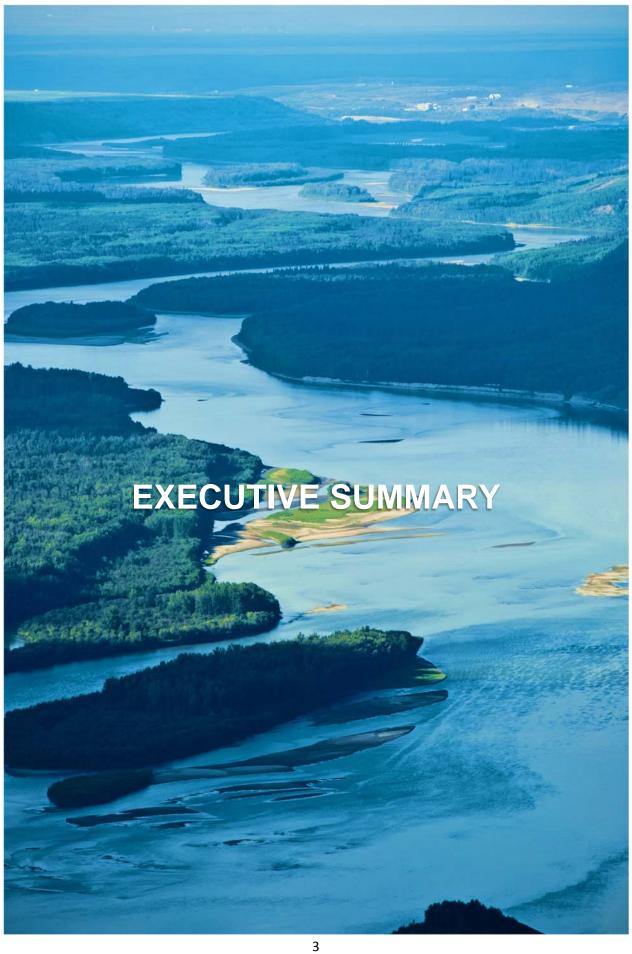




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### **BUDGET POSITION**

### **Operating Budget**

The Annual Budget presented reflects Council's approved 2016 budget and the Council reduction initiative of \$10.0 million. The projection for the end of the year is being forecasted at a \$16.0 million deficit. This is mainly due to reduced revenues in the first two quarters of 2016 for sales and user charges, licenses and permits and returns on investments.

### **Operating Revenues**

Operating revenues to June 30, 2016 are \$396.8 million or 47.8% of revenue budgeted for the year. On an annual basis current revenue projections for the year are \$843.3 million which is \$13.1 million more than budgeted for 2016 or 101.6% of the 2016 budget.

This is primarily due to the increase of second quarter projected property tax revenues by \$41.1 million (\$46.8 million due to new construction growth in property tax revenue less \$5.7 million due to assessment adjustments). The construction growth portion of \$46.8 million was transferred to the Emerging Issues Reserve for anticipated property tax appeals based on current trends.

The projected decreases in revenue are in sales and user charges, licenses and permits and returns on investments. The decreases in sales of commercial sewage, bulk water, landfill fees, and permitting fees, are a result of reduced demand plus waived utility charges for the months of May and June due to the wildfire. The decrease in the return on investments is due to redemption of investments to satisfy immediate cash flow requirements and lower market returns.

### **Operating Expenses**

Operating expenses to June 30, 2016 are \$369.2 million or 44.7% of the expenses budgeted for the year. On an annual basis current expense projections for the year are \$859.4 million which equates to \$29.2 million more than budgeted for 2016 or 103.5% of the 2016 budget.

The projected expense decreases in contracted and general services, purchases from other governments and materials, goods, supplies and utilities are due to the Municipality's operations being focused on firefighting activities versus budgeted operations during May and June. The reimbursable expenses for the firefighting are not recorded in the Operating Budget. Within the first quarter savings on the winter maintenance costs due to milder winter conditions were realized, this is also reflected in these expense categories.

The projected transfer to the Emerging Issues Reserve increased the expenses by \$46.8 million as reflected in transfer to reserve/operations.

#### COUNCIL INITIATIVE

### **Budget Reduction Initiative**

On December 8, 2015, Council approved a motion to decrease the 2016 operating budget by \$10.0 million. As of June 30, 2016 Administration has reduced \$9.7 million of expense from the budget we are aligned to achieve the \$10.0 million goal. The decrease is in salaries, wages and benefits, contracted and general services and materials, goods supplies and utilities. As part of this initiative Council also directed

Administration to reduce the full time equivalent positions by 30, as of June 30, 2016 we have eliminated 19 positions.

#### **FINANCIAL POSITION**

### Capital

The Municipality approved the 2016 budget of \$453.7 million plus an additional budget of \$325.7 million carried forward into 2016 from 2015. At the end of quarter two, the budget balance for all active projects is \$893.1 million. During the first two quarters of 2016, \$67.5 million is spent on the delivery of capital projects and added to assets under construction.

Included in the Capital Budget section is a financial summary of the capital projects that are specifically listed in the 2015-2017 Strategic Plan.

#### Investments

The Municipality has a \$318.0 million investment portfolio as of June 30, 2016.

This year there has been a net decrease of \$59.9 million in the portfolio due to a \$62.1 million withdrawal and not reinvested at maturity to meet operating and capital cash needs. This is offset by the receipt of \$2.2 million of investment income.

