

Application Summary:

2026 - 3296 - Community Impact Grant - Community Programs and Projects

Application ID

2026 - 3296 - Community Impact Grant - Community Programs and Projects

Applicant Information

Organization Information

Centre of Hope Non-Profit Society of Fort McMurray
10095 Marshall Street
Fort McMurray, AB, T9H 1X6

Primary Contact

Rosie Keating

, ,

Phone: s.20(1)
Email: execdirector@fmcentreofhope.com

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Is the organization a registered non-profit?

Applicants must be a registered non-profit organization or a community group in partnership with a registered non-profit organization. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

Has the organization operated within the Regional Municipality of Wood Buffalo for at least one year?

Applicants must have resided or operated within the Regional Municipality of Wood Buffalo for at least one year prior to applying. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

In the last year, have there been any significant changes to your organization or program?

No

What is your organization's Mission Statement?

Supporting Individuals Experiencing Homelessness through collaboration with the community and its support systems.

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Brief Summary of the Proposed Program(s) and/or Project(s).

Shelter Program – Centre of Hope Drop-In

Program Overview

The Shelter Program serves as the primary point of contact for individuals accessing the Centre of Hope Drop-In, offering immediate relief and essential services to those experiencing homelessness or extreme poverty. This program is designed to meet basic needs while fostering trust and connection, acting as a gateway to broader support services.

The Shelter is a direct conduit to:

Clothing Distribution: Patrons receive clean clothing including pants, shirts, outerwear, footwear, and new underwear and socks.

Hygiene Support: Personal hygiene items are available upon request, and the program coordinates access to showers and laundry facilities.

Nutrition Access: A prepackaged breakfast (oatmeal or noodles) is provided daily, along with afternoon snacks and continuous access to coffee and tea.

Health & Outreach Coordination: AHS Street Connect Clinic on site.

S

Partner community services

Outreach scheduling ensures equitable access for all patrons.

Staffing & Engagement

Shelter Program staff are the frontline team members who build the strongest rapport with patrons. Their consistent presence and compassionate approach make them trusted figures, often serving as the first step toward deeper engagement with other Centre of Hope services.

Community Impact

Provides daily support to vulnerable individuals, reducing barriers to health, hygiene, and nutrition.

Builds trust and relationships that encourage patrons to seek further assistance.

Coordinates vital services in a structured and equitable manner.

Enhances community health and safety by addressing immediate needs and connecting individuals to long-term resources.

We are seeking funding to ensure services are safely provided 365 days a year including weekends and statutory holidays.

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Please note any restrictions on participating in your organization's programs, projects, services or events.

The COH Day Shelter (intake) is and adult 18 years of age + facility.

Minimum number of board members according to the organization's bylaws:

5

Please list your current Board of Directors in the table:

Board of Directors

Name	Board Position	Years on Board
Mardi Getty	Board Chair	5
Hope Ellis	Vice Chair	13
Ryan Adlam	member at large	4
Renae Blackmore	Treasurer	1
Alisha Gaulton	member at large	1
Sandra Lanz	Secretary	8

Do one or more board representatives or program staff have lived experience or expertise reflective of the demographics your organization serves?

Yes

If Yes; please briefly explain the lived experience or expertise.

RCMP officer who has worked with marginalized populations. One board member who has worked with and served individuals experiencing homelessness in another province.

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Program/Projects Details

Are you applying for more than one program or project?

If you are unsure, please contact CIP@rmwb.ca for clarification.

No

Program/Projects

Step 1: Click on the button below to enter the name of your program(s) or project(s).

Step 2: Click on the Save Draft button at the bottom of the screen.

Step 3: Click on the "Program/Project Details" button below to complete the details of each Program/Project. Please be sure to submit the current program/project information form before moving onto the next project information form.

Program/Project: Extended Hours Program **Status:** Completed

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Finances

Organization's most recent Fiscal Year End date

Please click Save Draft to update the following two questions with this date.

03/31/2025

Unrestricted Net Assets

Unrestricted Net Assets (accumulated net assets/surplus that the organization has not set aside for a particular purpose or earmarked by a donor for a specific program or project) from your Financial Statements ending: 03/31/2025

\$0.00

Total Operating Expenses

Total Expenses from your Financial Statements Ending: 03/31/2025

\$4,188,303.00

What efforts have been made in the past fiscal year to increase the financial support for your organization?

The Centre of Hope actively pursues diverse funding opportunities to strengthen sustainability. Current efforts include ongoing grant research and applications. We have submitted an application to the Wood Buffalo Community Foundation for a Shelter Worker position, a HALOS grant to support undergarment supplies, and a Suncor grant to address basic needs. These initiatives demonstrate our proactive approach to securing additional financial support to meet the growing demands of our services.

