# Q4 FINANCIAL PERFORMANCE REPORT



### **Table of Contents**

| Municipal Operating Revenues and Expenses | 3  |
|---|----|
| Operating Revenues                        | 4  |
| Operating Expenses                        | 4  |
| Revenues                                  | 5  |
| Expenses                                  | 6  |
| Financial Position                        | 7  |
| Capital Project Spending                  | 7  |
| Bank and Reserves                         | 7  |
| Investments                               | 8  |
| Grants                                    | 9  |
| Annually Recurring Grants                 | 10 |
| One-time Grants                           | 12 |
| Extraordinary Events                      | 14 |
| 2020 River Break Up                       | 14 |
| 2023 Fort Fitzgerald Mutual Aid           | 15 |
| 2023 Rocky River Fire                     | 14 |
| Appendix A                                | 17 |
| Capital Grants Awarded                    | 17 |
| Appendix B                                | 19 |
| Capital Grants in Progress                | 19 |
| Appendix C                                | 20 |
| Operating Grants Awarded                  | 20 |
| Appendix D                                | 23 |
| Unsuccessful Grant Applications           | 23 |

### Municipal Operating Revenues and Expenses

Table 1: As of December 31, 2024

#### REGIONAL MUNICIPALITY OF WOOD BUFFALO

**Municipal Operating Revenues and Expenses** 

For the Period Ending December 31, 2024

|  |    | December<br>Actual YTD |    | December<br>Budget YTD |    | Budget YTD<br>Variance<br>Increase<br>(Decrease) |
|--|----|------------------------|----|------------------------|----|--|
| Revenues:                                  |    |                        |    |                        |    |  |
| Net taxes available for municipal purposes | \$ | 487,233,814            | \$ | 460,608,800            | \$ | 26,625,014                                       |
| Government transfers                       | •  | 24,270,367             | ·  | 21,674,243             | ·  | 2,596,124  |
| Sales and user charges                     |    | 60,938,970             |    | 55,412,324             |    | 5,526,646  |
| Sales to other governments                 |    | 4,771,433              |    | 4,776,991              |    | (5,558)  |
| Penalties and costs on taxes               |    | 7,616,299              |    | 7,104,300              |    | 511,999  |
| Licenses and permits                       |    | 2,115,736              |    | 2,105,250              |    | 10,487   |
| Fines                                      |    | 348,662                |    | 1,611,250              |    | (1,262,588)                                      |
| Franchise and concession contracts         |    | 8,743,572              |    | 8,700,000              |    | 43,572   |
| Return on investments                      |    | 38,309,618             |    | 35,442,600             |    | 2,867,018  |
| Rentals                                    |    | 992,375                |    | 1,244,132              |    | (251,757)  |
| Other                                      |    | 4,145,612              |    | 3,736,910              |    | 408,701  |
| Transfers from reserves for Operations     |    | 8,359,784              |    | 9,163,540              |    | (803,756)  |
|  |    | 647,846,242            |    | 611,580,340            |    | 36,265,902                                       |
| Expenses:                                  |    |                        |    |                        |    |  |
| Salaries, wages and benefits               |    | 253,277,938            |    | 255,592,365            |    | (2,314,427)                                      |
| Contracted and general services            |    | 92,003,589             |    | 86,811,711             |    | 5,191,878  |
| Purchases from other governments           |    | 37,892,414             |    | 36,399,758             |    | 1,492,656  |
| Materials, goods, supplies and utilities   |    | 39,658,440             |    | 39,241,892             |    | 416,548  |
| Provision for allowances                   |    | 2,580,069              |    | 7,011,090              |    | (4,431,021)                                      |
| Transfers to Other Governments             |    | 2,600,925              |    | -                      |    | 2,600,925  |
| Transfers to local boards and agencies     |    | (1,496)                |    | 80,000                 |    | (81,496)   |
| Transfers to individuals and organizations |    | 25,965,195             |    | 27,368,601             |    | (1,403,406)                                      |
| Transfers to facilities                    |    | 20,032,240             |    | 21,189,811             |    | (1,157,571)                                      |
| Bank charges and short-term interest       |    | 375,849                |    | 313,820                |    | 62,029   |
| Other                                      |    | 179,841                |    | 16,148                 |    | 163,694  |
|  |    | 474,565,004            |    | 474,025,196            |    | 539,809  |
| Reserves:                                  |    |                        |    |                        |    |  |
| Transfers to reserves                      |    | 166,786,973            |    | 137,555,144            |    | 29,231,829                                       |
|  |    | 166,786,973            |    | 137,555,144            |    | 29,231,829                                       |
| Operating surplus (deficit)                | \$ | 6,494,264              | \$ | -                      | \$ | 6,494,264  |

As of December 31, 2024, the Municipality reported a Surplus of \$6.5 million. Revenues were \$36.3 million higher than budgeted, and expenses were \$0.5 million higher than budgeted, with additional transfers to reserve for operating of \$29.2 million.



#### Revenue

The year end operating revenue on December 31, 2024, was \$647.8 million which was \$36.3 million over the revenue budget of \$611.6 million. The variance is primarily a result of the following:

- Net Taxes available for municipalities purposes was over budget by \$26.7 million, due to the actual
  municipal taxes received, which was based on the 2024 tax rate bylaw approved by Council in May 2024.
  The additional funds were used to offset the Designated Industrial Property tax appeals, which is under
  review with the Land and Property Rights Tribunal (LPRT).
- Government Transfers was over budget by \$2.6 million. The increase was primarily related due a retroactive payment of \$1.2 million for the Ground Ambulance Contract received from Alberta Health Services. In addition, there was \$0.5 million received from the Forest Resource Improvement Association of Alberta (FRIAA) to cover FireSmart projects, and \$0.5M for the Dispatch Contract which started in June, 2024.
- Sales and User charges was over budget by \$5.5 million, including \$4.9 million due to a combination higher than expected use of water and wastewater treatment services, and unbudgeted user fee increases for utilities. Additional revenue includes \$0.2 million due to increased student ridership and pass sales.
- Return on Investment was over budget by \$2.9 million, mainly due to an increase in investment income.

