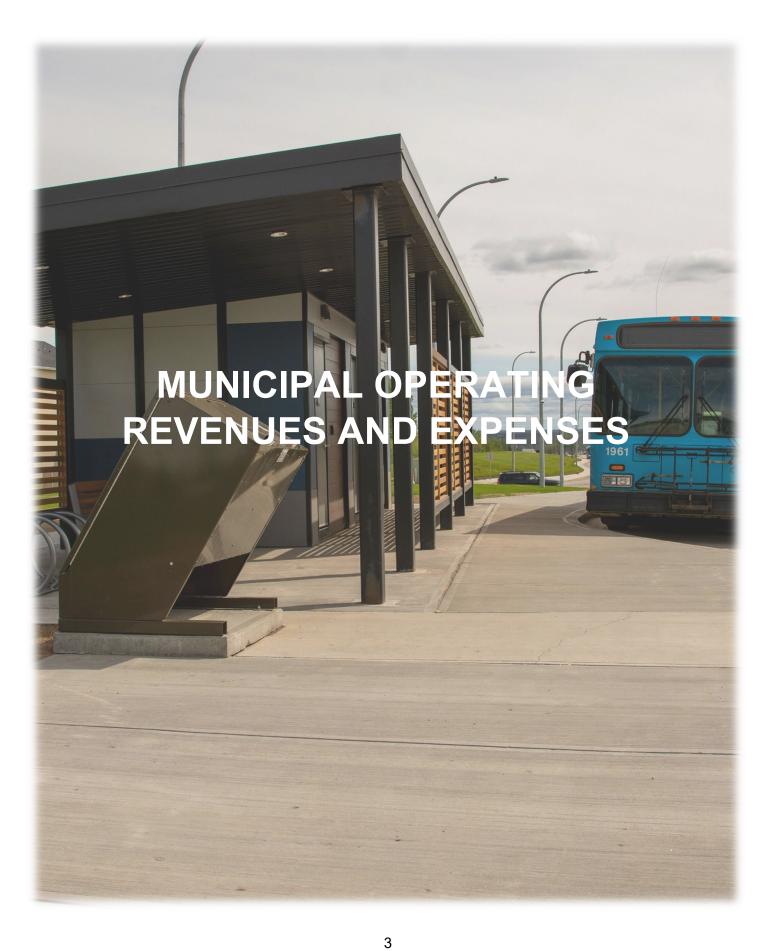




TABLE OF CONTENTS

MUNICIPAL OPERATING REVENUES AND EXPENSES	3
Municipal Operating Revenues and Expenses	4
FINANCIAL POSITION	8
Capital	9
Bank and Investments	10
Grants	12
Extraordinary Events	17
COVID-19	18
2020 River Break Up	19
2016 Wildfire	22