#### **Debt**

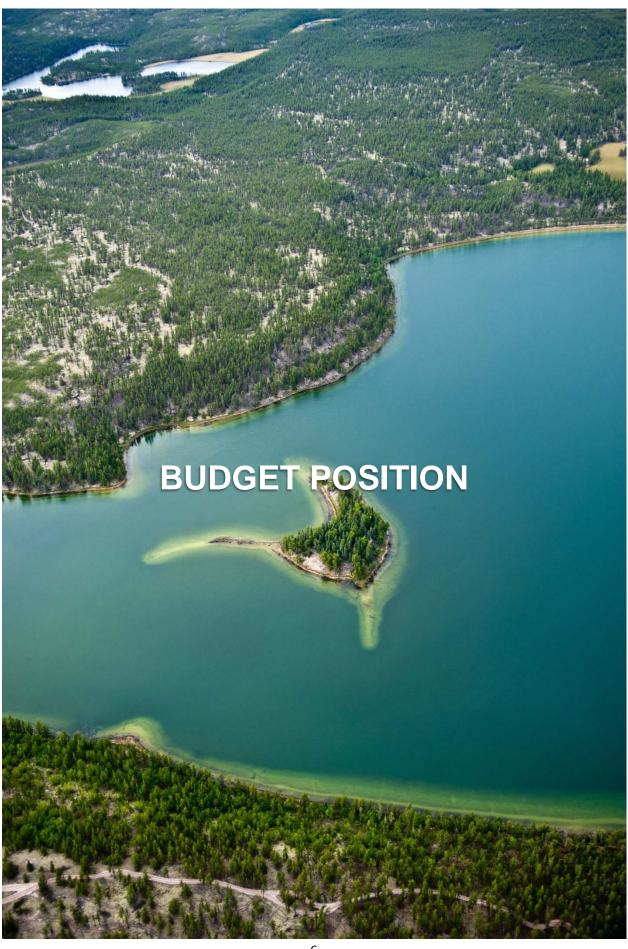
Municipal debt at June 30, 2016 of \$293.7 million has been reduced by \$7.5 million since December 31, 2015. The Municipality presently has a total debt commitment of \$1.0 billion of this \$739.0 million has not been drawn. We are within the debt limits outlined in Alberta Regulation (AR) 255/2000 of the Alberta Municipal Government Act and the Debt Management Policy.

#### **Grants**

The Municipality received \$62.6 million in capital grants and \$4.3 million in operating grants in 2016. Presently, there are several grant applications submitted totaling \$3.9 million. Research into grant opportunities is an on-going process.

### CONCLUSION

The Municipality is projecting a \$16.0 million deficit for 2016 due to many contributing factors. The impact being experienced by the continued slowdown in the economy is shown in the reduced revenues for sales and user charges and licenses and permits. The reduced revenues were experienced in the first quarter of 2016 prior to the wildfire. Added to this is the impact of the wildfire on revenues. Continued monitoring of department projections to confirm if all budgeted work can be completed by year end will enable us to update the projected year-end position. Capital spending for the first half of the year is predicated by budgets prior to the fire. Administration continues to focus on additional cost reductions and close monitoring of investments and debt plus any new grant opportunities.



# **Operating Budget**

### **REGIONAL MUNICIPALITY OF WOOD BUFFALO**

### **Municipal Operating Revenues and Expenses**

For the Period Ending June 30, 2016

	June 2015	June 2016	Annual	Annual
	Actual YTD	Actual YTD	Budget	Projections
	(Note 1)		(Notes 2 & 3)	(Note 2)
levenue:				
Net taxes available for municipal purposes	\$ 360,689,007	\$ 360,450,651	\$ 721,110,800 \$	762,165,34
Government transfers	11,672,267	10,103,570	14,827,400	15,178,37
Sales and user charges	25,559,300	13,372,187	56,132,700	35,028,80
Sales to other governments	116,908	1,734,650	3,469,600	3,469,60
Penalties and costs on taxes	685,128	571,669	2,085,800	1,115,90
Licenses and permits	3,079,068	1,343,369	5,867,700	3,586,79
Fines	1,620,835	1,518,640	3,990,000	3,027,00
Franchise and concession contracts	4,012,842	3,027,521	8,892,000	8,213,00
Returns on investments	5,781,201	2,425,529	11,059,000	7,627,51
Rentals	297,847	724,063	735,900	1,056,79
Other	770,589	436,463	1,036,500	1,053,03
Transfers from reserves/operations	7,984,500	1,116,872	991,000	1,816,77
	422,269,492	396,825,184	830,198,400	843,338,94
xpenses:				
Salaries, wages and benefits	109,519,782	129,833,610	259,273,000	258,098,68
Contracted and general services	55,242,653	24,017,547	107,904,800	95,543,01
Purchases from other governments	11,596,050	11,934,963	28,147,800	25,261,81
Materials, goods, supplies and utilities	14,432,301	10,403,286	42,052,300	40,995,84
Provision for allowances	1,280,413	176,712	676,300	624,25
Transfers to local boards and agencies	330,000	471,500	700,000	700,00
Transfers to individuals and organizations	16,005,816	17,434,479	39,203,400	39,203,40
Bank charges and short-term interest	135,228	67,275	290,000	289,72
Interest on long-term debt	7,407,000	7,025,016	13,930,800	13,930,80
Other	7,385	11,911	297,300	239,30
Debenture repayment	7,614,678	7,512,392	15,702,300	15,702,30
Transfers to reserves/operations	158,828,207	160,333,093	322,020,400	368,820,67
	382,399,513	369,221,784	830,198,400	859,409,81
xcess (deficit) operating revenues over expenses	\$ 39,869,979	\$ 27,603,400	\$ - \$	(16,070,87

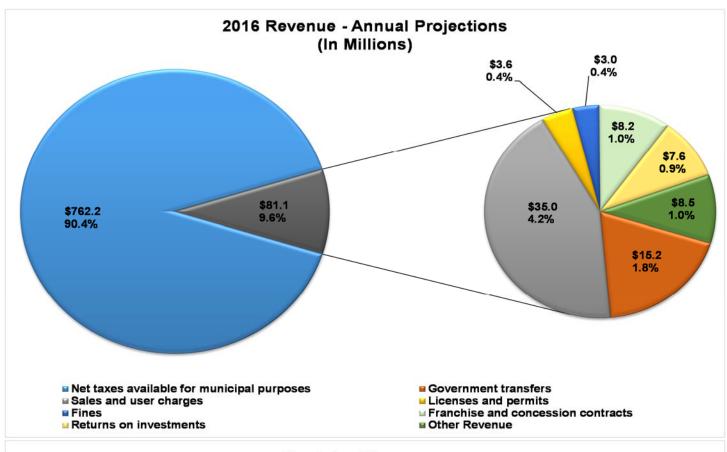
#### Notes:

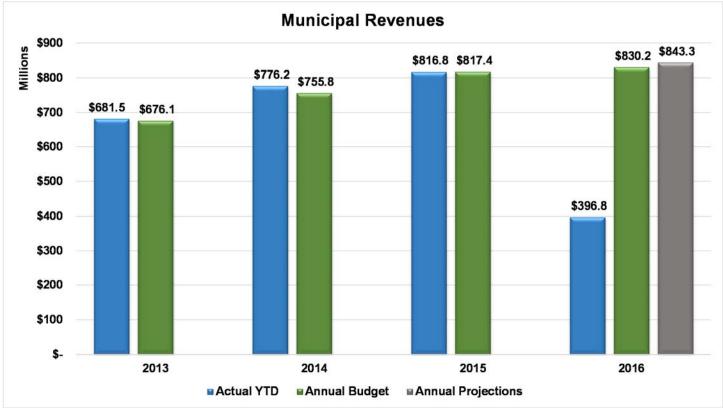
<sup>(1) 2015</sup> net taxes available for municipal purposes and returns on investments amounts are normalized

<sup>(2)</sup> Annual budget and projections include the council budget reduction initiative amount

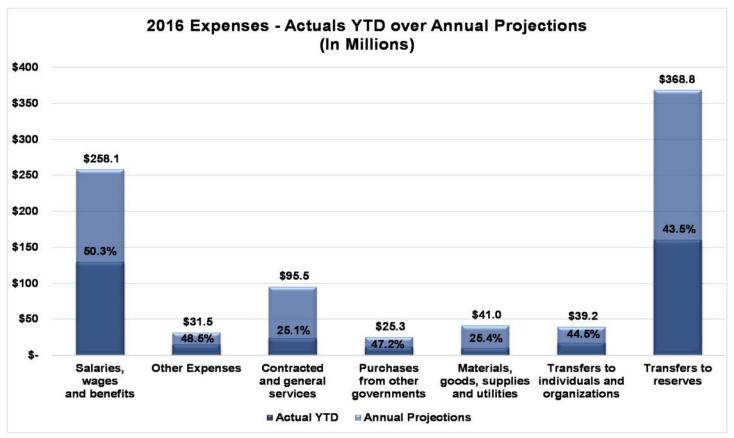
<sup>(3)</sup> Annual budget does not reflect the amendment that took place during the third reading of the Property Tax Rate Bylaw

## **Operating Budget (continued)**

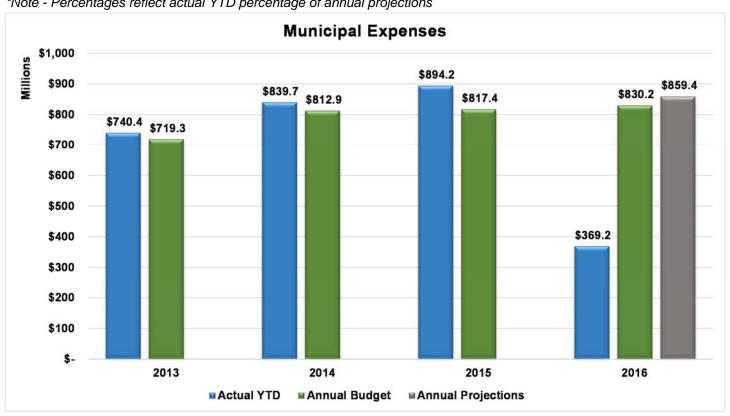




### **Operating Budget (continued)**



\*Note - Percentages reflect actual YTD percentage of annual projections



# **Operating Budget (continued)**

### **REGIONAL MUNICIPALITY OF WOOD BUFFALO**

Operating Expenses by Segment For the Period Ending June 30, 2016

	June 2016 Actual YTD (A)	June 2016 Budget YTD (B)	Incr (Decr) YTD (B - A)	Annual Budget (C)	Annual Projection (D)	Incr (Decr) 2016 (C-D)
Protective Services						
Police	\$ 19,516,131	\$ 21,760,415	\$ 2,244,284	\$ 43,213,765	\$ 39,838,430	\$ 3,375,335
Fire	15,837,965	19,272,546	3,434,581	36,631,468	32,483,281	4,148,187
Disaster and Emergency Measurers	516,782	436,128	(80,654)		972,450	(84,254)
Ambulance and First Aid	4,498,073	4,860,283	362,210	9,930,495	9,867,997	62,498
Bylaw Enforcement	4,395,648	5,070,154	674,506	9,717,609	9,058,100	659,509
Subtotal	44,764,599	51,399,526	6,634,927	100,381,533	92,220,258	8,161,275
Recreation and Culture	- 11,1 0 1,000	01,000,020	0,001,021	100,001,000	02,220,200	0,101,210
Recreation Boards	306,379	89,500	(216,879)	179,000	361,470	(182,470
Parks and Recreation	15,878,152	23,244,646	7,366,494	41,186,877	35,806,818	5,380,059
Culture: Libraries, Museums, Halls	3,114,668	3,398,660	283,992	6,776,660	5,923,000	853,660
Subtotal	19,299,199	26,732,806	7,433,607	48,142,537	42,091,288	6,051,249
Environmental Use and Protection	10,200,100	20,102,000	1,100,001	10,112,001	12,001,200	0,001,210
Water Supply and Distribution	11,357,598	15,411,706	4,054,108	28,462,991	21,910,703	6,552,288
Wastewater Treatment and Disposal	11,943,203	12,029,265	86,062	24,007,744	15,999,668	8,008,076
Waste Management	7,525,899	10,964,503	3,438,604	19,976,294	20,130,150	(153,856
Subtotal	30,826,700	38,405,474	7,578,774	72,447,029	58,040,521	14,406,508
Transportation		00,100,111	1,010,114	12,111,020	00,010,021	11,100,000
Common and Equipment Pool	9,217,955	14,229,394	5,011,439	27,730,447	31,083,209	(3,352,762
Roads, Streets, Walks, Lighting	13,387,817	19,129,599	5,741,782	42,896,740	30,646,411	12,250,329
Public Transport	13,771,084	17,453,606	3,682,522	33,694,960	31,345,139	2,349,821
Storm Sewers and Drainage	105,971	262,192	156,221	422,810	587,825	(165,015
Subtotal	36,482,827	51,074,791	14,591,964	104,744,957	93,662,584	11,082,373
Public Health and Welfare		01,014,101	14,001,004	101,111,001	00,002,004	11,002,010
Family and Community Support Day Care	16,457,023	14,978,180	(1,478,843)	30,428,817	30,557,980	(129,163
Cemeteries and Crematoriums	145,449	561,710	416,261	1,049,548	690,300	359,248
Subtotal	16,602,472	15,539,890	(1,062,582)	31,478,365	31,248,280	230,085
Planning and Development	10,002,112	10,000,000	(1,002,002)	01,110,000	01,210,200	200,000
Land Use Planning, Zoning and Development Subdivision Land and Development	5,915,308	6,309,785	394,477	13,471,500	13,150,117	321,383
Public Housing Operations	641	350	(291)	700	700	-
Land, Housing and Building Rentals	4,066,161	4,401,850	335,689	10,202,689	8,132,592	2,070,097
Subtotal	9,982,110	10,711,985	729,875	23,674,889	21,283,409	2,391,480
General Government and Fiscal Services	9,302,110	10,711,905	129,013	23,074,009	21,203,409	2,391,400
Council and Other Legislative	803.781	1 025 520	231.747	2 127 000	2 425 600	(298,681
General Administration and Fiscal Services	202,958,198	1,035,528 210,155,614	7,197,416	2,127,009 427,639,934	2,425,690 498,957,391	(298,681
Other General Government	6,676,886	7,719,037	1,042,151	15,564,447	15,482,691	81,756
Other General Government Other		, ,			, ,	61,750
Subtotal	825,012 <b>211,263,877</b>	999,000 <b>219,909,179</b>	173,988 <b>8,645,302</b>	3,997,700 <b>449,329,090</b>	3,997,700 <b>520,863,472</b>	(71,534,382
Oubiotal	211,203,077	213,303,173	0,040,002	773,323,030	320,003,472	(11,004,002
Municipal Operations Expenses	\$ 369.221.784	\$ 413.773.651	\$ 44.551.867	\$ 830.198.400	\$ 859,409,812	\$ (29.211.412