#### **Expenses**

The year end operating expenses on December 31, 2024, were \$474.6 million. Transfers to reserves were \$166.8 million which included \$136.1 million for capital projects. On an annual basis the expense budget was \$611.6 million. This is shown primarily in:

- Salaries, wages and benefits were under budget by \$2.3 million due to vacant positions and leave of absences.
- Contracted and General Services was over budget by \$6.9 million mainly due to \$19.7 million in carryforward funding
- Provisions for Allowances was under budget by \$4.4 million mainly due to one property tax adjustment.
- Transfers to reserve was over budget \$29.2 million due to unbudgeted transfer to the home equity reserve of \$8.4 million and carryforward requests for 2024 of \$12.7 million. A new reserve was established for the Asset Management program due to identified deficiencies in the infrastructure maintenance activities.



#### Revenues

Figure 1: Municipal Revenue Comparison - Actual to Budget 2021-2024

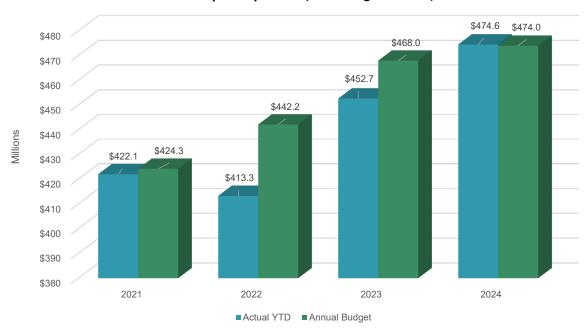
#### **Municipal Revenues**



### **Expenses**

Figure 2: Municipal Expense Comparison - Actual to Budget 2021-2024 (excluding reserves)

#### Municipal Expenses (excluding reserves)





### **Financial Position**

### Capital Project Spending

Table 2: As of December 31, 2024

|          | Project Name  | 2024 YTD<br>ctual Spend | % of YTD<br>Actual |
|----------|---|-------------------------|--------------------|
| Top 20   | 1 Tojest Name   | <br>ctual Opena         | Actual             |
| •        | Flood Mitigation – Construction                                 | \$<br>20,765,227        | 12.8%              |
|          | Anzac Lagoon Expansion - Design & Construction                  | 13,961,193              | 8.6%               |
|          | Saunderson Pressure Reducing Valve PRV - Construction           | 13,947,455              | 8.6%               |
|          | Public Works North Facilities                                   | 11,829,512              | 7.3%               |
|          | Silin Forest Road Deep Utilities Upgrade                        | 10,235,222              | 6.3%               |
|          | Rural Water and Sewer Servicing - Construction                  | 9,379,134               | 5.8%               |
|          | Fort McKay Community Centre                                     | 8,349,686               | 5.2%               |
|          | Service Connection (Rural Water Sewer Servicing)                | 6,865,978               | 4.2%               |
|          | Northside Twin Arena - Design                                   | 5,997,521               | 3.7%               |
|          | Gregoire Storm Outfall Structure - Construction                 | 4,650,209               | 2.9%               |
|          | Fort McMurray Crossflow Clarifier Lifecycle - Construction      | 4,513,925               | 2.8%               |
|          | Conklin Water Treatment Plant Upgrades - Construction           | 3,775,163               | 2.3%               |
|          | Deep Utilities and Culvert Rehabilitation – Construction        | 3,448,454               | 2.1%               |
|          | Road Surface and Alleyways Improvement                          | 3,066,241               | 1.9%               |
|          | RES SCBA Replacements   | 2,761,011               | 1.7%               |
|          | 2023 Fleet Heavy Equipment Replacements                         | 2,375,885               | 1.5%               |
|          | 2024 - 2029 Fleet Heavy Equipment Replacements                  | 2,026,074               | 1.3%               |
|          | Rural Infrastructure Rehabilitation 2015-2017-Construction      | 1,818,378               | 1.1%               |
|          | Reflections Lookout   | 1,615,065               | 1.0%               |
|          | Fort McKay Range Road 1109 Improvements - Design & Construction | 1,580,548               | 1.0%               |
|          | All Other Projects (126 projects)                               | 28,997,883              | 17.9%              |
| Total Ca | pital Spending (99 projects)                                    | \$<br>161,959,764       | 100.0%             |

The Municipality approved the 2024 capital budget of \$170.0 million. As of December 31, 2024, the capital budget has been revised to \$178.0 million stemming from capital budget amendments approved by Council since January 1, 2024.

As of December 31, 2024, \$162.0 million has been spent on the delivery of capital initiatives, which includes multi-year projects. The top three projects based on expenditures to December 31, 2024, are the Flood Mitigation – Construction, Anzac Lagoon Expansion – Design & Construction, and Saunderson Pressure Reducing Valve (PRV) - Construction representing 30.0% of the YTD spend.