Municipal Operating Revenues and Expenses

For the Period Ending March 31, 2021

	March Actual YTD	March Budget YTD	Budget YTD Variance Increase (Decrease)	Annual Budget	Annual Projections	Annual Budget Variance Increase (Decrease)
Revenues:						
Net taxes available for municipal purposes	\$ 116,954,336	\$ 117,152,187	\$ (197,851)	\$ 468,608,800	\$ 468,608,800	\$ -
Government transfers	5,207,705	7,801,550	(2,593,845)	14,790,370	14,790,370	-
Sales and user charges	11,223,252	9,598,768	1,624,484	41,417,821	41,417,821	
Sales to other governments	682,347	840,412	(158,065)	3,552,434	3,552,434	-
Penalties and costs on taxes	95,373	588,100	(492,727)	2,352,400	2,352,400	-
Licenses and permits	539,138	273,440	265,698	1,282,260	1,282,260	-
Fines	577,034	578,819	(1,785)	2,340,000	2,340,000	-
Franchise and concession contracts	2,572,565	2,555,300	17,265	8,200,000	8,200,000	-
Return on investments	5,618,959	5,222,503	396,456	20,860,000	20,860,000	-
Rentals	699,511	359,540	339,971	1,419,500	1,419,500	-
Other	15,626	134,400	(118,774)	458,800	458,800	-
Transfers for COVID-19 carry-forwards	605,195	791,620	(186,425)	2,578,107	2,578,107	-
	144,791,041	145,896,639	(1,105,598)	567,860,492	567,860,492	-
Expenses:						
Salaries, wages and benefits	58,797,281	60,906,163	(2,108,882)	238,269,594	238,269,594	
Contracted and general services	12,925,275	18,610,305	(5,685,030)	73,187,260	73,187,260	
Purchases from other governments	5,797,250	6,769,775	(972,525)	27,065,750	27,065,750	
Materials, goods, supplies and utilities	7,387,521	10,008,327	(2,620,806)	36,435,338	36,435,338	
Provision for allowances	1,887,845	1,200,500	687,345	4,796,000	4,796,000	
Transfers to local boards and agencies	95,000	132,240	(37,240)	528,960	528,960	
Transfers to individuals and organizations	17,589,357	16,327,599	1,261,758	43,739,440	43,739,440	
Bank charges and short-term interest	65,479	57,725	7,754	235,760	235,760	
Other	(24,103)	3,610	(27,713)	15,740	15,740	
	104,520,905	114,016,244	(9,495,339)	424,273,842	424,273,842	
Reserves:						
Transfers to reserves for operations	35,933,250	35,933,250	-	143,586,650	143,586,650	
	35,933,250	35,933,250	-	143,586,650	143,586,650	
Operating surplus (deficit)	\$ 4,336,886	\$ (4,052,855	\$ 8,389,741	\$ -	\$ -	\$.

Municipal Operating Revenues and Expenses (continued)

As of March 31, 2021 the Municipality is aligned with the annual budget and no budget projections are required for this quarter. The March YTD budget is showing a \$4 million deficit due to the monthly allocation of the budget; this does not mean that there will be a year-end deficit. The 2nd quarter financial results will provide a greater focus on potential year end projections.

Operating Revenues

Year to date operating revenues to March 31, 2021 are \$144.8 million with a YTD budget of \$145.8 million. The annual revenues are aligned with the annual budget of \$567.9 million. No projections are necessary for this quarter.

For the first quarter the revenues are \$1.1 million lower than budget. There are two main drivers of this difference, government transfers which are lower than the quarterly budget by \$2.6 million due to FCSS and CPH grants budgeted earlier than received and Sales and User Fees which are \$1.6 million higher than the quarterly budget due to the User Fee rate change coming into effect within the quarter.

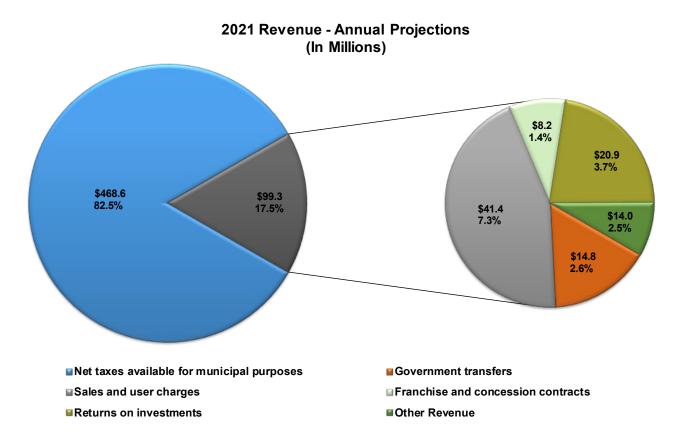
Operating Expenses

Operating expenses to March 31, 2021 are \$104.5 million with a YTD budget of \$114 million. On an annual basis the expense projection is \$424.3 million. No projections are necessary for this quarter.

For the first quarter, the results are showing a favourable variance of \$9.5 million. The positive variance is tied to the timing of spend versus budget.

