,790	974,558	695,232	2,118,007
Fines	778,090	637,600	140,490	1,210,000
Franchise and concession contracts	4,620,750	4,580,000	40,750	8,700,000
Return on investments	15,931,676	13,978,450	1,953,226	28,452,500
Rentals	627,751	589,546	38,205	1,143,352
Other	1,582,694	1,088,667	494,027	2,026,537
Transfers from reserves for Operations	5,889,915	489,125	5,400,790	598,625
	340,791,760	329,473,841	11,317,919	645,560,784
Expenses:				
Salaries, wages and benefits	126,598,211	129,694,840	(3,096,629)	254,028,165
Contracted and general services	39,692,007	40,984,069	(1,292,062)	85,928,460
Purchases from other governments	18,602,173	20,232,515	(1,630,342)	40,358,530
Materials, goods, supplies and utilities	20,325,759	21,305,763	(980,004)	40,646,007
Provision for allowances	5,356,149	5,732,550	(376,401)	8,991,600
Transfers to Other Governments	404,073	-	404,073	-
Transfers to local boards and agencies	19,315	40,000	(20,685)	80,000
Transfers to individuals and organizations	13,484,069	16,391,157	(2,907,088)	24,608,279
Transfers to facilities	15,268,136	15,852,907	(584,771)	21,137,210
Bank charges and short-term interest	353,948	180,715	173,233	363,530
Other	66,822	8,440	58,382	14,580
	240,170,662	250,422,956	(10,252,294)	476,156,361
Reserves:				
Transfers to reserves	84,867,722	84,457,211	410,512	169,404,423
	84,867,722	84,457,211	410,512	169,404,423
Operating surplus (deficit)	\$ 15,753,376	\$ (5,406,326)	\$ 21,159,702	\$ -

Table 1: Revenue and Expenditures overview as of June 30, 2025

On December 4, 2024, the Regional Municipality of Wood Buffalo (the Municipality) Council approved the 2025 Budget, as presented in the Annual Budget column. The June Budget Year-To-Date (YTD) column represents the portion of the 2025 Budget that was allocated to the first six months of the year. The Budget YTD variance column identifies differences based on monthly allocations of the budget and actual expenditures paid to month end.



Operating Revenues

The YTD operating revenues are \$340.8 million, which is \$11.3 million over the YTD revenue budget of \$329.5 million. This is primarily related to the following:

- Sales and user charges revenues are over budget by \$2.9 million due to increased consumption and budget distribution over the year.
- Licensing and permits revenues are over budget by \$0.7 million, which due to unbudgetted connection fees.
- Return on investment revenues are \$2.0 million over budget due to favorable returns from invesntments within the equity market.
- Revenue from Transfer from reserves for Operations are over budget by \$5.4 million, which is due to carryforward funding from prior years for various operational initiatives.

The total revenue budget approved by Council for 2025 is \$645.6 million. The following chart illustrates the operating revenue over the past four years, comparing budget to actual revenues received. The YTD revenue (\$340.8 million) for 2025 compares to the YTD and annual budgets.

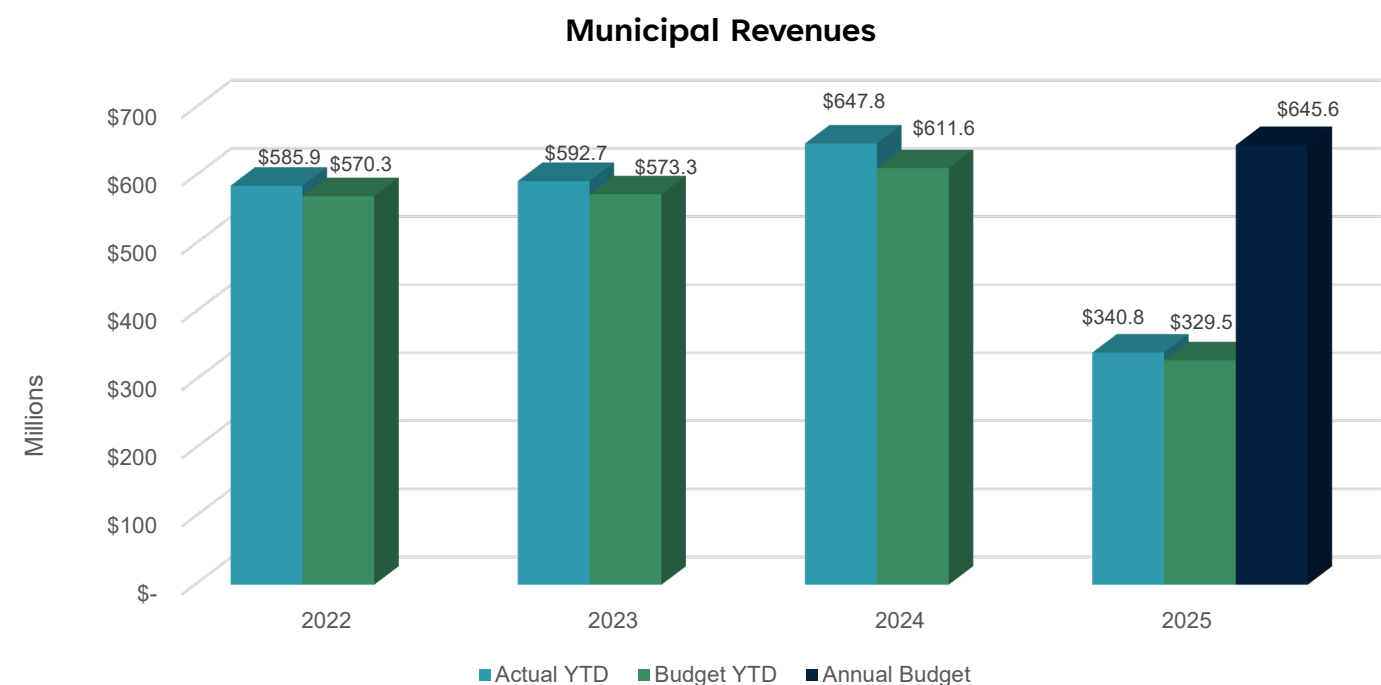


Figure 1: Municipal Revenue Comparison – Actuals to Budget 2022-2024 and YTD Actuals, YTD Budget and Annual Approved Budget for 2025



Operating Expenses

The YTD operating expenses are \$240.2 million, which is \$10.3 million under the YTD expenditure budget of \$250.4 million. This is primarily related to:

- Salaries, wages and benefits expenses are under budget by \$3.1 million due to funds held corporately for student, co-ops and seasonal resources (\$2.3 million), with the balance is attributed to vacant positions for various leaves of absences.
- Contracted and general services is under budget by \$1.3 million, mainly attributed to the expenditure of some of seasonal activites being less then planned.
- Purchases from other governments is under budget by \$1.6 million, due to the timing of pending increases to the RCMP contract.
- Materials, goods, supplies and utilities is under budget by \$1.0 million, which is due to lower than budgeted utility charges and delays in material purchases.
- Transfers to individuals and organizations is under budget by \$2.9 million, which is related to the timing of the Community Investment Program allocating program funding.

The following chart illustrates the annual expenditures incurred over the past three years (2022 – 2024) compared to budget, whereas for 2025, YTD expenses (\$240.2 million) are compared to the YTD and annual expense budget and the annual approved budget.