#### Bank and Reserves

Table 3: As of December 31, 2024, in Millions

#### Bank

As of December 31, 2024 (in millions)

| Cash  |             |
|---|-------------|
| Operating - Bank Balance  | \$<br>138.3 |
| Investments (excluding accrued interest)                          | 1,110.5     |
| Total Cash  | 1,248.8     |
| Committed Funds   |             |
| Operating and Capital Requirements Committed                      |             |
| Net payable (receivable)  | 90.3        |
| Capital requirements (Future Years Council approved capital plan) | 450.7       |
|   | 541.0       |
| Deferred Revenue  |             |
| Grants  | 26.2        |
| Developer Agreements  | 3.3         |
| Offsite Levies  | 3.5         |
| Offsite Ecolog  | <br>33.0    |
| Reserves  | <br>00.0    |
| Committed Funds   |             |
| Capital   | 313.4       |
| Add: minimum uncommitted Capital Infrastructure Reserve           | 50.0        |
| Emerging Issues   | 130.8       |
| Add: minimum uncommitted Emerging Issues Reserve                  | 50.0        |
| Operating   | 72.0        |
|   | 616.2       |
| Total Committed Funds   | 1,190.2     |
| Total Committee Funds   | <br>1,190.2 |
| Remaining   | \$<br>58.6  |

The current amount of cash in the bank plus investments totals \$1,248.8 billion as of December 31, 2024. Investments are listed at book value as of December 31, 2024, less accrued interest (see also Table 4). The commitments against this balance include \$541.0 million for operating and capital requirements, \$33.0 million in deferred revenues, which is money the Municipality has received in advance but is committed to spend in the future, and \$616.2 million in committed reserve funds.



#### Investments

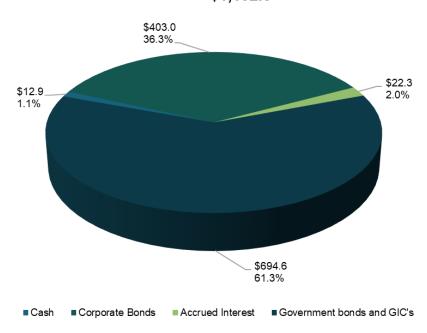
The Municipality has \$1,132.8 billion investment holdings as of December 31, 2024, of which \$101.2 million are short-term investments with maturity dates under one year. Returns on investments for operations to December 31, 2024, total \$38.3 million, with \$32.2 million from investment income and \$6.1 million from interest income.

Table 4: Investment Holdings, in Millions

|                            | Book Value @  | Book Value @             | Market Value @ |
|----------------------------|---------------|--------------------------|----------------|
| Type:                      | Sept 30, 2024 | <b>December 31, 2024</b> | Dec 31, 2024   |
| Cash                       | \$ 5.0        | \$ 12.9                  | \$ 12.9        |
| Government bonds and GIC's | 690.1         | 694.6                    | 662.2          |
| Corporate bonds            | 408.1         | 403.0                    | 396.1          |
| Accrued interest           | 22.3          | 22.3                     | 22.3           |
| Total                      | \$ 1,125.5    | \$ 1,132.8               | \$ 1,093.5     |

Figure 1: Investment Holdings by Type

Investment Holdings by Type - Book Values (in Millions) \$1,132.8



### **Grants**

#### As of December 31, 2024

The Municipality has been awarded grants totaling \$59.8 million as of the fourth quarter, comprised of \$51.5 million in capital grants and \$8.3 million in operating grants. The following pages detail significant grants received to date. Refer to Appendices A to D for details of all grants received, in progress, and applied for but declined.

Figure 2: Grants by Category

# 2024 Year-to-date Capital and Operating Grants (in millions) \$59.8





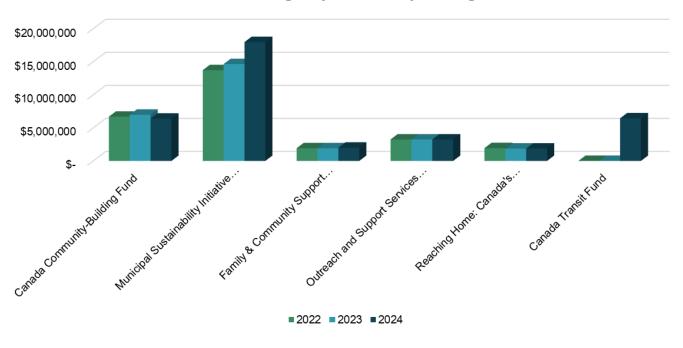
### **Annually Recurring Grants**

- The Canada Community-Building Fund (CCBF; formerly Gas Tax Fund) \$6.4 million was awarded to fund capital projects including Thickwood Perimeter Sewer Construction and Rural Water and Sewer Servicing.
- The Local Government Fiscal Framework (LGFF) –\$18.0 million was awarded by the Government of Alberta to fund capital projects in 2024, replacing the Municipality Sustainability Initiative (MSI) grant program.
- Family & Community Support Services (FCSS) \$2.0 million was awarded through the FCSS grant. The Government of Alberta (GOA) funds up to 80% of the qualifying social service expenditures incurred by the Municipality, many of which are administered by local non-profit organizations who rely on grant funding from the Municipality.
- The Outreach and Support Services Initiative (OSSI) \$3.3 million was awarded through the Provincial OSSI grant
  to assist the Municipality's Community Housing Plan. At least 90% of grant proceeds are issued directly to nonprofit organizations.
- Reaching Home: Canada's Homelessness Strategy \$1.9 million was awarded by the Federal Government to assist our Community Housing Plan through the Reaching Home grant. A minimum of 85% of grant proceeds are issued directly to non-profit organizations.
- The Canada Transit Fund \$6.4 million was awarded by the Federal Government to support public transit and active transportation infrastructure. The RMWB will receive this grant on an annual basis, beginning in 2026, and continuing forward for 10 years.