Municipal Operating Revenues and Expenses (continued)

Operating Revenues

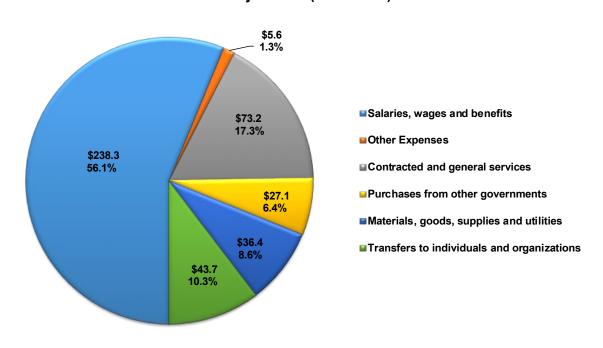


Municipal Revenues \$900 \$800.2 \$774.7 \$800 \$772.9 \$754.6 \$700 \$625.0 \$581.2 \$600 \$567.9 \$567.9 \$500 \$400 \$300 \$200 \$144.8 \$100 \$-2018 2019 2020 2021 ■ Actual YTD ■Annual Budget ■Annual Projections

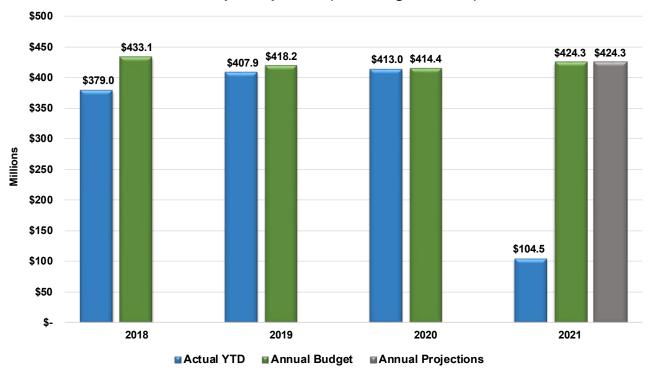
Municipal Operating Revenues and Expenses (continued)

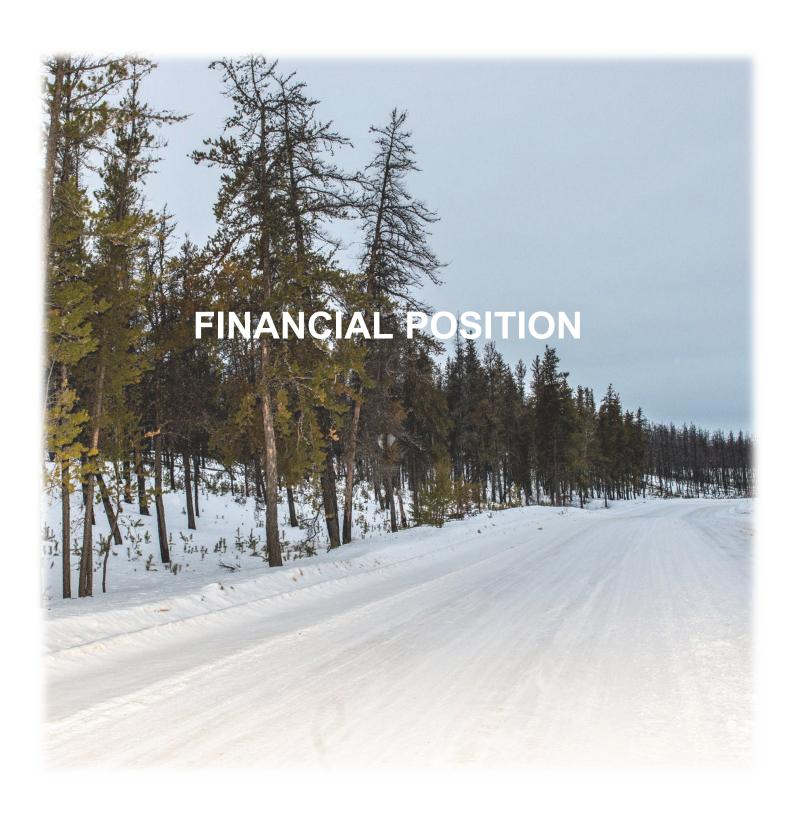
Operating Expenses

2021 Expenses (excluding reserves)
Annual Projections (in Millions)



Municipal Expenses (excluding reserves)