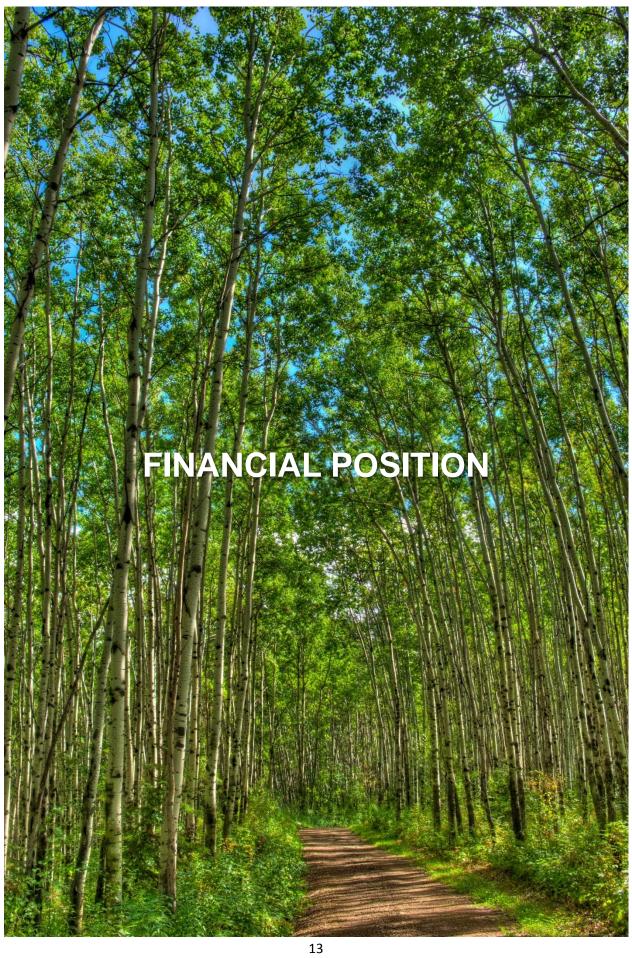
# **Budget Reduction Initiative**

# **REGIONAL MUNICIPALITY OF WOOD BUFFALO**

# 2016 Budget Reductions Initiatives

For the Period Ending June 30, 2016

	Total Budget Reduction
Council Motion	\$ 10,000,000
Expense	
Salaries, wages and benefits	1,891,234
Contracted and general services	6,378,100
Materials, goods, supplies and utilities	1,369,000
Transfers to individuals and organizations	98,500
Bank charges and short-term interest	13,000
Subtotal	9,749,834
Remaining Savings Required	\$ 250,166
	Eliminated
Full Time Equivalent Reductions	Positions
Council Motion	30
Eliminated	19
Remaining Reductions Required	11



### Capital

### **Strategic Plan Projects**

The 2015 – 2017 Strategic Plan specifically lists capital project priorities within the seven goals intended to address the vision and goals of the longer-term Municipal Development Plan (MDP). The following is a summary of the active capital projects located within the Strategic Plan.

### **REGIONAL MUNICIPALITY OF WOOD BUFFALO**

Strategic Plan Capital Projects For the Period Ending June 30, 2016

	Total Budget All Years	June 2016 Allotted *	June 2016 Available
2 - Building Balanced Regional Services Strategic Plan Projects			
Fort Chipewyan WTP Expansion - Construction	\$ 37,000,000	\$ 36,956,034	\$ 43,967
Fort Chipewyan WTP Upgrade - Design	2,500,000	1,589,903	910,097
Parsons Creek Water Supply Line	42,750,000	38,257,993	4,492,007
Flood Mitigation - Construction	197,700,000	3,492,037	194,207,963
Flood Mitigation - Predesign/Design	9,800,000	1,166,113	8,633,887
Saline Water Main Hardin St. to King St. Booster	14,000,000	13,966,483	33,517
Janvier Sewage Lagoon Upgrade - Construction	200,000	16,088	183,912
Anzac Fire Hall - Construction	12,000,000	10,077,718	1,922,282
Anzac Fire Hall - Design	560,000	560,000	-
Anzac WWTP & Effluent Pipeline	51,439,588	47,171,375	4,268,213
Confederation Way Sanitary Sewer Bypass	31,000,000	25,963,295	5,036,705
Beacon Hill Outflow & Pipeline Upgrade	15,000,000	9,673,858	5,326,142
Fort MacKay Fire Hall - Construction	15,000,000	-	15,000,000
Fort MacKay Fire Hall - Design	800,000	779,094	20,906
Fort MacKay Fire Hall - Predesign	200,000	86,339	113,661
Subtotal	429,949,588	189,756,329	240,193,259
5 - Building a Reliable Transportation System Strategic Plan Projects			
Hwy 69: Twin 69 West Saline - West Airport Boundary Road	45,000,000	43,587,453	1,412,547
Hwy 69: Intersec Improve Hwy 69-Mackenzie Blvd	6,500,000	5,939,592	560,408
Hwy 69: Intersec Improve Hwy 69-West Airport Boundary Road	6,101,467	6,101,467	-
Fort Chipewyan Firebag Bridge Replacement - Construction	12,200,000	11,475,605	724,395
Subtotal	69,801,467	67,104,117	2,697,350
6 - Building a Sustainable Region Strategic Plan Projects			
Material Recovery Facility (MRF) Expansion	3,000,000	2,243,803	756,197
Landfill Gas Management System - Predesign/Design	400,000	155,000	245,000
Subtotal	3,400,000	2,398,803	1,001,197
7 - Building for a Healthy and Active Lifestyle Strategic Plan Projects			
Conklin Multiplex - Construction	50,000,000	47,062,745	2,937,255
Conklin Multiplex - Predesign	3,900,000	3,080,425	819,575
Northside Multiuse Facility Phase 1 - Construction	34,500,000	-	34,500,000
Northside Recreation Centre - Design	13,500,000	9,143,697	4,356,303
Fort Chipewyan Swimming Pool - Construction	36,473,100	33,955,299	2,517,801
Fort Chipewyan Swimming Pool - FF&E	700,000	26,229	673,771
Subtotal	139,073,100	93,268,395	45,804,705
Strategic Plan Capital Projects Total	\$ 642,224,155	\$ 352,527,644	\$ 289,696,511