Figure 3: Annual Grant Comparison, by Grant Type

#### **Annual Recurring Capital and Operating Grants**





#### **One-time Grants**

- Investing in Canada Infrastructure Program (ICIP) Covid-19 Resilience: A total of \$15.3 million has been awarded between 2021-2024 on projects that are new or ongoing. This grant is awarded to support a multitude of infrastructure projects to assist communities to overcome the impacts of the Covid-19 pandemic. The projects and amount awarded for 2024 are as follows: Fort Chipewyan Six Bay Garage & Animal Control Facility Phase 2 in the amount of \$4.3 million, Conklin Water Treatment Plant Upgrades for \$3.1 million, Reflections Lookout in the amount of \$1.5 million, and Building Management Automation System for \$1.1 million. In 2023, originally Saprae Creek Trail Rehabilitation was awarded \$960.0 thousand but that was recently increased to \$1.2 million due to cost saving reallocation from other projects. The grant awarded for the Kiyam Community Park was originally \$3.8 million but it was recently increased to \$4.1 million due to cost saving reallocation from other projects.
- The Drought and Flood Protection Program (DFPP) is a multi-year grant program to help municipalities and Indigenous communities improve their long-term resilience to drought and floods events by helping fund the design and construction of projects that protect critical infrastructure from flooding and drought and help to ensure public safety is protected. DFPP approved funding is for Fort McKay Water Supply Infrastructure Rehabilitation to be received in the amount of \$5.0 million in 2024-25, and \$5.0 million in 2025-26.
- 2020 Mitigation Funding (Ptarmigan Court): A total of \$11.0 million was awarded in 2022 with the final payment of \$1.1 million received in 2024 due to successful completion of the requirements outlined in the grant agreement.
- Forest Resource Improvement Associate of Alberta (FRIAA) Fire Smart Program: A total of \$439.1 thousand was awarded through this grant funding stream for the following projects: Anzac Fuels Reduction; Janvier Fuels Reduction; Fort Chipewyan Vegetation Management and Fort McMurray Vegetation Management. Of this, \$339.1 thousand was received in 2024 and \$100.0 thousand in 2023.



Figure 4: Funding from One-Time Grants 2022-2024

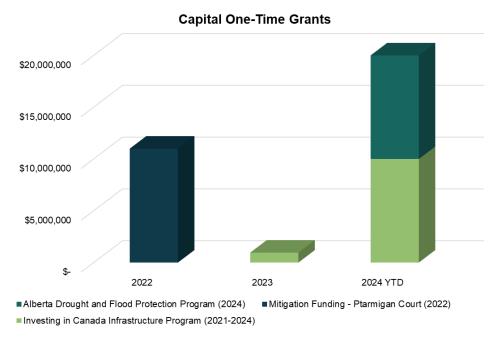
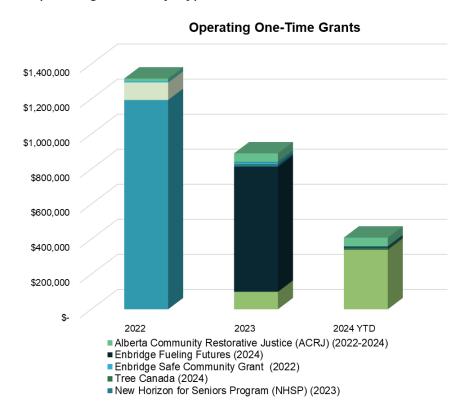


Figure 5: One Time Operating Grants by Type 2022-2024



Research into grant opportunities and stakeholder consultation is an ongoing process with evolving eligibility criteria.

### **Extraordinary Events**

As of December 31, 2024

### 2020 River Break Up

The Municipality has spent \$34.7 million on recoverable River Break Up (RBU) costs since April 2020. To date, the GOA has advanced \$20.0 million for reimbursable expenses under the DRP, and our insurance provider has advanced \$0.5 million.

Administration is working with the GOA to quantify claims. The River Break Up project summary estimate is \$33.3 million which represents both DRP and Insurance estimates. As of December 31, 2024, \$33.3 million has been submitted to DRP or is a submission in progress with the remaining actuals to date being part of the ongoing insurance claim.

Table 5: Status of Recoverable Costs and Project Summary

#### 2020 River Break Up Recoverable Costs April 24, 2020 to December 31, 2024

**DRP** Insurance Total (3,377,583) \$ Approved Submissions (1,316,654)\$ (4,694,238)Submitted - Not Yet Approved (29,906,491)(29,906,491)In Progress **Total 2020 River Break Up Recoverable** (33,284,075)(1,316,654)(34,600,729)Advances Received 20,000,000 500,000 20,500,000 Total 2020 River Break Up Costs Advanced (Unrecovered) \$ (13,284,075) \$ (816,654) \$ (14,100,729)

## 2020 River Break Up Project Summary April 24, 2020 to December 31, 2024

|   | RI | /IWB Project<br>Estimate | Actuals<br>To Date | l  | Remaining   |
|---|----|--------------------------|--------------------|----|-------------|
| DRP Response                              | \$ | 10,500,000               | \$<br>12,896,965   | \$ | (2,396,965) |
| DRP Recovery                              |    | 21,800,000               | 20,469,306         |    | 1,330,694   |
| Insurance                                 |    | 1,000,000                | 1,316,654          |    | (316,654)   |
| Total 2020 River Break Up Project Summary | \$ | 33,300,000               | \$<br>34,682,925   | \$ | (1,382,925) |

<sup>\*</sup> Note: 2020 River Break Up event will be reimbursed through DRP at 100% of approved costs.



### 2023 Fort Fitzgerald Fire

The Municipality spent \$1.4 million on supporting evacuees from the Northwest Territories (NWT) during the 2023 Fort Fitzgerald Fire. This is considered a Mutual Aid claim, with expenses to be submitted directly to the Government of Alberta (GOA), who will then invoice NWT. The Municipality will be reimbursed at a rate of 100%.