Capital

Capital Project Spending

For the Period Ending March 31, 2021

	2021
Project Name	Actual YTD \$
op 20	
Rural Water/Sewer Servicing Construction	\$4,681,487
Flood Mitigation - Design/Build	3,434,103
Jubilee Center Renovation - Construction	3,143,745
Fort McKay Fire Hall - Construction	1,638,906
Abasand Heights Pumphouse - Construction	1,169,644
Fire Training Multi-Use Tower	886,226
Confederation Way Sanitary Sewer - Contract 2	872,891
Secondary Egress Road - Construction	828,863
Fort Chipewyan Lift Station Upgrade - Construction	688,184
1A Lift Station Hoist Systems	678,665
Transit Bus Operator Security Doors	369,933
Franklin and Main Park Project	362,677
Flood Mitigation - Predesign/Design	317,818
2019 HER Parks Chipper Truck	272,211
Fort McMurray WTP PACL Tank Design/Build	258,261
Franklin Avenue Sidewalk Improvement Opposite of Jubilee Plaza	245,589
Three 75,000L Fuel Storage Tanks	180,450
Urban Infrastructure Rehabilitation 2018 - Construction	169,908
Urban Infrastructure Rehabilitation Construction 2019	155,644
Rural Water/Sewer Servicing Predesign/ Design	142,369
Il Other Project Costs	\$4,196,769

^{*}Spending equals total Settlement for the month driven by Service Entry Sheet entries on capital internal orders

WTP = Water Treatment Plant PACL = Poly Aluminum Chloride

Total Capital Spending

The Municipality approved the 2021 capital budget of \$156.0 million. As of March 31, 2021, the capital budget has been increased to \$156.2 million stemming from 2021 capital budget amendments. As of March 31, 2021, \$24.7 million has been spent on the delivery of capital projects.

24,694,346

Top three projects by spending - Rural Water and Sewer Servicing, Flood Mitigation and Jubilee Centre Renovation account for 46% of the total spend.

Bank and Investments

Bank As of March 31, 2021 (in millions)

Cash	
Operating - Bank Balance	\$ 179.2
Investments	962.4
Total Cash	1,141.6
Committed Funds	
Operating Requirements	135.4
Deferred Revenue	
Grants	45.8
Developer Agreements	3.3
Offsite Levies	 2.8
	51.9
Reserves	
Committed Funds	
Capital	567.4
Emerging Issues	138.7
Operating	61.7
	767.8
Total Committed Funds	955.1
Remaining	\$ 186.5

The current amount of cash in the bank plus investments total \$1.1 billion as of March 31, 2021. The commitments against this balance include \$135.4 million for operating requirements, \$51.9 million in deferred revenues, which is money the Municipality has received in advance but is committed to spend in the future and \$767.8 million in committed reserve funds.

Bank and Investments (continued)

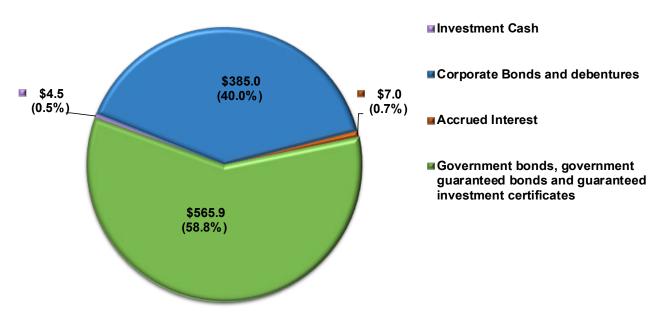
Investments

The Municipality has \$962.4 million in investment holdings as of March 31, 2021, of which \$118.9 million are short-term investments with maturity dates under one year. Returns on investments to March 31, 2021 total \$5.6 million with \$5.0 million from investment income and \$0.6 million from interest income.