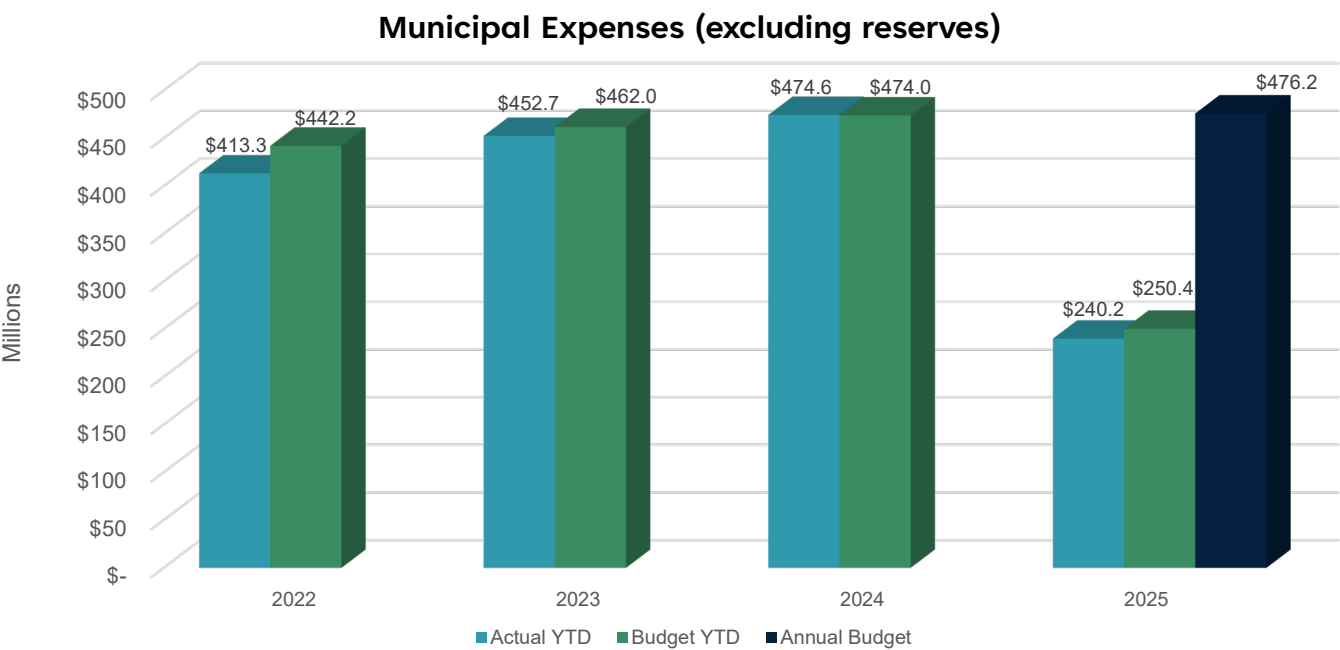


Figure 2: Municipal Expense Comparison - Actual to Budget 2022-2024 (excluding reserves) and YTD expenses, YTD Budget and Annual Approved Budget for 2025



Financial Position

Capital Project Spending

		2025 YTD	% of YTD Total
Project Name		Actual Spend	Capital Spending
Top 20			
Northside Twin Arena - Design and Construction	\$	8,887,545	27.6%
Flood Mitigation – Construction		2,793,872	8.7%
Fort McMurray WTP Process Improvement Design & Construction		2,269,486	7.0%
Service Connection (Rural Water Sewer Servicing)		2,256,012	7.0%
Anzac Lagoon Expansion - Design & Construction		1,672,254	5.2%
Public Works North Facilities		1,369,936	4.3%
Fleet light Equipment Replacements (2023)		1,299,125	4.0%
Saunderson Pressure Reducing Valve PRV - Construction		1,229,898	3.8%
Fort McKay Road South Waterlin		924,089	2.9%
Silin Forest Road Deep Utilities Upgrade		887,250	2.8%
Regional Control System Replacements - Design & Construction		853,931	2.7%
Gregoire Storm Outfall Structure - Construction		841,055	2.6%
Flood Mitigation - Design		752,168	2.3%
Fort McKay Community Centre		520,511	1.6%
Heavy Equipment Replacements 2025		470,160	1.5%
2024 Ambulance Replacement		422,335	1.3%
Fort McKay WTP Chemical System		350,820	1.1%
2024 IT Infrastructure Upgrade		287,637	0.9%
Conklin Water Treatment Plant Upgrades - Construction		240,118	0.7%
Building Lifecycle - 2022 - 2026		222,145	0.7%
All Other Projects (55 projects)		3,672,907	11.3%
Total Capital Spending (75 projects)		\$ 32,223,254	100.0%

Table 2: YTD Capital Project Expenditures

The total capital budget approved by Council for 2025 is \$166.2 million. The budget has since been revised to \$167.5 million, stemming from capital budget amendments approved by Council since January 1, 2025.

As of June 30, 2025, \$32.2 million has been spent on the delivery of capital initiatives, which is inclusive of multi-year capital projects. The top three projects based on expenditures incurred through to June 30, 2025 include the Northside Twin Arena – Design and Construction, Flood Mitigation – Construction, and Fort McMurray WTP Process Improvement Design & Construction. These three projects represent 43.3% (or \$14 million) of the YTD spend on capital initiatives.



Bank and Reserves

Bank	
As of June 30, 2025	
(in millions)	
Cash	
Operating - Bank Balance	\$ 323.2
Investments (excluding accrued interest)	1,123.5
Total Cash	1,446.7
Committed Funds	
Operating and Capital Requirements Committed	
Net payable (receivable)	(42.2)
Operating requirements (Annual Projections - YTD actuals)	73.2
Capital requirements (Future Years Council approved capital plan)	287.5
	318.5
Deferred Revenue	
Grants	26.0
Developer Agreements	3.3
Offsite Levies	4.9
	34.2
Reserves	
Committed Funds	
Capital	443.3
Add: minimum uncommitted Capital Infrastructure Reserve	50.0
Emerging Issues	122.1
Add: minimum uncommitted Emerging Issues Reserve	50.0
Operating	76.2
	741.6
Total Committed Funds	1,094.3
Remaining	\$ 352.4

Table 3: Bank and reserve position as of June 30, 2025

The current amount of cash in the bank, plus investments totals \$1,446.7 million. Investments are recorded at book value as of June 30, 2025, less accrued interest of \$23.8 million (see Table 4 below). The commitments against this balance include \$318.5 million for operating and capital requirements, \$34.2 million in deferred revenues (which is funding the Municipality has received in advance and is committed to spend in the future), and \$741.6 million in committed reserve funds. The current remaining balance has increased over the quarter one results due to the receipt of annual taxation revenue.



Investments

The Municipality's book value of investment holdings as of June 30, 2025, is \$1,147.3 million, as presented in Figure 3 below. Of the total holdings, \$87.2 million are short-term investments with maturity dates under one year. Return on investments revenue YTD totals \$15.9 million, which is comprised of \$14.5 million from investment income and \$1.4 million from interest income.