Table 6: Status of Recoverable Costs

#### 2023 Fort Fitzgerald Mutual Aid Recoverable Costs August 14, 2023 to December 31, 2024

|   | N  | /lutual Aid | Ins | urance | Total           |
|---|----|-------------|-----|--------|-----------------|
| Approved Submissions                              | \$ | -           | \$  | -      | \$<br>-         |
| Submitted - Not Yet Approved                      |    | 15,969      |     | -      | 15,969          |
| In Progress                                       |    | 1,401,122   |     | -      | 1,401,122       |
| Total 2023 Fort Fitzgerald Mutual Aid Recoverable |    | 1,417,091   |     | -      | 1,417,091       |
| Advances Received                                 |    | -           |     | -      | -               |
| Total 2023 Fort Fitzgerald Mutual                 | \$ | 1,417,091   | \$  | -      | \$<br>1,417,091 |

### 2023 Rocky River Fire

The Municipality's application to the Disaster Recovery Program (DRP) regarding the 2023 Rocky River Fire has been approved. Estimated costs total \$8.2 million, and the collection of expense related invoices is underway.

#### Table 7: Status of Recoverable Costs and Project Summary

### 2023 Rocky River Fire Recoverable Costs May 30, 2023 to December 31, 2024

|   |    | DRP       | Ins | urance | Total           |
|---|----|-----------|-----|--------|-----------------|
| Approved Submissions                    | \$ | -         | \$  | -      | \$<br>-         |
| Submitted - Not Yet Approved            |    | -         |     | -      | -               |
| In Progress                             |    | 4,175,951 |     | -      | 4,175,951       |
| Total 2023 Rocky River Fire Recoverable | ,  | 4,175,951 |     | -      | 4,175,951       |
| Advances Received                       |    | -         |     | -      | -               |
| Total 2023 Rocky River Fire             | \$ | 4,175,951 | \$  | -      | \$<br>4,175,951 |



### 2023 Rocky River Fire Project Summary May 30, 2023 to December 31, 2024

|  | WB Project<br>Estimate    | Approved missions | •  | ect Balance<br>to RMWB* | Actuals<br>To Date        | Expected ible Actuals*    |
|--|---------------------------|-------------------|----|-------------------------|---------------------------|---------------------------|
| DRP Response DRP Recovery Insurance            | \$<br>8,200,000<br>-<br>- | \$<br>-<br>-<br>- | \$ | 7,380,000<br>-<br>-     | \$<br>4,175,951<br>-<br>- | \$<br>7,380,000<br>-<br>- |
| Total 2023 Rocky River Fire<br>Project Summary | \$<br>8,200,000           | \$<br>-           | \$ | 7,380,000               | \$<br>4,175,951           | \$<br>7,380,000           |

<sup>\*</sup> Note: 2023 Rocky River Fire will be reimbursed through DRP at 90% of approved costs.

#### 2024 MWF-017

The Municipality's application to the Disaster Recovery Program (DRP) regarding the 2024 MWF-017 Fire, which led to an evacuation of some neighborhoods within Fort McMurray, has been approved. Estimated costs total \$2.5 million, and the collection and review of expense related invoices is underway. At this time, there is no insurance component for this event.

Table 8: Status of Recoverable Costs and Project Summary

### **2024 MWF-017 Recoverable Costs May 14, 2024 to December 31, 2024**

|                              | DRP           | Insurance |      | Total   |
|------------------------------|---------------|-----------|------|---------|
| Approved Submissions         | \$<br>-       | \$ -      | - \$ | -       |
| Submitted - Not Yet Approved | -             | -         |      | -       |
| In Progress                  | 243,030       | -         |      | 243,030 |
| Total 2024 MWF-17            | 243,030       |           |      | 243,030 |
| Advances Received            | -             |           | -    | _       |
| Total 2024 MWF-017           | \$<br>243,030 | \$        | - \$ | 243,030 |

#### 2024 MWF-017 Project Summary May 14, 2024 to May 18, 2024

|                                  | RMWB Project<br>Estimate |    | t Total Approved Project Balance<br>Submissions due to RMWB* |    | Actuals<br>To Date |                    | Expected<br>Eligible Actuals* |           |
|----------------------------------|--------------------------|----|--|----|--------------------|--------------------|-------------------------------|-----------|
| DRP Response<br>DRP Recovery     | \$<br>2,500,000          | \$ | -<br>-   | \$ | 2,250,000          | \$<br>243,030<br>- | \$                            | 2,250,000 |
| Insurance Advanced (Unrecovered) | \$<br>2,500,000          | \$ | -  | \$ | 2,250,000          | \$<br>243.030      | \$                            | 2,250,000 |

<sup>\*</sup> Note: 2024 MWF-017 Fire will be reimbursed through DRP at 90% of approved costs.

# Appendix A

As of December 31, 2024

### Capital Grants Awarded

| Annual Capital Grants Awarded                             | 2024 YTD      | 2023          | 2022 and prior | Information   |
|---|---------------|---------------|----------------|---|
| Canada Community-Building Fund<br>(formerly Gas Tax Fund) | \$ 6,400,254  | \$ 6,991,789  | \$ 6,692,949   | Canada Community-Building Fund (CCBF) program is expected to continue under a renew agreement. Funding allocation amount for 2024 has not yet been determined. RMWB will be advised of our annual CCBF funding allocations after Alberta's funding has been confirmed by the federal government and the department has authorized specific funding allocations. |
| Municipal Sustainability Initiative (MSI)                 | 1             | 14,654,149    | 13,737,225     | 2023 YTD amount includes the full year's grant. The MSI grant will be replaced by the LGFF (Local Government Fiscal Framework) in 2024. The 2021 amount included an \$11.6 million advance of MSI grants that would have otherwise been issued from 2022 to 2023.   |
| Local Government Fiscal Framework (LGFF)                  | 17,983,705    | 1             | -              | In 2024, MSI grant program has been replaced by the LGFF (Local Government Fiscal Framework). The new program has two components Operating and Capital projects. Operating allocation is \$1.8M and Capital is \$16.2M.   |
| 9-1-1 Grant   | 705,835       | 679,914       | 661,883        | The objective of the 911 Grant Program is to strengthen and support local delivery of 911.The program's Fiscal year period is July 1- June 30.  |
| Canada Transit Fund                                       | 6,448,780     |               |                | November 2024, RMWB's application to Canada Public Transit Fund for the Baseline Funding was successfully chosen as recipient. Annual allocation is \$644,878. the allocation is for 10 year funding, a total of \$6,448,780 total funding. Annual allocation starts in 2026-2027.  |
| Total Annual Capital Grants                               | \$ 31,538,574 | \$ 22,325,852 | \$ 21,092,057  |   |