Investment Holdings (In Millions)

	1	Cost Value @ Cost Value @		Market Value @				
Type:	December 31, 2020		March 31, 2021		ecember 31, 2020 March 31, 2021		21 March 31, 202	
Investment Cash	\$	53.6	\$	4.5	\$	4.5		
Government bonds, government guaranteed								
bonds and guaranteed investment certificates	5	540.5		565.9		552.3		
Corporate bonds and debentures	3	359.2		385.0		389.0		
Accrued interest		5.3		7.0		7.0		
Total	\$ 9	58.6	\$	962.4	\$	952.8		

Investment Holdings by Type - Book Values (in Millions)



Grants

Within the first quarter, \$31 million in MSI funds were received. Applications are continuing to be processed as opportunities arise. This year, capital grant applications totaling \$94.4 million have been submitted for consideration with both the Federal and Provincial governments. These grant applications include:

- Alberta Municipal Water/Wastewater Program (AMWWP) \$70.8 million for various projects,
- Airports Capital Assistance Program (ACAP) for \$11.0 million for the Pavement Overlay project,
- GreenTRIP Grant Round 2 for \$3.4 million
- Investing in Canada Infrastructure Program for up to \$8.9 million and
- Canada Healthy Communities Initiative grant for the Franklin and Main project \$0.3 million.

Research into grant opportunities is an on-going process.

Capital and Operating Grants

As At March 31, 2021

Capital Grants Awarded	2021	2020	Information
Provincial and Federal Allocations			
Federal Gas Tax Fund (FGTF)		\$ 6,388,689	
Municipal Sustainability Initiative (MSI)	31,614,597	25,832,442	2021 amount is preliminary allocation
Engineering			
AMWWP - Fort Chipewyan Lift Station			Approved for \$5,134,368 representing 74.66% of eligible costs.
AMWWP - Conklin Lagoon Upgrade and Outfall		12,000,000	Approved for \$12,000,000 representing 75% of eligible costs.
AMWWP - Anzac/Conklin/Gregoire Lake/Janvier Water			
Services Project		4,091,756	Approved for \$4,091,756 representing 66.92% of eligible costs.
			Funding was approved to conduct a Regional Water Transmission Line Extension Feasibility study.
			The study will look at a regional system from the Hamlet of Fort Chipewyan that will provide service to
First Nations Water Tie-In Program		4,474	the Mikisew Cree First Nations in the Allison Bay area. An additional 10% was approved in 2020.
			Green Infrastructure funding for the Lower Townsite Flood Mitigation Project Reaches 7 and 8. The
			total grant of \$8,629,991 consists of \$5,117,995 from the Government of Alberta and \$3,441,996
Investing in Canada Infrastructure Program (ICIP)		8,629,991	from the Government of Canada.
			Approved for capital spending up to December 31, 2021 for Waterline Extension from Parsons Creek
			to Taiganova (\$1,750,000), Waterline Extension to Millenium (\$1,725,000) and Flood Mitigation
Municipal Stimulus Program (MSP)		13,276,133	Reaches 5, 6 and 10 (\$9,801,133).
Public Works			
Recreation Energy Conservation Program		26,152	Casman Centre Heating Controls Upgrade
Regional Emergency Services			
			The grant runs from July 1st to June 30th annually. 9-1-1 Grants are calculated quarterly based on 9-1-
9-1-1 Grant		360,874	1 revenue and population served by the Public Safety Answering Point (PSAP).
Total Capital Grants	\$ 31,614,597	\$ 75,744,880	

Grants (continued)