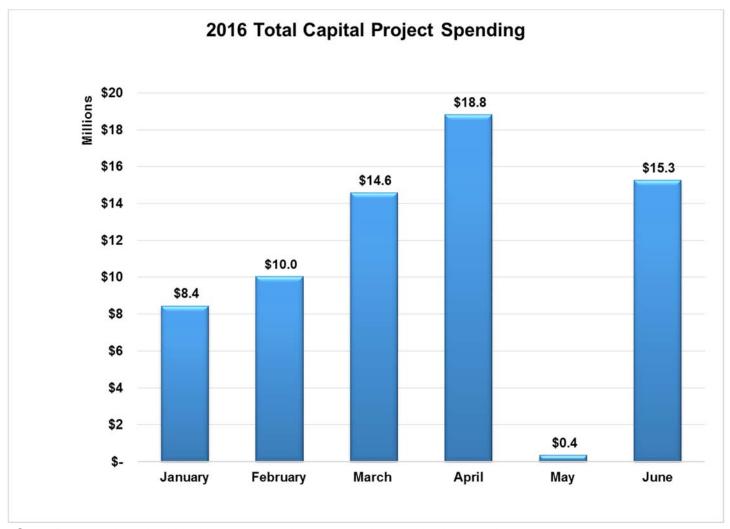
<sup>\*</sup> Allotted equals Actuals to date plus Commitments

WTP = Water Treatment Plant WWTP = Waste Water Treatment Plant FF&E = Furntiure, Fixtures & Equipment

### **Capital (continued)**

### **Total Capital Spending**

At the end of the second quarter, the 2016 budget balance for all active capital projects is \$893.1 million. A total of \$67.5 million was added to the assets under construction balance between January and June 2016. This equates to the total amount spent on capital project delivery during the first two quarters.



<sup>\*</sup>Spending equal totals added to assets under construction during the month.

#### **Investments**

The Investment Policy FIN-140, outlines the investment objectives, benchmarks and parameters. This Policy is reviewed annually by Administration with changes recommended to Council for approval. Permissible investments are restricted to fixed income securities that meet the investment objectives and parameters.

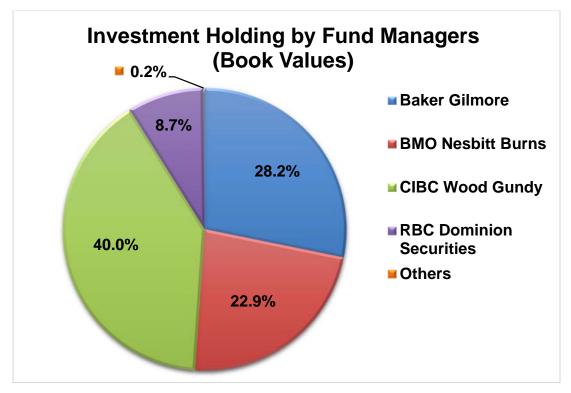
The table below shows the activity in the investment portfolio accounts with each investment fund manager. As of June 30, 2016 the Municipality has an investment portfolio amortized cost value of \$318.0 million and a market value of \$325.8 million. Returns on investments for the first half of 2016 are \$2.4 million with \$2.2 million from investment portfolio income (as shown below) and \$0.2 million from interest income earned on cash outside the investment portfolio.

### **Investment Holdings**

(In Millions)

		_			Return on
		k Value @	Book Value @	Market Value	Investment
Fund Managers	June	e 30, 2015	June 30, 2016	June 30, 2016	June 30, 2016
Baker Gilmore	\$	98.9	\$ 89.8	\$ 90.3	\$ 0.6
BMO Nesbitt Burns		86.7	72.9	78.8	1.0
CIBC Wood Gundy		129.1	127.0	126.7	0.5
RBC Dominion Securities		39.3	27.6	28.3	0.1
Others		0.7	0.7	1.7	-
Total	\$	354.7	\$ 318.0	\$ 325.8	\$ 2.2

During the first half of 2016, there is a net decrease in the investment portfolio of \$59.9 million. This is made up of \$62.1 million in withdrawals and amounts not reinvested at maturity in the investment portfolio to meet operating and capital cash needs offset by a net increase of \$2.2 million from investment income, amortization and other interest income within the investment portfolio.