Type:	Book Value @ Mar 31, 2025	Book Value @ June 30, 2025	Market Value @ June 30, 2025
Cash	\$ 14.3	\$ 15.1	\$ 15.1
Government bonds and GIC's	695.8	670.4	644.9
Corporate bonds	405.1	438.0	435.9
Accrued interest	24.4	23.8	23.8
Total	\$ 1,139.6	\$ 1,147.3	\$ 1,119.7

Table 4: Investment Holdings, in Millions

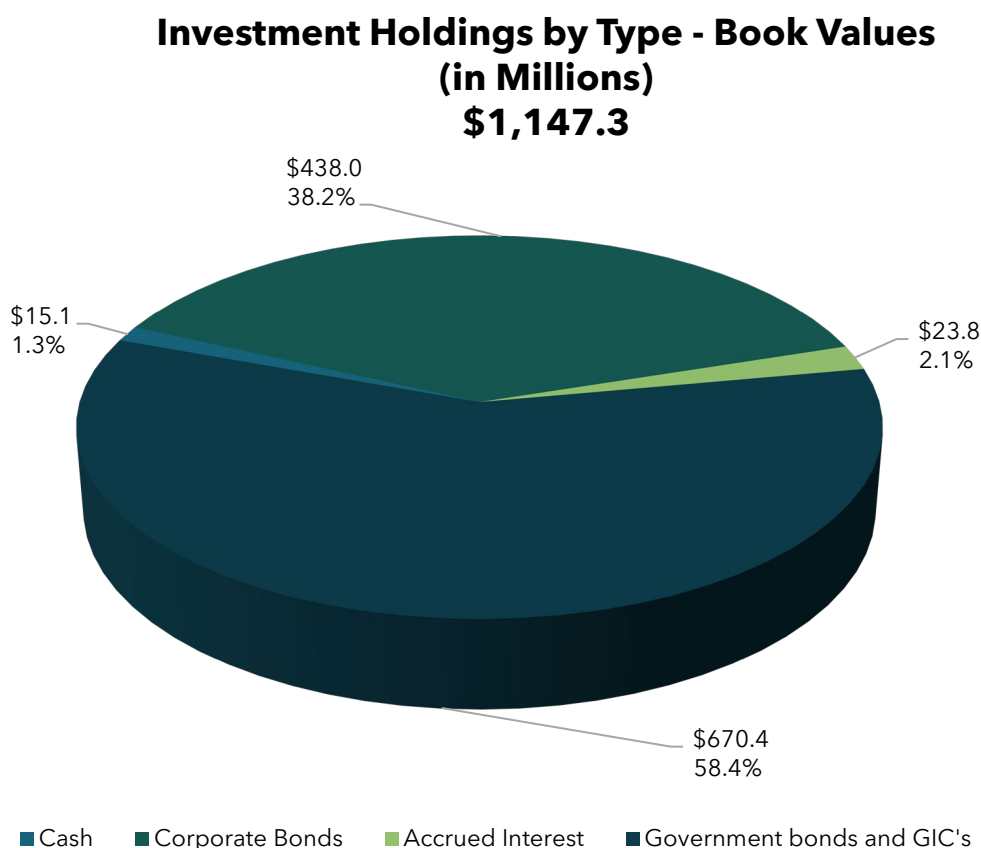


Figure 3: Investment Holdings by Type



Grants

The Municipality has been awarded grants totaling \$31.9 million as of June 30, 2025, which is comprised of \$25.8 million in capital grants and \$6.1 million in operating grants, as presented in Figure 4 below. The following pages detail significant grants received to-date. Refer to Appendices A through D for details of all grants received, in progress, and applied for but declined.

**2025 Year-to-date Capital and Operating Grants
(in millions)
\$31.9**

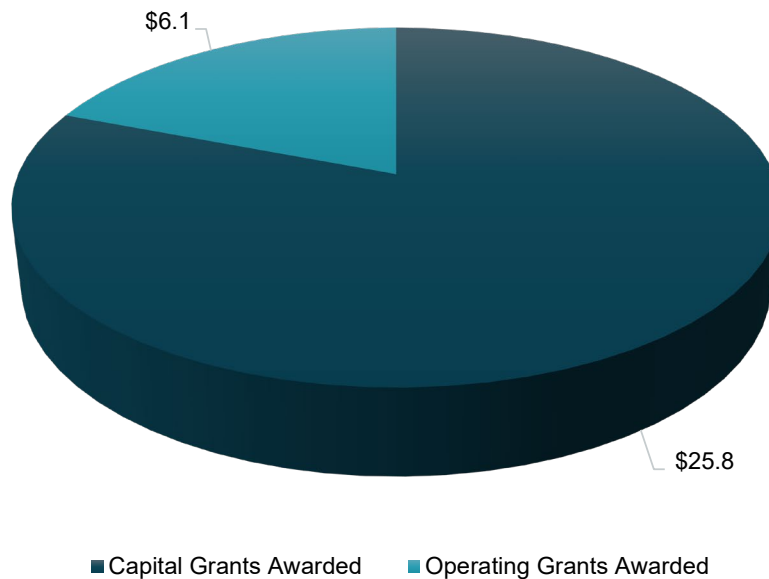


Figure 4: Grants by Category



Annually Recurring Grants

- The Canada Community-Building Fund (formerly referred to as Gas Tax Fund) - \$4.4 million was awarded in 2025 to fund capital projects including the Thickwood Perimeter Sewer Construction and RWSS; previously \$6.4 million was awarded in 2024 and \$7.0 million was in 2023 to fund capital initiatives.
- The Local Government Fiscal Framework – \$20.5 million was awarded in 2025 (\$18.0 million was awarded in 2024) by the Government of Alberta (GOA) to fund capital projects. This grant replaces what was previously referred to as the Municipality Sustainability Initiative (MSI) grant program.
- Family and Community Support Services (FCSS) – \$2.0 million was awarded in 2025 through the FCSS grant; whereas \$2.0 million was awarded in 2024 and \$1.9 million was awarded in 2023 through this grant program. With this grant program, the GOA funds up to 80% of the qualifying social service expenditures incurred by the Municipality, many of which are administered by local non-profit organizations who rely on grant funding from the Municipality.
- Reaching Home: Canada's Homelessness Strategy - \$2.1 million was awarded by the Federal Government in 2025 to assist with the Municipality's Community Housing Plan through the Reaching Home grant; whereas \$1.9 million was awarded annually in both 2024 and 2023 through this grant program. With this program, a minimum of 85% of the grant proceeds are issued directly to non-profit organizations.