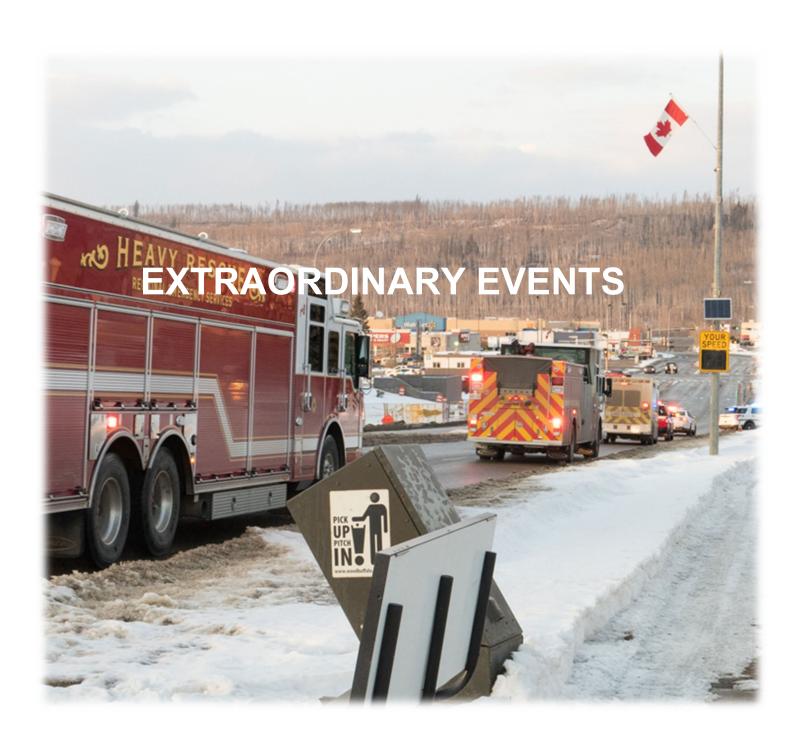
Capital Grant Applications in Progress	Amount	Information
Engineering		
Alberta Municipal Water/Wastewater Program (AMWWP) \$ 70,78		a) Application for funding of the Rural Water and Sewer Servicing (RWSS) Project was originally submitted in 2015 and updated for the 2019 AMWWP program. Estimated eligible costs, excluding amounts awarded to date, are \$39.4M. If successful, the program could fund up to 75% of these costs; b) Additional grant funds of \$11,031,017 have been requested for the Fort Chipewyan Water Treatment Expansion Project. This project was awarded a grant in 2016 of approximately \$19.7M based on estimated costs; c) In 2020 applications were submitted for Fort McMurray Wastewater Treatment Process Improvements, Fort McMurray Water Treatment Plant Rehabilitation, Timberlea Reservoir and Pumphouse Construction and Fort Chipewyan Water and Sanitary Sewer Construction. Total estimated costs are \$40.3M from 2021 to 2016, of which up to 75% can be funded if successful.
Public Works		
Airports Capital Assistance Program (ACAP) Fort Chipewyan Pavement Overlay Project	11,021,416	An updated application was submitted to Transport Canada for funding of the Fort Chipewyan Pavement Overlay Project.
GreenTRIP Grant - Round 2	3,401,870	Application submitted in GreenTRIP Grant Round 2 for 66 2/3 % of project costs. Funding requested - Transit Terminal - \$3,401,870. Consideration of application is on hold until location of transit terminal has been determined.
Investing in Canada Infrastructure Program - Public Transit Stream and COVID-19 Resilience Stream	8,920,000	Under the Investing in Canada Infrastructure Program (ICIP), the RMWB has been advised of an allocation of \$17.9M over the next 10 years under the Public Transit Stream. In 2020, RMWB was advised of the option to allocate a portion, or all, of its ICIP allocation to the new COVID-19 Resilience Stream. To date, four projects have been submitted for re-allocation: Franklin and Main Park, Saprae Creek Trail Rehabilitation Contract #2, UIRP Real Martin Drive Improvements and UIRP Wood Buffalo Rehabilitation. If successful, the program can fund up to \$8,920,000 of costs.
Canada Healthy Communities Initiative	250,000	Application submitted for the Franklin and Main project. If approved, grant funding of up to \$250,000 may be awarded.
Total Capital Grant in Progress	\$ 94,373,653	

Grants (continued)