### Capital Grants Awarded (continued)

| One-Time Capital Grants Awarded  | 2024 YTD      | 2023          | 2022 and prior | Information  |
|--|---------------|---------------|----------------|--|
| Alberta Drought and Flood Protection<br>Program (DFPP)                   | \$ 10,000,000 | \$ -          | ъ -            | The Drought and Flood Protection Program (DFPP) is a multi-year grant program to help municipalities and Indigenous communities improve their long-term resilience to drought and floods events. The DFPP will help fund the design and construction of projects that protect critical infrastructure from flooding and drought and help to ensure public safety is protected. DFPP approved funding for \$10.0 million for Fort McKay Water Supply Infrastructure Rehabilitation with \$5.0 million in 2024-25, and \$5.0 million in 2025-26.   |
| Active Transportation Fund (ATF)   | -             | 100,000       | -              | Infrastructure Canada awarded \$50K towards each of two projects: Active Transportation Trail Phase 2 and Prairie Creek Perimeter Trail.   |
| Canada Community Revitalization Fund (CCRF)                              | 1             | -             | 750,000        | The awarded grant of \$750K is for the Snye Point Outdoor Event Space. The project was not able to fulfill the terms of the contract agreement; therefore only \$232K of the approved grant was received. The remaining \$518K was not utilized and decomitted from the project.   |
| Investing in Canada Infrastructure<br>Program (ICIP) COVID-19 Resilience | 10,000,000    | 1,200,000     |                | This grant is awarded to support a multitude of infrastructure project to assist communities to overcome the impacts of the Covid-19 pandemic. The projects and amount awarded for 2024 are as follows: Fort Chipewyan Six Bay Garage & Animal Control Facility Phase 2 in the amount of \$4.3 million, Conklin Water Treatment Plant Upgrades for \$3.1 million, Reflections Lookout in the amount of \$1.5 million, and Building Management Automation System for \$1.1 million. In 2023, originally Saprae Creek Trail Rehabilitation was awarded \$960,000 but that was recently increased to \$1.2 million due to cost saving reallocation from other projects. The grant awarded for the Kiyam Community Park was originally \$3.8 million but it was recently increased to \$4.1 million due to cost saving reallocation from other projects. |
| 2020 Mitigation Funding (Ptarmigan Court)                                | -             | -             | 11,000,000     | Grant awarded to support the purchase/buyout of properties and structures in the municipality.   |
| Total One-Time Capital Grants  | \$ 20,000,000 | \$ 1,300,000  | \$ 15,850,000  |  |
| Total Capital Grants   | \$ 51,538,574 | \$ 23,625,852 | \$ 36,942,057  |  |

# Appendix B

As of December 31, 2024

### Capital Grants in Progress

| Capital Grant Applications Submitted                     | Amount       | Information  |  |
|--|--------------|--|--|
| Forest Resource Improvement Association of Albeta(FRIAA) | \$ 1,472,250 | The application is for Fireguard project for Janvier community   |  |
| Community Energy Conservation Program                    |              | The Community Energy Conservation (CEC) program provides financial rebates to municipalities to help identify energy-saving opportunities and implement retrofit projects in municipally-owned facilities. We applied for lighting upgrade retrofit for Vista Ridge. |  |
| Environmental Damages Fund                               | 504,620      | The Environmental Damages Fund (EDF) is a specified purpose account administered by Environment and Climate Change Canada (ECCC). We applied under this program for our Watercourse Crossing Restoration project.  |  |
| Total Capital Grants in Progress                         | \$ 678,333   |  |  |

# Appendix C

### As of December 31, 2024

### **Operating Grants Awarded**

| Annual Operating Grants Awarded                                       | 2024 YTD     | 2023         | 2022            | Information   |
|---|--------------|--------------|-----------------|---|
| Family & Community Support Services (FCSS)                            | \$ 2,011,116 | \$ 1,924,513 | \$<br>1,924,513 | The latest Grant Agreement covers the period of January 1, 2023 - December 31, 2025 with an awarded total of \$6.0M.  |
| Outreach and Support Services Initiative (OSSI)                       | 3,251,000    | 3,251,000    | 3,251,000       | Provincial homelessness grant.  |
| Policing Support Grant (PSG)  |              | 1,509,842    | 1,509,842       | The Policing Support Grant (PSG) amalgamates these grants:  Municipal Policing Assistance Grant (MPAG)  Police Officer Grant (POG)  |
| Reaching Home: Canada's Homelessness<br>Strategy                      | 1,877,246    | 1,877,246    | 1,940,399       | Federal homelessness grant. Designated Communities and Indigenous Homelessness.   |
| Victims of Crime Fund - Grant to Victims<br>Services                  | _            | 299,000      | 299,000         | Grant to provide services that benefit victims during their involvement with the criminal justice process.  |
| Victims of Crime Fund - Indigenous Victims Outreach Specialist (IVOS) | _            | 100,000      | 100,000         | Annual grant for Indigenous Victims Outreach Specialist.  |
| Municipal and Indigenous Police Service-<br>Victim Services           | 400,000      | -            |                 | The total awarded grant of \$1.2M covers both Victim Services Municipal and Indigenous Police Services Program for the period of April 1, 2024 to March 31, 2027. The funds will be allocated in three equal annual payments in the amount of \$400K. |
| Canadian Heritage   | 30,000       | 40,000       | 35,000          | The most recent awarded agreement is for Celebrate Canada Program - Canada Day Parade 2024.   |
| Total Annual Operating Grants   | \$ 7,569,362 | \$ 9,001,601 | \$<br>9,059,754 |   |