The following chart illustrates the annual funding received by grant stream over the past three years:

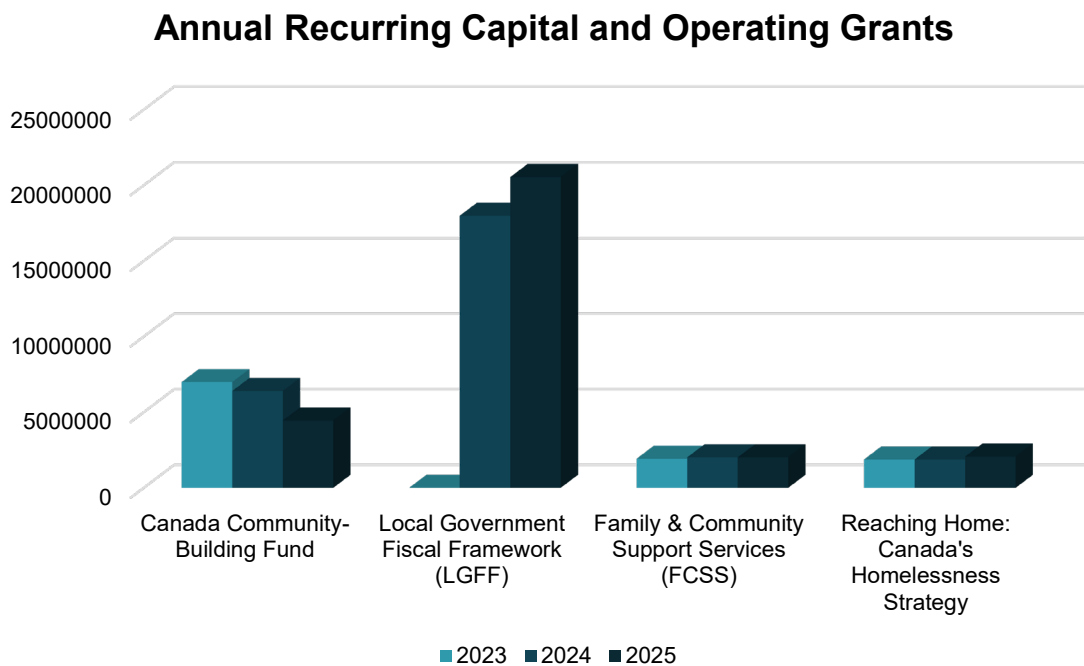


Figure 5: Annual Grant Comparison, by Grant stream



One-time Grants

- Investing in Canada Infrastructure Program Covid-19 Resilience is a grant program that is awarded to support a multitude of infrastructure projects to assist communities in overcoming the impacts of the Covid-19 pandemic. The Municipality was awarded a total of \$15.3 million between 2021 through 2024 from this program to contribute to new and ongoing projects. The projects and amounts awarded through 2024 on this program include:
 - Fort Chipewyan Six Bay Garage & Animal Control Facility Phase 2 in the amount of \$4.3 million.
 - Conklin Water Treatment Plant Upgrades for \$3.1 million.
 - Reflections Lookout in the amount of \$1.5 million.
 - Building Management Automation System for \$1.1 million.
 - Saprae Creek Trail Rehabilitation was awarded \$1.2 million.
- The Alberta Drought and Flood Protection Program (DFPP) is a multi-year grant program to help municipalities and Indigenous communities improve their long-term resilience to drought and flood events by helping fund the design and construction of projects that protect critical infrastructure from flooding and drought, helping to ensure public safety is protected. The DFPP approved \$10 million in funding for the Fort McKay Water Supply Infrastructure Rehabilitation project in 2024, with \$5.0 million funding approved for 2024 through 2025 and the remaining \$5.0 million in funding approved for 2025 through 2026.
- Community Energy Conservation Program is a grant program that provides financial rebates to municipalities to help identify energy-saving opportunities and implement retrofit projects in municipally owned facilities. Applications were submitted and approved for Vista Ridge Snow Bright Project, as well as retrofit projects at both Centrefire Place and Frank Lacroix Arena, resulting in a total of \$0.3 million being awarded in 2025 for these initiatives.
- Forest Resource Improvement Associate of Alberta – Vegetation Management is a grant program that supports the mitigation of wildfire threats and management of vegetation in fire-prone areas. A total of \$0.4 million was awarded in 2025 for the Conklin Vegetation Management and the Fort McMurray Vegetation Management initiatives.
- Low Income Transit Program is a GOA grant program that offers subsidized transit fares for eligible residents within the Municipality. In 2025, \$0.4 million was awarded under this program to support the Municipality's Low-Income Fare Transit bus pass program.
- Municipal Climate Resiliency Grants is a grant program that supports homeowners within the Municipality who have received a FireSmart home assessment to complete the recommended work. In 2025, a total of \$0.2 million was awarded to support the Municipality's FireSmart Home Action Rebate Program.
- Alberta Restorative Justice Grant – Justice Canada 2025 Victims and Survivors of Crime has awarded the Municipality total funding of \$0.040 million for the Wood Buffalo Restorative Justice Program. The Restorative Justice program provides a safe environment to promote healing after harm has occurred. The program aims to repair harm, rebuild relationships, and build community.



The following chart illustrates the one-time capital grants by type over the past three years:

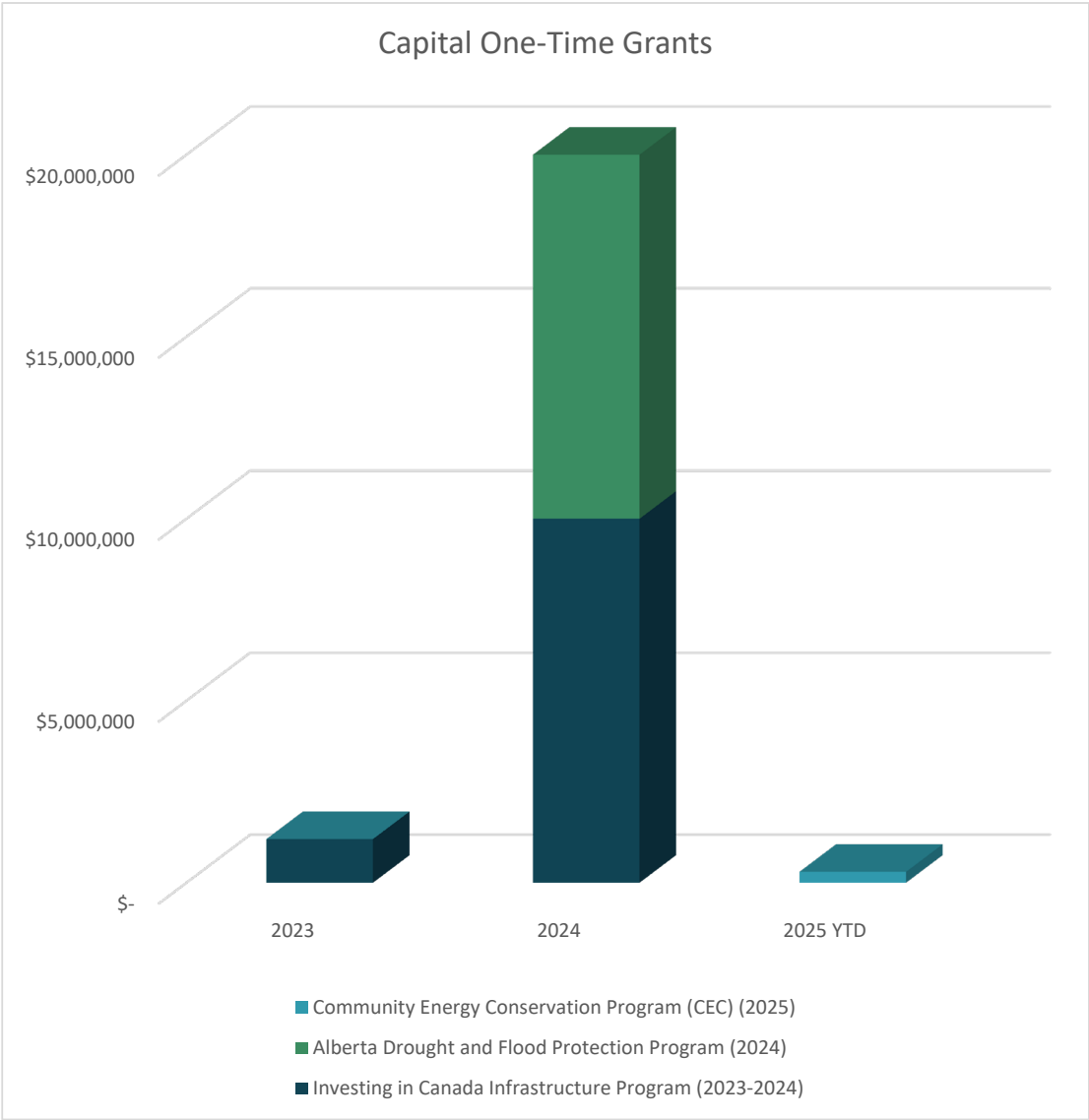


Figure 6: One Time Capital Grants by Type 2023 through 2025



Research into grant opportunities and the associated stakeholder consultations is an ongoing process. The following chart illustrates the one-time operating grants by type received over the past three years.