Operating Grants Awarded	2021	2020	Information
Provincial and Federal Allocations			
			2020 amount is a preliminary allocation. The MOST provides funding to support municipalities for
Municipal Operating Support Transfer (MOST)		\$ 12,350,057	additional expenses and foregone revenues directly resulting from the COVID-19 pandemic.
Community Services			
Covid-19 Community Response Fund for Vulnerable Population Fund		40,000	Provided by the Canadian Medical Association Foundation.
Family & Community Support Services		1,924,513	Provincial level program through Alberta Human Services. Payment is based on population.
			Funding agreement is for one year from April 1, 2020 to March 31, 2021. Payment is based on a per
Municipal Policing Assistance Grant (MPAG)		1,209,840	capita calculation.
Police Officer Grant (POG)		300,000	Funding agreement is for one year from April 1, 2020 to March 31, 2021.
Reaching Home: Canada's Homelessness Strategy			2019/2020 - \$401,134
Indigenous Homelessness (Federal)		401,134	2020/2021 - \$401,134
Reaching Home: Canada's Homelessness Strategy			
Indigenous Homelessness (Federal)			
Covid-19 Supplement		413,708	2020/2021 - \$413,708 Covid-19 Supplement
Reaching Home: Canada's Homelessness Strategy			
Designated Communities (Federal)			
Covid-19 Supplement		331,289	2020/2021 - \$331,289 Covid-19 Supplement
			RCMP and Bylaw Support Services received grants towards their Victims and Survivors of Crime
Victims and Survivors of Crime Week 2019		7,500	Week project in 2019 and 2020.
Public Works			
Celebrate Canada Grant		32,000	Canadian Heritage provides financial support for Canada Day activities.
			2020 - Awarded \$3,500 under Tree Canada's Edible Tree program and \$3,500 awarded under
Tree Canada		7,000	Greening Canada School Grounds Program
Regional Emergency Services			
			The objective of the 911 Grant Program is to strengthen and support local delivery of 911. This is
			being done using funding generated from a monthly 911 levy on cellphones, and by developing
			provincial standards for 911. All of this is being done in close collaboration with Alberta's 911 centres.
911 Grant			A portion of the 2016 grant was transferred from Capital.
Total Operating Grants	\$ -	\$ 17,141,011	

Grants (continued)

Operating Grant Applications in Progress	Amount	Information				
Community Services						
Measuring Municipal Inclusion Grant (MMIG)	\$ 10,000	The Alberta Urban Municipalities Association (AUMA) is currently offering funding to support Alberta municipalities to use AUMA's Measuring Inclusion Tool for Municipal Governments to evaluate the inclusiveness of their organization and to advance strategies that will propel the municipal government to be a more inclusive employer, service provider, and community leader. This application of \$10,000 is for phase 1 of the project. An additional \$40,000 may be available for subsequent phases depending on the outcome from Phase 1.				
Financial Services						
Connect to Innovate	3,041,055	The Connect to Innovate program will invest up to \$500 million by 2021, to bring high-speed Internet to rural and remote communities in Canada. This program will support new "backbone" infrastructure to connect institutions like schools and hospitals with a portion of funding for upgrades and "last-mile" infrastructure to households and businesses. Application was submitted by IT April 2017. Estimated project costs \$6,486,432. Funding requested \$3,041,055.				
Regional Emergency Services						
AgriSpirit Fund	25,000	Regional Emergency Services submitted two applications for funding: \$12,000 request - Janvier Fire Department Protection Sprinkler Kits \$13,000 request - Fort McKay Fire Department Extrication Tool				
Public Works						
Municipal Asset Management Program (MAMP) Grant	50,000	Round 2 of the MAMP program has been announced and an application is being developed requesting \$50,000 from the program. Additional details will follow.				
Total Operating Grant in Progress	\$ 3,126,055					



COVID-19

As of March 31, 2021, COVID-19 pandemic expenses are at approximately \$2.7 million, and lost revenues at approximately \$15 million. Lost revenue consists of tax revenue of \$10 million, transit revenue of \$1.5 million and sales and user fees (does not include transit) of \$3.5 million. The Province has reimbursed \$12.4 million under the Municipal Operating Support Transfer (MOST) grant.

COVID-19 Expense Summary March 1, 2020 to March 31, 2021

	2020		2021		
Expenses:	Expenses	Actual YTD			Total
Expenses.	Expenses	ACI	uai i i D		Total
Wages and benefits (regular)	\$ 412,856	\$	81,925	\$	494,781
Overtime wages	538,567		28,809		567,376
Salaries, wages and benefits	951,423		110,734		1,062,157
Computer software	94,883		-		94,883
Consultant fees	14,378		-		14,378
Equipment rental and lease	15,488		4,017		19,505
Janitorial Services	352,161		-		352,161
Media Broadcasting	188,512		-		188,512
Network equipment repair and maintenance	13,447		-		13,447
Printing and binding	51,566		-		51,566
Security	42,451		3,287		45,738
Virtual Town Hall service	263,332		3,980		267,312
Other contracted services	75,876		126		76,002
Contracted and general services	1,112,093		11,410		1,123,503
Consumables	172,182		2,282		174,463
Janitorial supplies	83,399		-		83,399
Medical supplies	217,822		2,501		220,322
Other equipment and supplies	69,725		2,607		72,332
Materials, goods, supplies and utilities	543,118		7,389		550,517
Total Expenses *	\$ 2,606,634	\$	129,533	\$	2,736,177

^{*} The above does not include certain expenses that are under review for eligibility under the MOST grant received in 2020.