### Operating Grants Awarded (continued)

| One-Time Grants Awarded (continued)   | 2024 YTD  | 2023    | 2022   | Information  |
|---|-----------|---------|--------|--|
| Forest Resource Improvement Association of                                    |           |         |        | The awarded grant is for Janvier Community Fireguard Program. The purpose of the program is to support the Provincial FireSmart Program initiative by funding the construction of community                              |
| Alberta (FRIAA) Fire Smart Program  |           |         |        | fireguards that provide for enhanced public safety and improved protection of at-risk  |
|   | \$ 32,250 | \$ -    | \$ -   | communities.   |
| Enbridge Fueling Futures  | 10,000    | -       | -      | Additional funding was provided by Enbridge for the expansion of Home Fire Safety Program 2024.  |
| Emergency Management Preparedness Planning                                    | 6,824     | -       | -      | The funding is to support Enhancing Interoperability and Communication in Emergency program.   |
| Alberta Community Restorative Justice (ACRJ)                                  | 50,000    | 50,000  | 15,000 | Funding to assist in developing capacity to ensure Restorative Justice is available to all communities within the region.  |
| Forest Resource Improvement Association of Alberta (FRIAA) Fire Smart Program | 55,000    | _       | _      | The awarded grant is for FRIAA FireSmart Program, FFP-24-12, Wood Buffalo FireSmart Home Assessments 2024. The grant will be used for summer students wages and paid on-call firefighters.                               |
| Canadian Parks Recreation Association (CPRA) Green Jobs Initiative            | 5,062     | 5.062   | _      | The recent awarded grant agreement is for Summer Student Labourer-Parks 2024.  |
| Fire Smart Canada   | 500       | -       | -      | The awarded \$0.5K grant is for Wildfire Community Preparedness Day-Fort McMurray.   |
| Fire Smart Canada   | 500       | -       | -      | The awarded \$0.5K Wildfire Community Preparedness Day-Conklin.  |
| Tree Canada   | 10,000    | _       | _      | The awarded grant of \$10K is for Christina Gordon and St Martha School yard greening program.   |
| Enbridge Fueling Futures  | 10,000    | -       | -      | The awarded \$10K is for the Home Fire safety program- Thickwood for Summer 2024.  |
| Victims of Crime  | 8,000     | -       | -      | \$8K is awarded for Victims and Survivors of Crime Week- Walk Project.   |
| Family & Community Support Services   |           |         |        | An amendment was made in the contract agreement to increase funding contribution for Jan   |
| (FCSS) -Supplement  | -         | 64,952  | -      | 2023-December 2023 from \$1.9M to \$2.0M.  |
| Careers The Next Generation-Youth   |           |         |        | The funding is to support the internship Co-Op Apprenticeship program  |
| Internship Program (YIIP)   | -         | 7,500   | -      |  |
| TC Energy   | -         | 7,200   | -      | TC Energy- Build Strong awarded to the RMWB initiative, Heavy Equipment Stabilization  |
| Building Safer Communities Fund (BSCF)  | _         | 714.186 | _      | In May 2023, Public Safety Canada awarded \$1.8 to support RMWB's Creating Opportunities to Connect project over 3-year period ending March 31, 2026, including \$714K for the period of April 1, 2023 to March 31, 2024 |

### Operating Grants Awarded (continued)

| One-Time Grants Awarded (continued)               | 2024 YTD     | 2023                                  | 2022          | Information   |
|---|--------------|---------------------------------------|---------------|---|
|   |              |                                       |               | A total of \$537K (\$174K in 2022 and \$363K in 2023) was awarded through this grant funding  |
| Forest Resource Improvement Association           |              |                                       |               | stream for the following projects: Anzac Fuels Reduction in the amount of \$114K- revised to \$84K, Janvier Fuels Reduction in the amount of \$107K revised to \$105K, Fort Chipewyan |
| of Alberta (FRIAA) Fire Smart Program             |              |                                       |               | Vegetation Management in the amount of \$142K revised to \$105K, Fort Chipewyan   |
| of Alberta (FittAA) File Siliant Flogram          |              |                                       |               | Vegetation Management \$ 174K revised to \$132K. Due to lower bids, the grant awarded has   |
|   | 339.057      | 100,000                               | _             | been revised, and the new total grant awarded is \$439K.  |
| International Day of Persons with Disabilities    | 222,222      | 100,000                               |               |   |
| Event Grant (IDPD)                                | -            | 1,500                                 | -             | Awarded for the Municipality's collaboration with RIC for IDPD event in November 2023   |
| Survivors of Crime                                | -            | 7,500                                 | -             | Awarded to support the costs associated with Victims and Survivors of Crime week  |
| Low Income Transit Program (LITP)                 | 156,350      | 290,328                               | -             | In Q3 of 2024, the Government of Alberta awarded \$156K to support RMWB's low-income bus pass program for the period of April 1, 2024 to March 31, 2025.                              |
| Fire Services Training Program Grant              | -            | 4,347                                 | -             | Awarded to support costs of internal course delivery.   |
| New Horizon for Seniors Program (NHSP)            |              | 10,500                                |               | Awarded to support the cost of advertising to reach out to volunteers for the RMWB Snow   |
| New Horizon for Seniors Program (NHSP)            | -            | 10,500                                | -             | Angels Program.   |
|   |              |                                       |               | Through the WERC grant, the Government of Alberta funds initiatives that help women's   |
| Women's Economic Recovery Challenge               |              | 158,450                               | 158,450       | economic opportunities by providing strategies and solutions to address barriers. An  |
| (WERC)  | _            | 100,100                               |               | application was submitted for the Workplace Inclusion Charter - Expansion and Implementation project.   |
| Alberta Haritaga Proparyation Partnership         |              |                                       |               |   |
| Alberta Heritage Preservation Partnership Program |              | -                                     | 18,911        | For the Wood Buffalo Heritage Resources Management Plan project. Project entails updating Heritage Survey documentation and developing a Heritage Inventory and Management Plan.      |
|   | -            |                                       |               | Heritage Survey documentation and developing a heritage inventory and ivaliagement Flan.  |
| Alberta Relief for Shortfalls for Transit         |              | _                                     | 1,194,284     | Grant to assist municipalities to recover from low transit ridership as a result of the COVID-19  |
| Operators (RESTOR)                                | -            |                                       |               | pandemic.   |
| Tree Canada                                       | -            | 3,500                                 | -             | Awarded for tree planting expenses. 2023 amount is to be used at Dickinsfield school sites.   |
| FireSmart Home Action Rebate Program              |              |                                       |               | Created from a grant from Intact Public Entities and Intact Financial Corporation, the FireSmart  |
|   |              | -                                     | 100,000       | Home Action Rebate Program will help homeowners in the Region use fire-resistant materials  |
|   | -            |                                       |               | in home upgrades.   |
| Enbridge Safe Community Grant                     |              | 10,000                                | 7,500         | Funding to support the Home Fire Safety Program, which provides residents in high fire-risk   |
|   | -            | , , , , , , , , , , , , , , , , , , , | ,             | areas with alarm systems free of charge.  |
| Total One-Time Operating Grants                   | \$ 683,543   | \$ 1,435,025                          | \$ 1,494,145  |   |
| Total Operating Grants                            | \$ 8,252,905 | \$ 10,436,626                         | \$ 10,553,899 |   |