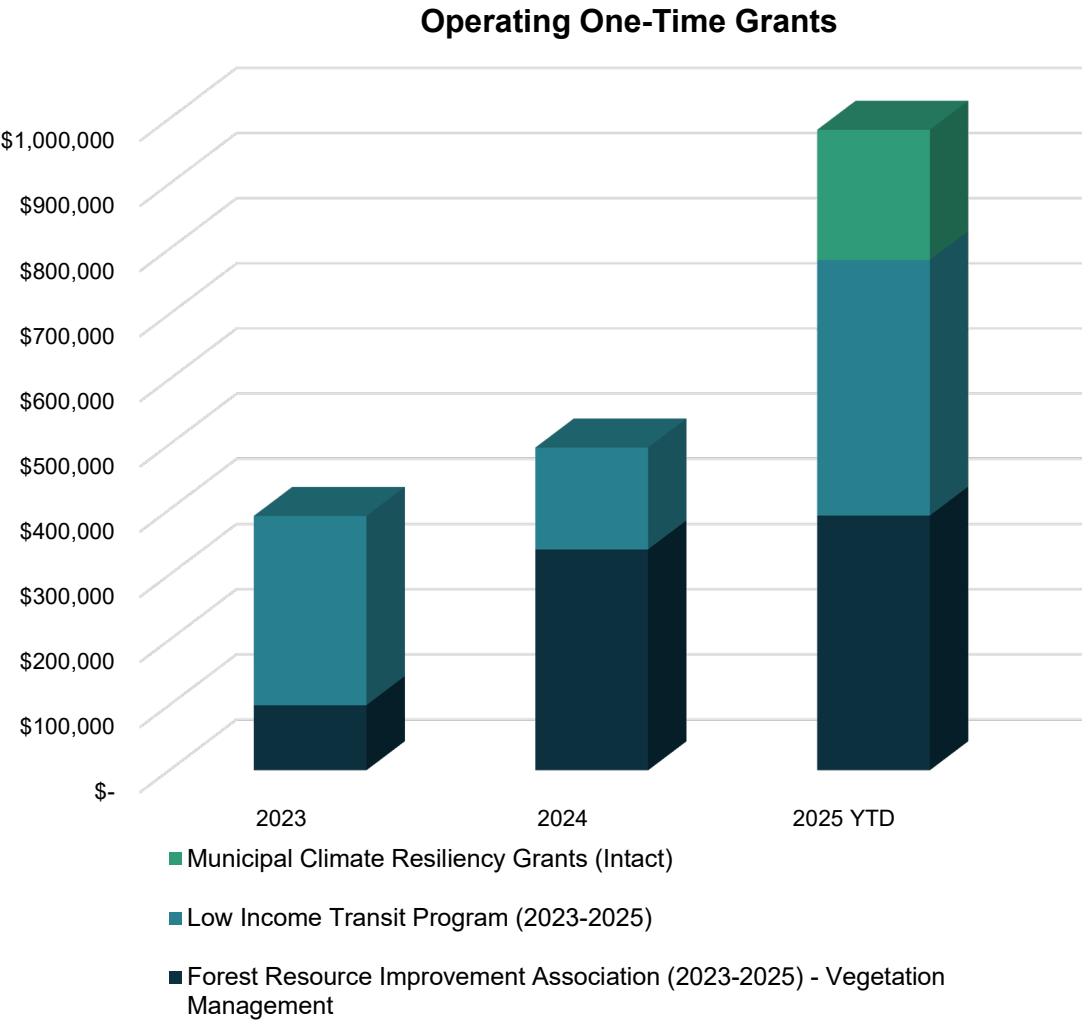


Figure 7: One Time Operating Grants by Type 2023 through 2025



Extraordinary Events

2020 River Break Up

The Municipality has spent \$34.6 million on recoverable River Break Up (RBU) costs since April 2020. To date, the GOA has advanced \$20.0 million for reimbursable expenses under the Disaster Recovery Program (DRP) and the Municipality's insurance provider has advanced \$0.5 million towards RBU costs incurred.

Administration is continuing to work with the GOA to quantify claims. The RBU project summary estimate is \$33.3 million, which represents both DRP and Insurance estimates. As of June 30, 2025, \$33.3 million has been submitted to DRP or is a submission in progress with the remaining actuals to date being part of the ongoing insurance claim.

2020 River Break Up Recoverable Costs April 24, 2020 to June 30, 2025

	DRP	Insurance	Total
Approved Submissions	\$ (12,568,383)	\$ (1,316,654)	\$ (13,885,037)
Submitted - Not Yet Approved	(20,715,692)	-	(20,715,692)
In Progress	-	-	-
Total 2020 River Break Up Recoverable	(33,284,075)	(1,316,654)	(34,600,729)
Advances Received	20,000,000	500,000	20,500,000
Total 2020 River Break Up Costs Advanced (Unrecovered)	\$ (13,284,075)	\$ (816,654)	\$ (14,100,729)

2020 River Break Up Project Summary April 24, 2020 to June 30, 2025

	RMWB Project Estimate	Actuals To Date	Remaining
DRP Response	\$ 10,500,000	\$ 12,896,965	\$ (2,396,965)
DRP Recovery	21,800,000	20,469,306	1,330,694
Insurance	1,000,000	1,316,654	(316,654)
Ineligible Cost		(82,196)	82,196
Total 2020 River Break Up Project Summary	\$ 33,300,000	\$ 34,600,729	\$ (1,300,729)

* Note: 2020 River Break Up event will be reimbursed through DRP at 100% of approved costs.

Table 5: Status of Recoverable Costs and Project Summary – 2020 River Breakup



2023 Fort Fitzgerald Fire

The Municipality spent \$1.4 million on supporting evacuees from the Northwest Territories (NWT) during the 2023 Fort Fitzgerald Fire. This is considered a Mutual Aid claim, with expenses to be submitted directly to the GOA, who will then invoice NWT. The Municipality will be reimbursed at a rate of 100%.