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Please complete the following budget table: If there are multiple programs, projects, services or events included in this application, please provide the total budget for all requests in the budget table. Additionally, attach a detailed breakdown of the budget by program, project, service or event on the Attachment tab.

Secured Revenue

Revenue Sources	Description	Revenue (Jan-Dec)
Other	Car show fundraiser	\$25,000.00
		\$25,000.00

Revenue in Progress

Revenue Sources	Description	Revenue (Jan-Dec)
Other	KD Gala Fundraiser	\$3,000.00
		\$3,000.00

Expenses

Type of Expense	Description	Total Expenses	Requested RMWB Grant
Program Staff wages & Benefits	staffing	\$122,304.00	\$86,500.00
Training	training	\$600.00	\$450.00
Administration Costs 15% Maximum	administration	\$18,495.60	\$13,042.50
		\$141,399.60	\$99,992.50

Shortfall

Total
(Total Secured Revenue - Total Expenses)
-\$116,399.60

Total RMWB Grant Request

Amount
Total
\$99,992.50

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Total Cost of Program, Project, or Service

Total cost includes all costs of the entire program, project or service.

\$141,399.60

Total Grant Amount Request

Up to 75% of total program, project cost up to maximum of \$100,000.

\$99,992.50

Grant request as percentage of total cost of program, project or service

Click on the Save Draft button to calculate the percentage.

71%

Outline any expected non-financial resources being leveraged for this program, project, service or event to demonstrate community support.

The Centre of Hope receives ongoing non-financial support from community partners and volunteers. Creative Industries provides in-kind assistance with summer maintenance and winter snow clearing. COBS Bread donates fresh bread twice a week, ensuring food security for our patrons. In addition, we regularly engage the wider community through social media call-outs, which result in donations of supplies and basic needs items that directly benefit the individuals we serve. These contributions significantly reduce operational costs and strengthen community involvement in our work.

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Attachments

Please attach a budget breakdown for each program, project, service or event if there are multiple requests included in this application.

Please attach a Partnership Letter(s) of Support for the proposed program, project, service or event to demonstrate authentic partnership and collaboration.

Applicants may use the >Partnership Letter of Support Template or submit a customized letter.

Each letter should include the following five key elements:

1. Commitment to the partnership and shared initiatives
2. Confirmation of the community need
3. History of prior collaboration or rationale for a new partnership
4. Defined roles, responsibilities, and resource commitments
5. Contact information for the partner organization

Each letter must be signed by an authorized representative of the partner organization.

Please note: The partnership letter is a mandatory requirement for Community Sustaining applicants and optional for Community Impact Grant application.

[Partnership_letter_for_Centre_of_Hope.docx](#)

176.1 KB - 10/09/2025 9:21 AM

Total Files: 1



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Please attach signed Financial Statements for the most recent fiscal year end.

Year-end date must fall between July 1, 2024 of last year and June 30, 2025.

[Centre_of_Hope_Completed_Audit_2025.pdf](#)
754.8 KB - 10/02/2025 11:15 AM

Total Files: 1

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Declaration

Declaration: In making this application, I, the undersigned, confirm:

- that I have read the appropriate Grant Guidelines;
- that I understand that this application form and all required attachments must be completed in full and received before 2025-10-14 4:30 p.m. MT;
- that I understand that this application form and any attachments shall be part of the Community Investment Program Approval Committee (CIPAC, Council Appointed) meeting agenda and accessible through all methods that the public meeting agenda is available;
- that I understand the term of the Grant is January 1 to December 31, 2026 and that all expenditures must happen during this term; and
- that I am authorized by the applicant organization to complete the application and hereby represent to the Regional Municipality of Wood Buffalo's Community Investment Program and declare that to the best of our knowledge and belief, the information provided is truthful and accurate, and the application is made on behalf of the above-named organization and with the Board of Directors' full knowledge and consent.
- that I understand the personal information collected in this application is collected under the authority of Section 4(c) of the Protection of Privacy Act and is managed in accordance with the Act. It will be used to process your application and contact you if needed during the review of this application. If you have questions about the collection or use of your personal information, you may contact the Manager, Community Partnerships and Initiatives, at 9909 Franklin Avenue, Fort McMurray, AB T9H 2K4 or at 587-919-5522.

Acknowledgement

I do hereby certify that to the best of my knowledge, this application contains a full and correct account of all matters stated herein.