# Appendix D

### As of December 31, 2024

### Unsuccessful Grant Applications

| Unsuccessful Capital and Operating Applications   | 2024         | 2023      | Information  |
|---|--------------|-----------|--|
| Disaster Mitigation and Adaptation Fund (DMAF)  | \$45,000,000 | \$ -      | An application was submitted July 2023. Our project was not selected due to high level of interest and application received.   |
| Canada Summer Jobs  | 187,800      | -         | An application was submitted on January 2024. The application was unsuccessful due to high volume of applications and limited in funding.  |
| Northern Regional Economic Development (NRED)   | 134,395      | -         | An application was submitted on April 2024. The application was unsuccessful as the program was competitive and was in accordance to the program's strict guidelines. Our project did not meet the program's objectives by the following: lack of partnership, disparity in the proposed budget, absence of cost protection plan, and no job creation. |
| Alberta Community Justice Grant (ACJ)   | 25,000       | -         | An application was submitted on February 2024 for the Restorative Justice-software management. We were not successful due to significant volume of applications received and high demand for ACJ funding.  |
| Northern Regional Economic Development Program (NRED)   | -            | 200,000   | An application was submitted in January 2023 for Downtown Wayfinding Entry Signs and Downtown Streetscape Improvements. If approved, grant funds of up to \$200K may be awarded.   |
| Green and Inclusive Community Buildings Program (GICB)  | 1,899,839    | -         | An application was submitted for Centrefire Ice Plant in March 2023. Notice of unsuccessful letter was received in February 2024   |
| Watercourse Crossing Remediation Grant Program administered by Alberta Forestry and Parks (AFP) | 100,924      | -         | Application was submitted in October 2023. Notice of unsuccessful letter was received January 2024. Internal changes with the program occurred. No funding was selected for water crossing projects from all applicants.   |
| FCM through Green Municipal Fund - Stormwater project program                                   | -            | 1,500,000 | An application was submitted on July 21, 2023 for Gregoire Storm Outfall Structure. Notice of unsuccessful application was received August 23, 2023.   |
| Green and Inclusive Community Buildings Program (GICB)  | -            | 1,899,839 | An application was submitted in February 2023 for the Centre Fire Ice Plant project. Notice of unsuccessful application was received on February 14,2024.  |
| Watercourse Crossing Remediation Grant Program administered by Alberta Forestry and Parks (AFP) | -            | 100,924   | An application was submitted in October 15,2023 for Watercourse Crossing Remediation project. We received the unsuccessful of application letter on January 23,2024.   |

### Unsuccessful Grant Applications (continued)

| Unsuccessful Capital and Operating Applications         | 2024         | 2023         | Information   |
|---|--------------|--------------|---|
| Green and Inclusive Community Buildings Program (GICB)  | 1            | 18,827,144   | An application was submitted in February 2023 for the Fort Mckay Community Centre project. We were informed that the application was not approved in July 2023.   |
| Emergency Management Preparedness Program (EMPP)        |              | 25,000       | In March 2023, an operating grant application was not approved for the project: Business Continuity Planning in the Private Sector - Building on Relationships and Resiliency in the RMWB.  |
| Cooperative Investment Fund-Events and Festivals stream | -            | 100,000      | This application was submitted to support the Barbegazi Festival coming to the RMWB in February 2024.<br>We were informed that we were denied in October 2023.  |
| Alberta Municipal Water/Wastewater Program (AMWWP)      | -            | 2,700,000    | In March 2022, an application was submitted for the Conklin Water Treatment Plant Upgrades - Construction project. Grant approval was not received under the March 2022 intake. The next annual AMWWP intake falls in November 2023, which is subsequent to the project's start date during the construction season of 2023. Therefore, a separate grant application was submitted under the ICIP COVID 19 Resilience Stream. |
| Federal Active Transportation Fund                      | -            |              | An application was submitted in 2022 for the Snye Point Outdoor Event Space. We were informed that the application was not approved in January 2023.  |
| Total Unsuccessful Capital and Operating Applications   | \$47,347,958 | \$35,162,907 |   |