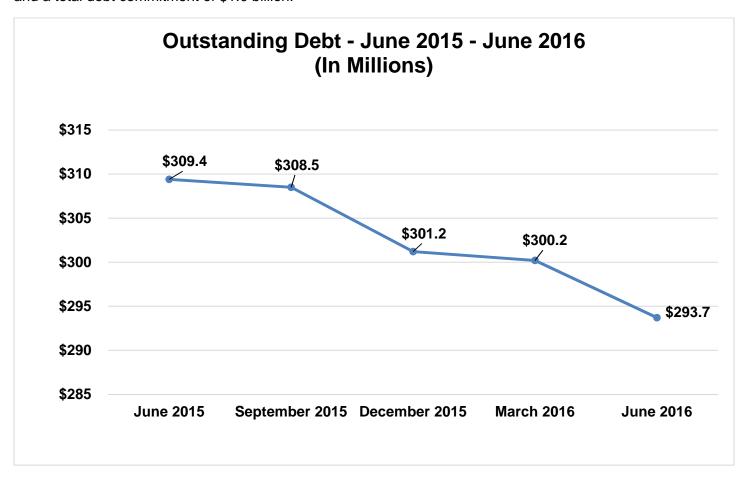
#### Debt

Authority to incur debt for municipalities in Alberta is granted through Alberta Regulation (AR) 255/2000 of the Alberta Municipal Government Act (MGA) and in special cases, variation can be granted through a Ministerial Order. Sections 251 through 274 of the MGA provides guidance regarding indebtedness for operating and capital purposes.

The general debt limits for municipalities in Alberta allow for debt of 1.5 times revenue and 0.25 times revenue for debt service. Regional Municipality of Wood Buffalo's debt limit is set at 2 times revenue and debt service limit is set at 0.35 times revenue through AR255/2000.

Council, through the Debt Management Policy (FIN-120), set the Municipality's limits at 85% of the Alberta Debt Limit Regulation (AR) 255/2000.

As of June 30, 2016, the Municipality has \$293.7 million in debt outstanding, \$739.0 million in undrawn debt and a total debt commitment of \$1.0 billion.



For the second quarter outstanding debt decreased by \$6.5 million. Over the previous 12-month period shown above, the Municipality reduced its outstanding debt by \$15.7 million, with the largest principal payments made in June and December.

2010 was the last year the Municipality withdrew money for the purpose of financing capital projects. Since then there have been commitments, however, no funds have actually been drawn.

### **Grants**

# REGIONAL MUNICIPALITY OF WOOD BUFFALO

# Summary of Capital and Operating Grants Awarded As At June 30, 2016

Past & Current Capital Grants	*2016 Forecasted	2016		2013-2015	Additional Information
Municipal Sustainability Initiative (MSI)	\$ -	\$ 31,621	,263	\$ 69,723,755	\$18,000,000 budgeted in 2016. Actual allocations determined by Provincial Budget.
					BMTG was rolled into this program in 2014
MSI Additional	-		-	12,079,872	Part of 2014 Provincial Fiscal Budget ending March 31, 2015
Basic Municipal Transportation Grant (BMTG)	-		-	4,604,388	This program has been rolled into the MSI Grant as of 2014
Federal Gas Tax Fund (FGTF)	-	6,740	,851	17,441,503	\$6,000,000 budgeted in 2016. Actual allocations determined by Federal and Provincial Budgets
Alberta Municipal Water/Wastewater Partnership (AMWWP) -		19,756	,092	-	Application submitted Nov 2015. Revised January 21, 2016. Approved for \$19,756,092 representing 69.64% of
Fort Chipewyan WTP Expansion	-				eligble costs.
Alberta Municipal Water/Wastewater Partnership (AMWWP) -		4,286	,347	-	Original approval in 2004 was for a \$922,500 contribution under the AMWWP program. A cost revision funding
Conklin WTP Phase 1 Expansion					request was submitted in 2016 which resulted in additional AMWWP contribution of \$4,286,347 under
	-				AMWWP. Total grant \$5,208,847.25.
Western Economic Diversification Canada	-		-	245,160	Westwood/Westview Community Park upgrade
Alberta Transportation - Project Specific Grant	-		-	57,399	Landfill Access Upgrading
Alberta Transportation - Project Specific Grant	-		-	853,891	Highway 63 intersection improvements at Highway 69 and Mackenzie Blvd.
Alberta Transportation - Project Specific Grant	-		-	2,000,000	Highway 69 Intersection improvements at West Airport Boundary Road
GreenTRIP Grant	-		-	26,670,000	Transit Facility
GreenTRIP Grant	-		-	9,255,000	Transit Bus Purchases
Flood Recovery and Erosion Control Program	-		-	7,043,525	Five Riverbank Protection Projects
Alberta Community Resilience Program (ACRP)	-		-	10,000,000	Flood Mitigation Project (Deferred)
Alberta Community Partnership (ACP)	-		-	779,000	Fort Chipewyan Swimming Pool
911 Grant	-	242	,193	249,372	2015 Amount was transferred from Operating for Capital Project. 911 Grants are calculated quarterly based on
					911 revenue and population served by the Public Safety Answering Point (PSAP). In the 2016 forecast
					\$500,000 was estimated for all of 2016 from which the first quarter amount received is deducted as actual
					amounts received for the rest of 2016 are unknown at this time.
Total Past & Current Capital Grants	\$ -	\$ 62,646	,746	\$ 161,002,864	

\*Note - 2016 Forecasted grant amounts are estimated

Capital Grant Applications in Progress	Submitted	Additional Information
Canada 150 Community Infrastructure Program	Application submitted	An application has been submitted for \$500,000 in possible funding towards the Anzac Community Centre Upgrades project.
	for \$500,000 in	
	possible funding	
GreenTRIP Grant	Application submitted	Transit Terminal - Application needs to be updated once location of transit terminal has been determined. Success of application will be announced
	for \$3,401,870 in	following Provincial Budget. 2016-2017 Alberta Budget estimate \$125M provincially.
	possible funding	

Unsuccessful Capital Applications	2016	2013-2015	Additional Information
Building Canada - Small Communities Fund	\$ -	\$ 6,000,000	Applications submitted for two projects - Beacon Hill Outfall and Pipeline Upgrade and the Rural Water and
			Sewer Servicing. Applications not successful.
Canada 150 Community Infrastructure Program	\$ -	\$ 500,000	Application submitted for Cricket Pitch Upgrades - Syncrude Athletic Park Project. Application not successful.
Alberta Blue Cross - Healthy Communities Grant	\$ -	\$ 50,000	Application submitted for Father Turcotte School Playground Design Build. Application not successful.
Total Unsuccessful Capital Applications	\$ -	\$ 6,550,000.00	