2023 Fort Fitzgerald Mutual Aid Recoverable Costs August 14, 2023 to June 30, 2025

	Mutual Aid	Insurance	Total
Approved Submissions	\$ 424,850	\$ -	\$ 424,850
Submitted - Not Yet Approved	1,003,143	-	1,003,143
In Progress	-	-	-
Total 2023 Fort Fitzgerald Mutual Aid Recoverable	1,427,993	-	1,427,993
Advances Received	-	-	-
Total 2023 Fort Fitzgerald	\$ 1,427,993	\$ -	\$ 1,427,993

2023 Fort Fitzgerald Mutual Aid Project Summary August 14, 2023 to June 30, 2025

	RMWB Project	Total Approved	Project Balance due to RMWB*	Actuals To Date	Expected Eligible
DRP Response	\$ 1,427,993	\$ 424,850	\$ 1,427,993	\$ 1,427,993	\$ 1,003,143
Insurance	-	-	-	-	-
Total 2023 Fort Fitzgerald	\$ 1,427,993	\$ 424,850	\$ 1,427,993	\$ 1,427,993	\$ 1,003,143

* Note: 2023 NWT Mutual Aid event will be reimbursed through DRP at 100% of approved costs.

Table 6: Status of Recoverable Costs and Project Summary – Fort Fitzgerald Mutual Aid



2023 Rocky River Fire

The Municipality's application to the DRP regarding the 2023 Rocky River Fire has been approved. Estimated costs total \$8.2 million and the collection of expense related invoices is underway. The Municipality will be reimbursed through DRP at 90% of approved costs for the event. At this time, there is no insurance component for this event.

2023 Rocky River Fire Recoverable Costs May 30, 2023 to June 30, 2025

	DRP	Insurance	Total
Approved Submissions	\$ -	\$ -	\$ -
Submitted - Not Yet Approved	-	-	-
In Progress	4,260,980	-	4,260,980
Total 2023 Rocky River Fire Recoverable	4,260,980	-	4,260,980
Advances Received	-	-	-
Total 2023 Rocky River Fire	\$ 4,260,980	\$ -	\$ 4,260,980

2023 Rocky River Fire Project Summary May 30, 2023 to June 30, 2025

	RMWB Project Estimate	Total Approved Submissions	Project Balance due to RMWB*	Actuals To Date	Expected Eligible Actuals*
DRP Response	\$ 8,200,000	\$ -	\$ 7,380,000	\$ 4,260,980	\$ 7,380,000
DRP Recovery	-	-	-	-	-
Insurance	-	-	-	-	-
Total 2023 Rocky River Fire	\$ 8,200,000	\$ -	\$ 7,380,000	\$ 4,260,980	\$ 7,380,000

* Note: 2023 Rocky River Fire will be reimbursed through DRP at 90% of approved costs.

Table 7: Status of Recoverable Costs and Project Summary – 2023 Rocky River Fire



2024 MWF-017

The Municipality's application to the DRP regarding the 2024 MWF-017 Fire, which led to an evacuation of some neighborhoods within Fort McMurray, has been approved. Estimated costs total \$2.7 million and the collection and review of expense related invoices is underway. The Municipality will be reimbursed through DRP at 90% of approved costs for the event. At this time, there is no insurance component for this event.

2024 MWF-017 Recoverable Costs May 14, 2024 to June 30, 2025

	DRP	Insurance	Total
Approved Submissions	\$ -	\$ -	\$ -
Submitted - Not Yet Approved	-	-	-
In Progress	241,954	-	241,954
Total 2024 MWF-17	241,954	-	241,954
Advances Received	-	-	-
Total 2024 MWF-017 Advanced (Unrecovered)	\$ 241,954	\$ -	\$ 241,954

2024 MWF-017 Project Summary May 14, 2024 to June 30, 2025

	RMWB Project	Total Approved Submissions	Project Balance due to RMWB*	Actuals To Date	Expected Eligible Actuals*
DRP Response	\$ 2,661,767	\$ -	\$ 2,395,590	\$ 241,954	\$ 2,395,590
DRP Recovery	-	-	-	-	-
Insurance	-	-	-	-	-
Total 2024 MWF-017	\$ 2,661,767	\$ -	\$ 2,395,590	\$ 241,954	\$ 2,395,590

* Note: 2024 MWF-017 Fire will be reimbursed through DRP at 90% of approved costs.

Table 8: Status of Recoverable Costs and Project Summary – MWF-017



Appendix A

As of June 30, 2025

Annual Capital Grants Awarded

Annual Capital Grants Awarded	2025 YTD	2024	2023	Information
9-1-1 Grant	\$ 347,145	\$ 705,835	\$ 679,914	The objective of the 911 Grant Program is to strengthen and support local delivery of 911. The program's Fiscal year period is July 1- June 30.
Canada Community-Building Fund (formerly Gas Tax Fund)	4,442,836	6,400,254	6,991,789	The Federal Canada Community-Building Fund (CCBF) provides predictable, long-term, stable funding for local governments to help build and revitalize public infrastructure while creating jobs, addressing housing challenges, and fostering long-term prosperity. The CCBF agreement between Canada and Alberta covers 2024-25 to 2033-34 funding. The program provides conditional grants for capital-related projects that meet the program's eligibility criteria.
Canada Transit Fund	-	6,448,780	-	November 2024, RMWB's application to Canada Public Transit Fund for the Baseline Funding was successfully chosen as recipient. Annual allocation is \$644,878. the allocation is for 10 year funding, a total of \$6,448,780 total funding. Annual allocation starts in 2026-2027.
Local Government Fiscal Framework (LGFF)	20,538,726	17,983,705	-	In 2024, MSI grant program has been replaced by the LGFF (Local Government Fiscal Framework). The new program has two components Operating and Capital projects. Operating allocation is \$1.8M and Capital is \$18.7M.
Municipal Sustainability Initiative (MSI)	-	-	14,654,149	2023 YTD amount includes the full year's grant. The MSI grant will be replaced by the LGFF (Local Government Fiscal Framework) in 2024. The 2021 amount included an \$11.6 million advance of MSI grants that would have otherwise been issued from 2022 to 2023.
Total Annual Capital Grants	\$ 25,328,707	\$ 31,538,574	\$ 22,325,852	

One – Time Capital Grants Awarded

One-Time Capital Grants Awarded	2025 YTD	2024	2023	Information
Active Transportation Fund (ATF)	\$ -	\$ -	\$ 100,000	Infrastructure Canada awarded \$50K towards each of two projects: Active Transportation Trail Phase 2 and Prairie Creek Perimeter Trail.
Alberta Drought and Flood Protection Program (DFPP)	-	10,000,000	-	The Drought and Flood Protection Program (DFPP) is a multi-year grant program to help municipalities and Indigenous communities improve their long-term resilience to drought and floods events. The DFPP will help fund the design and construction of projects that protect critical infrastructure from flooding and drought and help to ensure public safety is protected. DFPP approved funding for \$10.0 million for Fort McKay Water Supply Infrastructure Rehabilitation with \$5.0 million in 2024-25, and \$5.0 million in 2025-26.
Community Energy Conservation Program (CEC)	188,486	-	-	The Community Energy Conservation (CEC) program provides financial rebates to municipalities to help identify energy-saving opportunities and implement retrofit projects in municipally-owned facilities. The application was submitted for Vista Ridge Snow Bright Project.
Community Energy Conservation Program (CEC)	70,986			The Community Energy Conservation (CEC) program provides financial rebates to municipalities to help identify energy-saving opportunities and implement retrofit projects in municipally-owned facilities. The application was submitted for "Centrefire Retrofit"
Community Energy Conservation Program (CEC)	40,012			The Community Energy Conservation (CEC) program provides financial rebates to municipalities to help identify energy-saving opportunities and implement retrofit projects in municipally-owned facilities. The application was submitted for "Frank Lacroix"
Enabling Accessibility	125,000	-	-	The Enabling Accessibility Fund (EAF) provides funding for projects that make Canadian communities and workplaces more accessible for persons with disabilities. The EAF supports Canada's Disability Inclusion Action Plan, in particular Pillar 3 - Accessible and Inclusive Communities. The application is submitted for Accessibility Audit Improvement.
Investing in Canada Infrastructure Program (ICIP) COVID-19 Resilience	-	10,000,000	1,200,000	This grant is awarded to support a multitude of infrastructure project to assist communities to overcome the impacts of the Covid-19 pandemic. The projects and amount awarded for 2024 are as follows: Fort Chipewyan Six Bay Garage & Animal Control Facility Phase 2 in the amount of \$4.3 million, Conklin Water Treatment Plant Upgrades for \$3.1 million, Reflections Lookout in the amount of \$1.5 million, and Building Management Automation System for \$1.1 million. In 2023, originally Sapræ Creek Trail Rehabilitation was awarded \$960,000 but that was recently increased to \$1.2 million due to cost saving reallocation from other projects. The grant awarded for the Kiyam Community Park was originally \$3.8 million but it was recently increased to \$4.1 million due to cost saving reallocation from other projects.
Total One-Time Capital Grants	\$ 424,484	\$ 20,000,000	\$ 1,300,000	
Total Capital Grants	\$ 25,753,191	\$ 51,538,574	\$ 23,625,852	