Applicant Name

Rosie Keating

Position/Title

Executive Director

Date: 10/12/2025

Program, Project or Service Name

Extended Hours Program

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.
Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Fort McMurray

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications.
Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- ☒ Community support services and wellness
- ☐ Accessibility, inclusion and belonging
- ☐ Hosting events/new business and visitors
- ☐ Partnership and collaboration
- ☐ Rural and Indigenous Communities and Relationships
- ☐ Social participation
- ☐ Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

By providing funding to the Centre of Hope Drop-in to remain open on weekends and statutory holidays, we are ensuring that individuals experiencing homelessness have access to a safe and welcoming space 365 days a year. This support allows them to shower, do laundry, receive meals, and connect with vital programs and services—empowering them to make informed decisions and take steps toward improving their quality of life.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	450
Seniors (65+)	0
Families	0
Community	0
Total	450



Project Summary Extended Hours Program

Please identify the equity deserving population the program, project, service or event will serve.

People experiencing poverty and/or homelessness

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

At the Centre of Hope (COH), we are continually striving to foster a culture of diversity, inclusiveness, and accessibility across all of our programs, services, and events. Our goal is to ensure that anyone with an interest in participating feels welcomed, respected, and supported.

Over the past year, we took a major step forward by completing a comprehensive accessibility assessment across all COH-operated properties. This assessment identified key areas for improvement, and we are currently aligning our facilities and practices with those recommendations. Implementation is ongoing and dependent on available funding, but we are committed to meeting or exceeding all accessibility standards to better serve our community.

In addition to physical accessibility, we have prioritized creating emotionally and socially inclusive environments. COH staff members received training from our local PRIDE organization to strengthen our understanding and practices related to gender diversity and inclusion. This training has been instrumental in helping us promote safe spaces where individuals of all gender identities and expressions feel valued and seen.

These initiatives reflect our core belief that everyone deserves equitable access to support, resources, and community.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

At Centre of Hope (COH), we recognize the importance of Indigenous ways of knowing and being, and we approach this work with humility, respect, and a willingness to learn.

We have a working understanding of how systemic oppression have impacted – and continue to impact – the lives of Indigenous peoples in our region. We are committed to offering culturally appropriate, trauma-informed frontline services that honor Indigenous perspectives.

To support this commitment all staff are supported to attend community-led cultural trainings and teachings. We prioritize learning directly from Elders, Knowledge Keepers, and our patrons/participants who are open to sharing their cultural knowledge and experiences.

We strive for a deep and ongoing understanding of the Truth and Reconciliation Commission's Calls to Action, and we integrate these principles into our daily practice and organizational values.

Smudging is promoted as a respected and accessible cultural practice within all COH programs. Each program space has a smudging kit and we encourage patrons to lead smudging ceremonies.

We create space for Indigenous language sharing and the use of traditional crafts as a form of healing and cultural expression. These activities are led by patrons, allowing for meaningful connection between staff and those we serve.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

The program aims to address access for basic needs and provide shelter for individuals living in chronic homelessness with complex multiple barriers.

Currently, the program serves over 80 individuals daily, providing more than 25 showers and completing upwards of 12 loads of laundry each day. Demand consistently exceeds supply for hygiene products and basic necessities. With the rising cost of living and a significant shortage of subsidized housing options, the region is experiencing a noticeable increase in individuals living in encampments and sleeping rough in harsh weather conditions. In response, the COH has implemented several strategies—such as the Street Reach program—to support the growing number of vulnerable individuals.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

It is imperative that homelessness support services be available every day. Meeting basic human needs such as shelter, food, and safety is a fundamental human right. Interruptions or gaps in service delivery have a detrimental impact on individuals experiencing homelessness, leading to declines in both mental and physical health.

When basic needs go unmet, communities also feel the effects. Increased loitering in both business and residential areas, as well as a rise in petty crime, are often a result of individuals being forced to find innovative means of survival. These are manifestations of human nature's instinct to survive under extreme conditions.

With this funding, the shelter will be able to maintain safe staffing levels, ensuring support seven days a week—including holidays. This stability will significantly reduce the social and economic impacts on the surrounding community.

The shelter has the capacity to support up to 150 individuals at any given time and provides a range of essential services. These include access to case management, health and wellness supports, and opportunities to transition toward long-term housing solutions.

Continued investment in daily, uninterrupted service is not just a moral imperative—it is a practical and proactive approach to building healthier individuals and stronger communities.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If there is an opportunity for shelter, food, clothing, safety: Then individuals may find hope and aspiration to improve quality of life and support our social sector.