Operating Grants	*2016 Forecasted	2016	2013-2015	Additional Information
Economic Development and Trade grant - Back to Business	\$ -	\$ 750,000		To support the Back to Business Resource Centre and Business Recovery Expositions
Resource Centre and Business Recovery Expositions				
FireSmart Community Grant Program	-	-		Fire Smart Grant from Alberta Government.
Summer Temporary Employment Program (STEP) Program		42,000	-	9 Labourer Positions, 1 Ecoomic Development Position
Municipal Electronics and Paint Round-up Grant	3,500	-	3,527	Alberta Recycling Grant to offset cost to advertise and run the round-up activities. There is a spring event and a
				fall event. Applied for spring event.
911 Grant	-	-	444,392	Reimbursement for partial operating costs for 911 services paid by AHS. Application needs to be submitted
				every June. A portion of the 2015 funding is reflected as a capital grant above.
Community Inclusion Grant (Diversity Plan 2016 and Beyond)	-	10,000	-	Human Rights, Education and Multiculturalism Fund (2016 - Project Budget \$44,440, Grant \$10,000)
Celebrate Canada Grant	-	9,000	9,000	Canadian Heritage provides financial support for activities organized during the Celebrate Canada period, from
				June 21 to July 1.
Fire Services and Emergency Preparedness Program	-	-	59,150	This program supports expanding and enhancing regional fire services training and emergency management
				training in preparation, response and recovery enabling effective municipal emergency management systems.
Police Officer Grant (POG)	-	300,000		Current funding agreement is for three (3) years commencing April 1, 2015 and ending March 31, 2018.
Municipal Policing Assistance Grant (MPAG)	-	1,323,584	3,475,200	Current funding agreement is for three (3) years commencing April 1, 2015 and ending March 31, 2018.
				Payment is based on per capita calculation.
Family and Community Safety Program (Children and Youth	-	150,000	110,837	Grant provided by the Minister of Human Services to provide advocacy services in the community.
Service Grant)				
Event Tourism Strategy	-	-		Payment from Province of Alberta for cultural and tourism events.
Aboriginal Affairs and Northern Development Canada	-	-		Funding for the Urban Aboriginal Strategy
Alberta Indigenous Relations	-	50,000	60,000	Grant to assist with the Urban Aboriginal Connection Initiative project - Wood Buffalo Pan Aboriginal
				Connection project.
Alberta Recycling Tire Marshalling Area	-	-	30,000	The grant is for the purchase and delivery of the concrete blocks for the containment area. Expected
				completion summer 2015.
Family & Community Support Services	-	1,646,300		Provincial level program through Alberta Human Services. Payment is based on population.
Flood Readiness Supplies Grant Program	-	-	234,445	One time grant program made available following the flooding of 2013 to purchase supplies to be ready in the
				event future flooding. Program closed.
Community Injury Control Fund (CICF) Grant	-	-		One time grant in 2014
Municipal Recreation/Tourism Areas (MR/TA) Grant (Macdonald	-	-	12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013. Last payment received in 2014
Island)				
Municipal Recreation/Tourism Areas (MR/TA)Grant (Vista Ridge)	-	-	12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013. Last payment received in 2014
Municipal Recreation/Tourism Areas (MR/TA) Grant (Lake shore)	-	-	12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013. Last payment received in 2014
CN EcoConnexions From the Ground Up	-	-		For Boulevard tree planting
Conoco Phillips	-	5,000		Received \$5,000 for Green Teen Program. Received \$10,000 for garden planters in Anzac in 2014.
TD Friends of the Environment	-	-		Trees at Fort McMurray First Nation #468
HWY 63 Traffic Survey & Transportation Demand Model	-	-	,	One time Grant in 2013
Total Operating Grants	\$ 3,500	\$ 4,285,884	\$ 10,919,708	

<sup>\*</sup>Note - 2016 Forecasted grant amounts are not yet confirmed by granting agency

Future Grant Opportunities	Additional Information
GreenTRIP Round 3	The Government of Alberta is seeking applications to the Green Transit Incentives Program (GreenTRIP) in support of public transit projects. The third call application deadline is August 31, 2016. 2016-2017 Alberta Budget estimate \$125M provincially.
Public Transit Infrastructure Fund	As part of Federal Budget 2016, Alberta will receive \$347,190,000 in funding over three years. Funding will be allocated to the provinces and municipalities based on transit ridership. Government will fund up to 50% of project costs. The RMWB is eligible to apply for up to \$3,451,000 through the PTIF program. Applications are being developed and are expected to be submitted by August 31, 2016. This program is intended to accelerate short-term municipal investments while supporting the rehabilitation of transit systems and funding studies to support long-term transit expansion plans.
Alberta Blue Cross - Healthy Communities Grant	In the interest of promoting wellness and active living, Alberta Blue Cross has launched the Healthy Communities Grant Program. Four \$50,000 grants are being awarded each year to support community amenities and facilities that promote active living. A proposal is being developed and is expected to be submitted at the end of July, 2016.
Alberta Municipal Water/Wastewater Partnership and Water for Life Program	The Alberta Municipal Water/Wastewater Partnership provides cost-shared funding to eligible municipalities to assist in the construction of municipal water supply and treatment and wastewater treatment and disposal facilities. Various initiatives have been included in the program to ensure the needs of Alberta municipalities are met. Applications due November 30th annually. 2016-2017 Alberta Budget estimate \$50M provincially for Municipal Water Wastewater Program and \$80 M for Water for Life Program. Applications that were submitted in November 2015 for the Rural Water and Sewer Servicing Program and the Conklin Water Treatment Phase 2 will need to be updated for the November 30th, 2016 deadline. Additional application may be submitted for any new projects eligible under the Alberta Water and Wastewater Partnership or Water for Life Programs. The percentage funded will be determined using a population based formula with the maximum of 75%.
Forest Resource Improvement Association of Alberta (FRIAA) FireSmart Program	The FRIAA FireSmart Program is separate and independent from the Government of Alberta's FireSmart Community Grant Program. A Request For Expressions of Interest (RFEOI) has been issued and Expressions of Interest (EOI) must be submitted by 4p.m, September 28, 2016. Maximum amount of funding for a single project will be \$400,000 over the life of the project.
Building Canada Provincial-Territorial Infrastructure Component (PTIC)	In Alberta, there has been no specific call for proposals as PTIC funds will likely be used to fund projects identified in the Province's capital plan. An expression of interest letter from Mayor to Alberta Minister of Infrastructure is in draft form for the Rural Water and Sewer Servicing Program.
Building Canada National Infrastructure Component (NIC)	Application for Flood Mitigation to be developed. Call for proposals is open with no defined closing date.
Strategic Transportation Infrastructure Program (STIP)	The program funds would support local based initiatives such as the resource road grant, local bridge program and the community airport program. Applications are not presently being accepted. Anticipated deadline for applications for 2017-2018 funding will be November 30, 2016.
Alberta Community Partnership (ACP) Program	Provincial Program with various components. Information has been distributed to Directors. Applications for the various components are generally due in February.  Municipal Internship component applications due in October.
TD Friends of the Environment	The Foundation supports a wide range of environmental initiatives, with a primary focus on environmental education, urban greening and enhancing biodiversity, and energy conservation. Eligible projects include Community Gardens, Environmental Education Projects, Outdoor Classrooms, Protection of Endangered Species/Wildlife, Recycling/Composting Programs, Tree Planting and Urban Naturalization Projects, Energy Conservation/Renewable Energy, Research Projects, Habitat restoration. Next deadline July 15, 2016.
TD Green Streets	TD Green Streets is the flagship program of Tree Canada and the only nationally-based municipal forestry innovation program in Canada. Applications for funding up to \$25,000 are generally accepted in November.
Conoco Phillips	Conoco Phillips provides grants from time to time to support education, environment and safety. They also regularly fund social services, youth, health, arts, culture and civic programs.
Alberta Municipal Solar Program	The Alberta Municipal Solar Program (AMSP) provides financial rebates to Alberta municipalities who install solar photovoltaics (PV) on municipal facilities or land and complete public engagement for the project. Funding is available on a first come first served basis. All projects must be completed and energized after February 5, 2016. Funding will be in the form of a rebate per watt of total installed capacity and will not exceed 20% of eligible expenses up to a maximum of \$300,000.