Appendix B

As of June 30, 2025

Capital Grants in Progress

Capital Grant Applications Submitted	Amount	Information
Canada Housing Infrastructure Fund	\$ 11,800,000	The application submitted is for Fort McKay Raw Water Supply Infrastructure
Community Energy Conservation Program	173,713	The Community Energy Conservation (CEC) program provides financial rebates to municipalities to help identify energy-saving opportunities and implement retrofit projects in municipally-owned facilities. We applied for lighting upgrade retrofit for Vista Ridge.
Environmental Damages Fund	504,620	The Environmental Damages Fund (EDF) is a specified purpose account administered by Environment and Climate Change Canada (ECCC). We applied under this program for our Watercourse Crossing Restoration project.
Forest Resource Improvement Association of Alberta(FRIAA)	1,472,250	The application is for Fireguard project for Janvier community
Total Capital Grants in Progress	\$ 13,950,583	

Appendix C

As of June 30, 2025

Annual Operating Grants Awarded

Annual Operating Grants Awarded	2025 YTD	2024	2023	Information
Canadian Heritage	\$ -	\$ 30,000	\$ 40,000	The most recent awarded agreement is for Celebrate Canada Program - Canada Day Parade 2024.
Celebrate Canada	21,000	\$ -	\$ -	The Celebrate Canada program provides funding for community-based activities that celebrate and promote various national days. This grant is awarded for our Canada Day celebrations.
Family & Community Support Services (FCSS)	2,011,116	2,011,116	1,924,513	The latest Grant Agreement covers the period of January 1, 2023 - December 31, 2025 with an awarded total of \$6.0M.
Municipal and Indigenous Police Service- Victim Services	400,000	400,000	-	The total awarded grant of \$1.2M covers both Victim Services Municipal and Indigenous Police Services Program for the period of April 1, 2024 to March 31, 2027. The funds will be allocated in three equal annual payments in the amount of \$400K.
Municipal Climate Resiliency Grants (MCRG)- Intact Financial Corp.	200,000	-	-	The Municipal Climate Resiliency Grants will provide funding to projects that help people and communities adapt to a changing climate and extreme weather events, such as floods and wildfires. This grant is awarded to "Firesmart Home Action Rebate Program"
Outreach and Support Services Initiative (OSSI)	185,077	3,251,000	3,251,000	Provincial homelessness grant.
Policing Support Grant (PSG)	-	-	1,509,842	The Policing Support Grant (PSG) amalgamates these grants: Municipal Policing Assistance Grant (MPAG) Police Officer Grant (POG)
Reaching Home: Canada's Homelessness Strategy	2,063,848	1,877,246	1,877,246	Federal homelessness grant. Designated Communities and Indigenous Homelessness
Victims of Crime Fund - Grant to Victims Services	-	-	299,000	Grant to provide services that benefit victims during their involvement with the criminal justice process.
Victims of Crime Fund - Indigenous Victims Outreach Specialist (IVOS)	-	-	100,000	Annual grant for Indigenous Victims Outreach Specialist.
Total Annual Operating Grants	\$ 4,881,041	\$ 7,569,362	\$ 9,001,601	

One-Time Operating Grants Awarded

One-Time Grants Awarded	2025 YTD	2024	2023	Information
Alberta Day	\$ 10,000	\$ -	\$ -	Funding assistance is designed to support Alberta Culture Days activities, events and promotions that engage public participation and inspire future involvement. Grant awarded for "Voices of the North: A Celebration of Cultural Heritage"
Alberta Restorative Justice Grant (ARJG)	40,000	-	-	Justice Canada 2025 Victims and Survivors of Crime has awarded RMWB this funding for Wood Buffalo Restorative Justice program. Restorative Justice program provides a safe environment to promote healing after harm has occurred. The program aims to repair harm, rebuild relationships, and build community.
Alberta Community Restorative Justice Grant (ACRJ)	-	50,000	50,000	Funding to assist in developing capacity to ensure Restorative Justice is available to all communities within the region.
Building Safer Communities Fund (BSCF)	-	-	714,186	In May 2023, Public Safety Canada awarded \$1.8 to support RMWB's Creating Opportunities to Connect project over 3-year period ending March 31, 2026, including \$714K for the period of April 1, 2023 to March 31, 2024
Canadian Parks Recreation Association (CPRA) Green Jobs Initiative	-	5,062	5,062	The recent awarded grant agreement is for Summer Student Labourer-Parks 2024.
Careers The Next Generation-Youth Internship Program (YIIP)	-	-	7,500	The funding is to support the internship Co-Op Apprenticeship program
Emergency Management Preparedness Planning	-	6,824	-	The funding is to support Enhancing Interoperability and Communication in Emergency program.
Enbridge Fueling Futures	10,000	20,000	10,000	Funding to support the Home Fire Safety Program, which provides residents with alarm systems free of charge.
Family & Community Support Services (FCSS) - Supplement	-	-	64,952	An amendment was made in the contract agreement to increase funding contribution for Jan 2023-December 2023 from \$1.9M to \$2.0M.
Fire Services Training Program Grant	-	-	4,347	Awarded to support costs of internal course delivery.
FireSmart Alberta	75,000	-	-	Regional Municipality of Wood Buffalo has been awarded funding under the Community Wildfire Mitigation Grant Program, a joint initiative of the Canadian Red Cross and FireSmart Alberta. This program is designed to directly support wildfire mitigation projects through community FireSmart teams for vegetation maintenance work in Fort McMurray.
Fire Smart Canada	500	1,000	-	The awarded amount is for wildfire community preparedness program. 2023 amounts are for \$0.5K each for Wildfire Community Preparedness Day in Fort McMurray and Conklin.
FireSmart Home Action Rebate Program	-	-	-	Created from a grant from Intact Public Entities and Intact Financial Corporation, the FireSmart Home Action Rebate Program will help homeowners in the Region use fire-resistant materials in home upgrades.