Addressing Service Gaps for Vulnerable Populations

Gaps in services for vulnerable populations—especially over weekends—can have serious impacts on individual wellness. For those facing complex and multiple barriers, these service interruptions may lead to significant setbacks such as housing loss, hospitalization, incarceration, increased substance use, and greater reliance on emergency services.

The Day Shelter plays a critical role in bridging this gap. When other community resources are closed, Day Shelter staff focus on fostering Connection and Wellness. By offering consistent support from Friday afternoon through Monday morning, the team helps maintain stability for individuals who might otherwise be left without assistance.

Staff provide encouragement toward personal goals for the upcoming week, lend a listening ear, and offer a supportive presence. These efforts not only support individuals already engaged in services but also create pathways for those who have not yet connected with referral systems. By maintaining this bridge, the Day Shelter contributes meaningfully to change management and the pursuit of a better quality of life for those most at risk.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

First floor of COH marshal Street Location

Storage amenities for program needs

3 full time support staff (United Way Funding)

1 Agency Program Manager

1 Shelter Team Lead

1 Full Time support staff

1 Part Time support staff

Social Work and Nursing Students

Individuals with lived experience providing Intake Support

RMWB funding through Community Investment Program for weekend and statutory holiday operations

Internal and community partner fundraising / donations to supplement program needs

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Operate a daytime shelter on weekends and statutory holidays, 7 days per week 365 days a year.
Provide access to shower and laundry facilities.

Provide individuals with a mailing address and phone number for contact.

Dispense all necessary hygienic items and seasonally appropriate clothing.

Provide a safe space for individuals by ensuring the appropriate numbers of staff are working within the shelter.

Maintain community partnerships for service collaboration meeting diverse needs of patrons frequenting the shelter.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

Providing shelter to 70-95 individuals on any given day.

Fostering 20 - 25 showers daily in providing hygiene items and maintain time limits to increase accessibility.

Fostering 10 - 15 loads of laundry daily in providing detergents and maintain lists to increase accessibility.

Mitigate and foster a safe functional environment through behavior management skills when supporting individuals with complex co-current barriers.

Trained staff who can competently and proficiently manage crisis and behavior within the facility.

AHS community partnership and housing for Street Connect with in the shelter.

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

Improved quality of life for those individuals receiving services

Individuals are accessing mainstream services independently.

Individuals are supported through a low barrier Recovery Approach

Individuals begin to access internal and external services / supports through the support of the Intake and Outreach Team

Individuals are no longer living in homelessness and have integrated into the community.

Individuals have addressed and overcome barriers contributing to homelessness.

Individuals have access to medical services on site through street connect and public health initiatives.

Community has an increased knowledge and awareness of contributing factors to homelessness.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys, Focus Groups, Interviews, Observation

Please provide details of how your program, project, service or event differs from other services being offered in the community.

COH Day Shelter: A Hub of Hope and Healing

The Centre of Hope (COH) Day Shelter is a vital community resource dedicated to supporting individuals experiencing homelessness and facing complex, multiple barriers. More than just a shelter, COH is a comprehensive service hub offering layered supports that promote dignity, wellness, and long-term stability.

Key Services Include:

Housing & Coordinated Access: Streamlined pathways to secure housing and coordinated support systems.

Health & Wellness: On-site Alberta Health Services (AHS) professionals provide physical and mental health care.

Street Outreach: Street Reach services engage individuals who may not access traditional medical environments.

FASD Supports: Specialized services including access to a diagnostic clinic team.

Administrative Support: Mail services and assistance with obtaining vital identification documents such as Alberta Health Cards, COH ID, Government-issued ID, and Birth Certificates.

More Than Services—A Sense of Belonging

At its heart, COH is a place of community. It fosters cultural connection, social interaction, and a deep sense of safety and belonging. By reducing barriers and building relationships, COH empowers individuals to move forward with hope and resilience.

Project Summary Extended Hours Program

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
RCMP	Patron and Staff Safety and Support
PACT	Patron and Staff Safety and Support
Assertive Outreach Services (AOS)	Promote recovery for individuals presenting with declining mental wellness.
Wood Buffalo Wellness Society Safe Consumption Supplies	COH is a satellite location for safe consumption supplies for program.
Street Connect	Multidisciplinary team with nurses, a social worker, indigenous liaison and recovery worker. Housed within the COH Day Shelter location as an innercity clinic.
Public Health	Nurses are onsite in the Day Shelter administering influenza shots, Hepatitis shots and manage the TB services. Periodic Foot Care clinic also provided.
Local Elder Lorraine Albert	Indigenous cultural leader of events and ceremony.
The Salvation Army	Shelter and community partner in supporting individuals experiencing homelessness.
RMWB Bi-Law Services	Patron and Staff Safety and Support
WBWS Centralized Intake	COH is a coordinated access point for the regions housing initiatives and supports.