Future Grant Opportunities	Additional Information
Green Municipal Fund	Grants available to cover up to 50 per cent of eligible costs for plans, feasibility studies and pilot projects — to a maximum of \$175,000 for plans and feasibility studies, and a maximum of \$350,000 for pilot projects. Low-interest loans available, usually in combination with grants, to cover up to 80 per cent of eligible costs for capital projects. The loan maximum is \$5 million*, and the grant amount is set at 15 per cent of the loan, to a maximum of \$750,000.
	* Applicants with high-ranking projects may be eligible for a loan of up to \$10 million combined with a grant for 15 per cent of the loan amount, to a maximum of \$1.5 million. Brownfields: Grants are not available for capital projects in the brownfields sector. There is no specified loan limit for capital projects in the brownfields sector, but FCM reserves the right to adjust the maximum loan limit per project.
Energy Innovation Program	The Energy Innovation Program will support demonstration of next-generation electric vehicle charging infrastructure. Budget 2016 proposes to provide \$62.5 million over two years, starting in 2016–17, to Natural Resources Canada to support the deployment of infrastructure for alternative transportation fuels, including charging infrastructure for electric vehicles and natural gas and hydrogen refuelling stations. The Government will advance these objectives by working with provinces and territories, municipalities and the private sector. These resources will also support technology demonstration projects that advance electric vehicle charging technology. Details to be released soon.
Alberta Recycling Municipal Grant Program	Two grants of up to \$30,000 each are available from Alberta Recycling annually. The Municipal Demonstration Grant Program funds projects where recycled tire products are used in playgrounds, etc. The Tire Marshalling Area grant program is to establish Tire Marshalling areas in our landfills. Program has a matching funds component. Next round of funding expected in September/October 2016.
TAME+ Program	Grants Available for up to \$2,000 for Energy Audit, and Up to \$100,000 for retrofit capital costs. Information has been distributed to Sustainability and Engineering. Funding available on a first come, first served basis.
Canada Cultural Spaces Fund	The Canada Cultural Spaces Fund (CCSF) supports the improvement of physical conditions for artistic creativity and innovation. The fund supports the improvement, renovation and construction of arts and heritage facilities, as well as the acquisition of specialized equipment. Eligible applicants include not-for-profit arts and heritage organizations, incorporated under the Canada Not-for-Profit Corporations Act, Part II of the Canada Corporations Act or under corresponding provincial or territorial legislation; provincial/territorial governments, municipal or regional governments and their agencies; and Aboriginal people's institutions or organizations. The Canada Cultural Spaces Fund receives applications on an ongoing basis.
Community Fund for Canada's 150th	The Fund will distribute small grants through community foundations to locally-led projects that build community, inspire a deeper understanding of Canada, and encourage participation in a wide range of initiatives that mark Canada's 150th anniversary of Confederation. Grants will be from \$5,000 to \$15,000 – Matching contribution equal to the value of the grant required.
Canada 150 Fund	The goal of the Canada 150 Fund is to create opportunities for Canadians to participate in local, regional, and national celebrations that contribute to building a sense of pride and attachment to Canada. A limited number of high impact, large-scale projects that are national in scope will also be supported through the Canada 150 Fund as Signature Initiatives. Eligible funding recipients under the Canada 150 Fund include Canadian not-for-profit organizations, Canadian business corporations, Canadian schools and Canadian municipal governments and their institutions. There is no established deadline to submit a funding application under the Canada 150 Fund.
Celebrate Canada Grant	The Celebration and Commemoration Program – Celebrate Canada component provides funding for activities organized on National Aboriginal Day (June 21), Saint-Jean-Baptiste Day (June 24), Canadian Multiculturalism Day (June 27) and Canada Day (July 1). Eligible applicants include Canadian not-for-profit organizations, Canadian business corporations where projects are non-commercial in nature, Canadian educational institutions and Canadian municipal governments and other municipal, provincial or territorial institutions. The Celebrate Canada 2016 funding cycle is now closed. Information on the 2017 funding cycle will be posted in November 2016.
Alberta Culture Days Grant	Provincial grants available from Alberta Culture annually. Applications to be submitted annually usually in July.
Historic Resources Grant	Information has been distributed to Public Operations (Parks) and Community services. Applications accepted twice per year, February 1st and September 1st.
Heritage Awareness Grant	Grants support tangible initiatives that promote awareness of Alberta's history and that will have lasting impact. Applications accepted twice per year, February 1st and September 1st.
Partners for Places	National funders invest in local projects to promote a healthy environment, a strong economy, and well-being of all residents. Not presently accepting applications.
Community Facility Enhancement Fund and Community Infrastructure Program	Grants are available for capital (generally up to \$125,000 per year) and operating (up to \$75,000 per year) to eligible organizations in the community. The municipality may support these applications.