One Time Operating Grants Awarded (continued)

One-Time Grants Awarded (continued)	2025 YTD	2024	2023	Information
Forest Resource Improvement Association of Alberta (FRIAA) Fire Smart Program - Assessments	\$ 50,000	\$ 55,000	\$ -	The awarded grant is for FRIAA FireSmart Program, for Timberlea & Wood Buffalo FireSmart Home Assessments 2025 program. The grant will be used for summer students wages and paid on-call firefighters.
Forest Resource Improvement Association of Alberta (FRIAA) Fire Smart Program - Fireguards	-	32,250	-	The awarded grant is for Janvier Community Fireguard Program. The purpose of the program is to support the Provincial FireSmart Program initiative by funding the construction of community fireguards that provide for enhanced public safety and improved protection of at-risk communities.
Forest Resource Improvement Association of Alberta (FRIAA) Fire Smart Program - Vegetation Management	390,960	339,057	100,000	FRIAA awarded a total of 391K in 2025 for FireSmart Program Vegetation management. Fort McMurray (\$196K) and Conklin (\$194K). The funding is to support the program mitigate wildfire threats and manage vegetation on fire-prone areas. The areas proposed in the application are identified in the 2022 RMWB Wildfire Mitigation Strategy as needing FireSmart vegetation management in order to reduce wildfire risk. A total of \$537 was initially awarded but due to lower bids the grant was revised to \$439K (\$100K in 2022 and \$339K in 2023) through this grant funding stream for the following projects: Anzac Fuels Reduction in the amount of \$84K, Janvier Fuels Reduction in the amount of \$105K, Fort Chipewyan Vegetation Management in the amount of \$118K and Fort McMurray Vegetation Management \$132K.
International Day of Persons with Disabilities Event Grant (IDPD)	-	-	1,500	Awarded for the Municipality's collaboration with RIC for IDPD event in November 2023
Low Income Transit Program (LITP)	392,045	156,350	290,328	The Government of Alberta awarded RMWB's low-income Fare Transit (LIFT) bus pass program.
Municipal Climate Resiliency Grants (MCRG)-Intact Financial Corp.	200,000			Firesmart Home Action Rebate Program
New Horizon for Seniors Program (NHSP)	-	-	10,500	Awarded to support the cost of advertising to reach out to volunteers for the RMWB Snow Angels Program.
Survivors of Crime	-	-	7,500	Awarded to support the costs associated with Victims and Survivors of Crime week
TC Energy	-	-	7,200	TC Energy- Build Strong awarded to the RMWB initiative, Heavy Equipment Stabilization
Tree Canada	-	10,000	3,500	The awarded grant of \$10K in 2024 for Christina Gordon and St Martha School yard greening program and \$3.5K in 2023 for Dickinsfield school sites.
Victims of Crime	7,000	8,000	-	Regional Municipality of Wood Buffalo has been awarded \$7k in fiscal year 2025-2026 for your Victims and Survivors of Crime Week project.
Women's Economic Recovery Challenge (WERC)	-	-	158,450	Through the WERC grant, the Government of Alberta funds initiatives that help women's economic opportunities by providing strategies and solutions to address barriers. An application was submitted for the Workplace Inclusion Charter - Expansion and Implementation project.
Total One-Time Operating Grants	\$ 1,175,505	\$ 683,543	\$ 1,435,025	
Total Operating Grants	\$ 6,056,546	\$ 8,252,905	\$ 10,436,626	

Appendix D

As of June 30, 2025

Unsuccessful Grant Applications

Unsuccessful Capital and Operating Applications	2025	2024	2023	Information
New Horizon Senior Program	\$ 25,000			An application was subitted on September 12, 2024 for the Snow Angel Project. Due to the high interest in the program and limited funding, not all projects could be funded.
Disaster Mitigation and Adaptation Fund (DMAF)	\$ -	\$45,000,000	\$ -	An application was submitted July 2023. Our project was not selected due to high level of interest and application received.
Canada Summer Jobs	37,000	187,800	-	An application was submitted on January 2024. The application was unsuccessful due to high volume of applications and limited in funding.
Northern Regional Economic Development (NRED)	-	134,395	-	An application was submitted on April 2024. The application was unsuccessful as the program was competitive and was in accordance to the program's strict guidelines. Our project did not meet the program's objectives by the following: lack of partnership, disparity in the proposed budget, absence of cost protection plan, and no job creation.
Alberta Community Justice Grant (ACJ)	-	25,000	-	An application was submitted on February 2024 for the Restorative Justice-software management. We were not successful due to significant volume of applications received and high demand for ACJ funding.
Northern Regional Economic Development Program (NRED)	-	-	200,000	An application was submitted in January 2023 for Downtown Wayfinding Entry Signs and Downtown Streetscape Improvements. If approved, grant funds of up to \$200K may be awarded.
Green and Inclusive Community Buildings Program (GICB)	-	1,899,839	-	An application was submitted for Centrefire Ice Plant in March 2023. Notice of unsuccessful letter was received in February 2024
Watercourse Crossing Remediation Grant Program administered by Alberta Forestry and Parks (AFP)	-	100,924	-	Application was submitted in October 2023. Notice of unsuccessful letter was received January 2024. Internal changes with the program occurred. No funding was selected for water crossing projects from all applicants.

Unsuccessful Grant Applications (continued)

Unsuccessful Capital and Operating Applications (continued)	2025	2024	2023	Information
FCM through Green Municipal Fund - Stormwater project program	\$ -	\$ -	\$ 1,500,000	An application was submitted on July 21, 2023 for Gregoire Storm Outfall Structure. Notice of unsuccessful application was received August 23, 2023.
Green and Inclusive Community Buildings Program (GICB)	-	-	1,899,839	An application was submitted in February 2023 for the Centre Fire Ice Plant project. Notice of unsuccessful application was received on February 14, 2024.
Watercourse Crossing Remediation Grant Program administered by Alberta Forestry and Parks (AFP)	-	-	100,924	An application was submitted in October 15, 2023 for Watercourse Crossing Remediation project. We received the unsuccessful of application letter on January 23, 2024.
Green and Inclusive Community Buildings Program (GICB)	-	-	18,827,144	An application was submitted in February 2023 for the Fort McKay Community Centre project. We were informed that the application was not approved in July 2023.
Emergency Management Preparedness Program (EMPP)	-	-	25,000	In March 2023, an operating grant application was not approved for the project: Business Continuity Planning in the Private Sector - Building on Relationships and Resiliency in the RMWB.
Cooperative Investment Fund-Events and Festivals stream	-	-	100,000	This application was submitted to support the Barbegazi Festival coming to the RMWB in February 2024. We were informed that we were denied in October 2023.
Alberta Municipal Water/Wastewater Program (AMWWP)	-	-	2,700,000	In March 2022, an application was submitted for the Conklin Water Treatment Plant Upgrades - Construction project. Grant approval was not received under the March 2022 intake. The next annual AMWWP intake falls in November 2023, which is subsequent to the project's start date during the construction season of 2023. Therefore, a separate grant application was submitted under the ICIP COVID-19 Resilience Stream.
Federal Active Transportation Fund	-	-	9,810,000	An application was submitted in 2022 for the Snye Point Outdoor Event Space. We were informed that the application was not approved in January 2023.
Total Unsuccessful Capital and Operating Application	\$ 62,000	\$ 47,347,958	\$35,162,905	