Giving Hope Today

The Salvation Army

Territorial Headquarters
Canada and Bermuda

Fort McMurray Administrative Offices
Alberta and Northern Territories Division

Unit A -8219 Fraser Ave.
Fort McMurray, AB. T9H 0A2
Tel: 780-743-4135
Fax:

October 8th, 2025.

To Whom It May Concern,

Subject: Letter of Support and Partnership for The Centre of Hope.

On behalf of The Salvation Army, I am honored to offer our unequivocal support for The Centre of Hope and to formalize our commitment to a collaborative partnership in the implementation of the weekend program. This vital initiative is closely aligned with our mutual mission to serve and empower individuals experiencing homelessness through coordinated, community-based efforts.

We recognize the urgent and growing need for the continuation of the weekend and stat holiday drop-in program within our community and are dedicated to working alongside The Centre of Hope to help ensure the program's success.

Our organizations have a proven record of 20 years of effective collaboration spanning outreach, emergency shelter, prevention, and housing initiatives. These joint efforts underscore our shared capacity to create meaningful change and deliver comprehensive support to the communities' vulnerable populations.

As a committed partner, The Salvation Army will contribute to the project through continuous collaboration, referrals, joint programming, and resource sharing. We are confident that this partnership will advance our vision of reducing barriers to care, improving health and wellness outcomes, and uplifting the quality of life for those in need.

We look forward to the opportunity to collaborate on this important initiative and are confident in the positive impact it will have on our community.

For any further information or clarification, please contact:

Edna Olsen- Moman
Executive Director
The Salvation Army
Phone number: 780-743-4135
Email: Edna.Moman@Salvationarmy.ca
Website: www.salvationarmy.ca

Sincerely,

Edna Olsen-Moman

Executive Director
The Salvation Army

FILE COPY

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY

Financial Statements

Year Ended March 31, 2025

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY
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Year Ended March 31, 2025

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INDEPENDENT AUDITOR'S REPORT

To the Members of Centre of Hope Non-Profit Society of Fort McMurray

Qualified Opinion

We have audited the financial statements of Centre of Hope Non-Profit Society of Fort McMurray (the Society), which comprise the statement of financial position as at March 31, 2025, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at March 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Society derives cash from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Society. Therefore, we were not able to determine whether any adjustments might be necessary to revenue, excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2025, current assets and net assets as at March 31, 2025.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

(continues)

Independent Auditor's Report to the Members of Centre of Hope Non-Profit Society of Fort McMurray
(continued)

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.

(continues)

Independent Auditor's Report to the Members of Centre of Hope Non-Profit Society of Fort McMurray
(continued)

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Sherwood Park, Alberta
September 24, 2025

CHARTERED PROFESSIONAL ACCOUNTANTS

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY**Statement of Revenues and Expenditures****Year Ended March 31, 2025**



	General Fund	Capital Fund	2025	2024
REVENUES				
Regional Municipality of Wood Buffalo <i>(Note 8)</i>	\$ 2,664,885	\$ -	\$ 2,664,885	\$ 1,794,094
CASA - NEAFAN <i>(Note 8)</i>	597,032	-	597,032	175,644
Rent Contributions	405,629	-	405,629	398,496
United Way <i>(Note 8)</i>	250,910	-	250,910	330,684
Donations	103,748	-	103,748	47,931
Fundraising	65,725	-	65,725	184,258
Interest income <i>(Note 3)</i>	12,942	-	12,942	18,788
Other Grant Revenue <i>(Note 8)</i>	5,280	-	5,280	14,914
	4,106,151	-	4,106,151	2,964,809
EXPENSES				
Salaries and wages	2,539,147	-	2,539,147	1,940,483
Rental	605,802	-	605,802	422,732
Client support	324,232	-	324,232	286,140
Utilities	178,512	-	178,512	171,168
Repairs and maintenance	165,546	-	165,546	151,313
Office	148,344	-	148,344	88,932
Professional fees	101,595	-	101,595	88,414
Amortization <i>(Note 5)</i>	-	71,377	71,377	76,041
Insurance	48,810	-	48,810	42,245
Fundraising	27,572	-	27,572	15,384
Supplies	24,299	-	24,299	18,403
Professional development	12,968	-	12,968	17,179
Interest and bank charges	8,504	-	8,504	3,156
Property taxes	1,989	-	1,989	2,071
Patron supplies	983	-	983	2,629
	4,188,303	71,377	4,259,680	3,326,290
DEFICIENCY OF REVENUES OVER EXPENSES FROM OPERATIONS				
	(82,152)	(71,377)	(153,529)	(361,481)
Amortization of deferred capital contributions <i>(Note 6)</i>	-	40,949	40,949	46,197
DEFICIENCY OF REVENUES OVER EXPENSES				
	\$ (82,152)	\$ (30,428)	\$ (112,580)	\$ (315,284)

See notes to financial statements


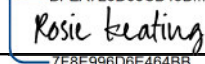
CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY**Statement of Financial Position****March 31, 2025**

	2025	2024
ASSETS		
CURRENT		
Cash (Note 7)	\$ 196,676	\$ 167,893
Goods and services tax recoverable	18,284	39,267
Short term investments (Note 3)	432,089	618,788
Prepaid expenses (Note 4)	4,926	-
	<u>651,975</u>	<u>825,948</u>
CAPITAL ASSETS (Net of accumulated amortization) (Note 5)	<u>1,869,143</u>	<u>1,165,354</u>
	<u>\$ 2,521,118</u>	<u>\$ 1,991,302</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Bank indebtedness (Note 9)	\$ 275,375	\$ -
Accounts payable	79,197	40,584
Wages payable	9,162	20,762
Employee deductions payable	28,662	22,705
Deferred revenues (Notes 6, 8)	<u>1,318,671</u>	<u>984,620</u>
	<u>1,711,067</u>	<u>1,068,671</u>
NET ASSETS		
General fund	25,760	477,649
Capital fund	<u>784,291</u>	<u>444,982</u>
	<u>810,051</u>	<u>922,631</u>
	<u>\$ 2,521,118</u>	<u>\$ 1,991,302</u>

APPROVED ON BEHALF OF THE BOARD

 Designated by: _____ Director
 8F EA725D65C645B...

 Rosie Keating Director
 7F8E996D6E464BB...

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY**Statement of Changes in Net Assets****Year Ended March 31, 2025**

	General Fund	Capital Fund	2025	2024
NET ASSETS - BEGINNING OF YEAR	\$ 477,649	\$ 444,982	\$ 922,631	\$ 1,237,915
Deficiency of revenues over expenses	(82,152)	(30,428)	(112,580)	(315,284)
Purchase of capital assets	(775,165)	775,165	-	-
Capital assets funded by restricted contributions	375,000	(375,000)	-	-
Amortization of tangible capital assets	71,377	(71,377)	-	-
Amortization of deferred capital contributions	(40,949)	40,949	-	-
	-	-	-	-
NET ASSETS - END OF YEAR	\$ 25,760	\$ 784,291	\$ 810,051	\$ 922,631

See notes to financial statements

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY**Statement of Cash Flows****Year Ended March 31, 2025**

	2025	2024
OPERATING ACTIVITIES		
Deficiency of revenues over expenses	\$ (112,580)	\$ (315,284)
Item not affecting cash:		
Amortization of capital assets	71,377	76,041
	<u>(41,203)</u>	<u>(239,243)</u>
Changes in non-cash working capital:		
Accounts receivable	-	54,806
Goods and services tax payable (recoverable)	20,983	199
Prepaid expenses	(4,926)	-
Accounts payable	38,611	(27,743)
Wages payable	(11,600)	(24,408)
Bonuses payable	-	7,245
Employee deductions payable	5,957	(12,519)
Deferred revenues	334,051	(25,830)
	<u>383,076</u>	<u>(28,250)</u>
Cash flow from (used by) operating activities	<u>341,873</u>	<u>(267,493)</u>
INVESTING ACTIVITIES		
Purchase of capital assets	(775,165)	(49,358)
Purchase of short term investments	-	(600,000)
Interest accrued on short term investments	(15,199)	(18,788)
Proceeds of short term investments	201,899	-
Cash flow used by investing activities	<u>(588,465)</u>	<u>(668,146)</u>
DECREASE IN CASH FLOW	<u>(246,592)</u>	<u>(935,639)</u>
Cash - beginning of year	167,893	1,103,532
CASH (DEFICIENCY) - END OF YEAR	<u>\$ (78,699)</u>	<u>\$ 167,893</u>
CASH CONSISTS OF:		
Cash	\$ 196,676	\$ 167,893
Bank indebtedness	<u>(275,375)</u>	<u>-</u>
	<u>\$ (78,699)</u>	<u>\$ 167,893</u>

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY**Notes to Financial Statements****Year Ended March 31, 2025****1. NATURE OF OPERATIONS**

Centre of Hope Non-Profit Society of Fort McMurray (the "Society") was incorporated on September 30, 2009 under the authority of the Societies Act of Alberta and is registered as a charity and thus is exempt from income taxes under the Income Tax Act. Its purpose is to assist homeless individuals with the basic necessities of daily living.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**Basis of presentation**

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

Summary

The financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO) as issued by the accounting standards board in Canada and include the following significant accounting policies:

Fund accounting

The Society follows the deferral method of accounting for two funds: general fund and capital fund.

The general fund reports the Society's assets, liabilities, revenue and expense relating to general operations.

The capital fund reports the Society's assets, liabilities, revenue and expense relating to capital assets.

Revenue recognition

The Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the General Fund in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue in the General Fund when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Restricted investment income is recognized as revenue in the year in which the related expenses are incurred. Unrestricted investment income is recognized as revenue when earned.

Rent contributions received from individuals are recognized in the period in which they relate.

All other revenue is recognized as revenue when received or receivable in the amount to be received can be reasonably estimated and the collection is reasonably assured.

Cash and cash equivalents

Cash and cash equivalents include balances with banks and short-term investments with maturities of a year or less. Cash subject to restrictions that prevent its use for current purposes is included in restricted cash.

Contributed materials and services

Contributions of materials are recognized both as contributions and expenses in the statement of operations when a fair value can be reasonably estimated and when the materials are used in the normal course of the Society's operations and would otherwise have been purchased.

(continues)

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY
Notes to Financial Statements
Year Ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Capital assets

Capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution if fair value can be reasonably determined. Capital assets are amortized using the declining balance method at rates intended to amortize the cost of assets over their estimated useful lives. Leasehold improvements are amortized over the term of associated lease.

In the year of acquisition capital assets are amortized at one-half their usual rates.

Buildings	4%	declining balance method
Leasehold improvements	15 years	straight-line method
Motor vehicles	30%	declining balance method
Office furnishings	20%	declining balance method
Kitchen and laundry equipment	20%	declining balance method
Parking lot	8%	declining balance method
Computer equipment	30%	declining balance method

The Society regularly reviews its capital assets to eliminate obsolete items. Government grants are treated as a reduction of capital assets cost.

Long-lived assets

Long-lived assets consist of capital assets held for use and are measured and amortized as described in the applicable accounting policies.

The Society writes down long-lived assets held for use when conditions indicate that the asset no longer contributes to the organizations ability to provide goods and services. Assets are also written-down when the value of future economic benefits or service potential associated with the asset is less than its net carrying amount. When the organization determines that a long-lived asset is impaired, its carrying amount is written down to the asset's fair value.

Financial instruments

The Society recognizes financial instruments when the Society becomes party to the contractual provisions of the financial instrument.

Arm's length financial instruments

Financial instruments originated/acquired or issued/assumed in an arm's length transaction are initially recorded at their fair value.

At initial recognition, the Society may irrevocably elect to subsequently measure any arm's length financial instrument at fair value. The Society has not made such an election during the year.

The Society subsequently measures investments in equity instruments quoted in an active market at fair value. Fair value is determined by published price quotations. All other financial assets and liabilities are subsequently measured at amortized cost.

Transaction costs and financing fees directly attribute to the Society, acquisition, issuance or assumption of financial instruments subsequently measured at fair value are immediately recognized in the excess (deficiency) of revenue over instruments subsequently measured at cost or amortized cost.

(continues)

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY**Notes to Financial Statements****Year Ended March 31, 2025****2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)**Related party financial instruments

The Society initially measures investment or debt instruments with a market value or derivatives originated in a related party transactions at fair value.

All other related party financial instruments are measured at cost on initial recognition. When the financial instrument has repayment terms, cost is determined using the undiscounted cash flows, excluding interest, dividend, variable and contingent payments, less any impairment losses previously recognized by the transferor. When the financial instrument does not have repayment terms, but the consideration transferred has repayment terms, cost is determined based on the repayment terms of the consideration transferred. When the financial instrument and the consideration transferred both do not have repayment terms, the cost is equal to the carrying or exchange amount of the consideration transferred or received.

Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period.

Amortization is based on the estimated useful lives of capital assets.

These estimates and assumptions are reviewed periodically and, as adjustments become necessary they are reported in excess (deficiency) of revenues over expenses in the periods in which they become known.

3. SHORT TERM INVESTMENTS

	<u>2025</u>	<u>2024</u>
Guaranteed Investment Certificate	<u>\$ 432,089</u>	<u>\$ 618,788</u>

The Society has one (2024 - two) Guaranteed Investment Certificate(s) that will be maturing in July 2025. As of March 31, 2025, the Guaranteed Investment Certificate has accrued \$12,942 (2024 - \$18,788).

4. PREPAIDS

	<u>2025</u>	<u>2024</u>
Coalition Insurance Solutions Canada Inc. - cyber security insurance	\$ 2,518	\$ -
Trisura Guarantee Insurance Company - non-profit management and corporate liability insurance	<u>2,408</u>	<u>-</u>
	<u>\$ 4,926</u>	<u>\$ -</u>

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY**Notes to Financial Statements****Year Ended March 31, 2025****5. CAPITAL ASSETS**

	Cost	Accumulated amortization	2025 Net book value	2024 Net book value
Buildings	\$ 1,405,809	\$ 233,573	\$ 1,172,236	\$ 441,079
Leasehold improvements	509,751	107,542	402,209	409,774
Land	221,500	-	221,500	221,500
Motor vehicles	73,962	52,398	21,564	30,805
Office furnishings	74,634	57,484	17,150	21,564
Kitchen and laundry equipment	20,097	5,491	14,606	16,313
Parking lot	28,625	16,688	11,937	12,975
Computer equipment	27,684	19,743	7,941	11,344
	\$ 2,362,062	\$ 492,919	\$ 1,869,143	\$ 1,165,354

Amortization for the year amounted to \$71,377 (2024 - \$76,041).

During the year, capital assets were acquired at an aggregate cost of \$775,165 (2024 - \$49,359) of which \$375,000 (2024 - \$0) were acquired by means of deferred capital contributions included in Note 6.

6. DEFERRED CAPITAL CONTRIBUTIONS

	2025	2024
Balance, beginning of year	\$ 644,316	\$ 690,513
Additions	375,000	-
Amortization	(40,949)	(46,197)
	\$ 978,367	\$ 644,316

7. EXTERNALLY RESTRICTED CASH

\$2,744 (2024 - \$2,634) is held in a separate cash account and has limitations in use as provided by the Alberta Gaming and Liquor Commission.

The regulations of Alberta Gaming, Liquor and Cannabis provide that the use of the net proceeds from casinos is restricted to certain approved expenditures of the Society. The Society defers recognition of casino revenues until such time as the allowable expenditures are incurred.

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY**Notes to Financial Statements****Year Ended March 31, 2025****8. DEFERRED REVENUES**

	2024	Additions	Allocations	2025
Deferred Capital Liability	\$ 644,316	\$ 375,000	\$ 40,949	\$ 978,367
Deferred FM Catholic Board	137,212	517,032	517,032	137,212
Deferred Weekend	124,606	80,000	80,000	124,606
Deferred Housing First	55,671	-	-	55,671
Deferred PSH	29,999	-	-	29,999
Deferred Eviction Prevention	(7,184)	-	-	(7,184)
	\$ 984,620	\$ 972,032	\$ 637,981	\$ 1,318,671

Deferred income consists of funds received towards events and programs that will take place in 2026.

9. CREDIT FACILITY

The Society has a credit facility with Servus Credit Union, which includes an approved operating line that can be drawn upon to a maximum of \$275,000, which bears interest at 5.45%. At the statement of financial position date, the amount owing, which is due on demand, was \$275,375 (2024 - \$0).

10. FINANCIAL INSTRUMENTS

The Society, as part of its operations, carries a number of financial instruments. It is management's opinion that the Society is not exposed to significant interest, currency, credit, liquidity or other price risks arising from these financial instruments except as otherwise disclosed.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Society is not currently exposed to credit risks due to the fact that funding and levels of service are predetermined via grants and subsidies.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Society is exposed to this risk mainly in respect to its accounts payable

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency rate risk, interest rate risk and other price risk. The Society is mainly exposed to other price rate risk.

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Society is exposed to other price risk through its investment in Guaranteed Investment Certificates.

Unless otherwise noted, it is management's opinion that the Society is not exposed to significant other price risks arising from these financial instruments.

CENTRE OF HOPE NON-PROFIT SOCIETY OF FORT MCMURRAY

Notes to Financial Statements

Year Ended March 31, 2025

11. ECONOMIC DEPENDENCE

The Society like many other not for profit organizations, is dependant on funding from government agencies and donations in order to provide services. The level of services performed is dependant on the level of funding obtained.

12. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.