2020 River Break Up

The Municipality has spent \$27.9 million in recoverable River Breakup costs since April 2020. To date, the Province has advanced \$20.0 million for reimbursable expenses under the Disaster Recovery Program (DRP) and our insurance provider has advanced \$0.5 million.

Administration is working with the Province to quantify claims. The DRP project summary estimate is \$77.0 million. As of March 31, 2021, submissions in progress total \$24.0 million.

2020 River Break Up Recoverable Costs April 24, 2020 to March 31, 2021

	DRP	Insurance	Total
Approved Submissions	\$ -	\$ (500,000)	\$ (500,000)
Submitted - Not Yet Approved	(3,240,788)	-	(3,240,788)
In Preparations	(23,986,324)	(137,000)	(24,123,324)
Total 2020 River Break Up Recoverable	(27,227,112)	(637,000)	(27,864,112)
Advances Received and Interest	20,000,000	500,000	20,500,000
Total 2020 River Break Up Costs			
Advanced (Unrecovered)	\$ (7,227,112)	\$ (137,000)	\$ (7,364,112)

2020 River Break Up Project Summary April 24, 2020 to March 31, 2021

	RI	MWB Project Estimate	•		Remaining	
DRP Response (Operations and Infrastructure)	\$	10,000,000	\$	8,737,713	\$	1,262,287
DRP Recovery (Operations and Infrastructure)		67,000,000		18,489,399		48,510,601
Insurance		1,000,000		637,000		363,000
Total 2020 River Break Up Project Summary	\$	78,000,000	\$	27,864,112	\$	50,135,888

^{*} Actuals to date reflect costs being reviewed for submission.

2016 Wildfire

The Municipality has spent \$267.5 million in recoverable wildfire costs since May 2016 out of which \$15.4 million was incurred in the normal operations of the municipality. To date the Province has advanced \$209.3 million for reimbursable expenses under the DRP, Red Cross has advanced \$9.0 million, FireSmart has advanced \$7.0 million, and our insurance provider has paid \$29.6 million and closed the file as all claims are complete.

Administration is continuing to work with the Province to quantify claims. The DRP project summary estimate is \$250.3 million. As of March 31, 2021, \$224.3 million has been submitted to DRP or is a submission in progress.

The Red Cross has entered into an agreement with the Municipality to cover \$10.0 million of certain wildfire related costs and has advanced \$9.0 million, of which \$3.7 million has been spent on operating expenses, \$2.2 million has been received for permits not charged to residents and \$1.5 million has been spent on capital expenses towards this initiative.

The Municipality has an agreement with Government of Alberta Agriculture and Forestry to cover \$8.5 million of certain FireSmart wildfire related costs and has advanced \$7.0 million, of which \$5.2 million has been spent on operating expenses and \$1.2 million has been spent on capital expenses for this agreement.

2016 Wildfire Recoverable Costs May 1, 2016 to March 31, 2021

	DRP	FireSmart	Insurance	Red Cross	Total
Approved Submissions	\$ (176,114,513)	\$ (3,049,360)	\$ (21,469,614)	\$ (5,715,044) \$	(206,348,531)
Submitted - Not Yet Approved	(10,340,766)	-	-	-	(10,340,766)
In Preparations	(37,816,941)	(2,114,015)	-	(5,133)	(39,936,089)
Total 2016 Wildfire Operating Recoverable	(224,272,220)	(5,163,375)	(21,469,614)	(5,720,177)	(256,625,386)
Capital Spending	-	(1,157,269)	(8,160,401)	(1,463,927)	(10,781,597)
Total 2016 Wildfire Recoverable	(224,272,220)	(6,320,644)	(29,630,015)	(7,184,104)	(267,406,982)
Advances Received and Interest	209,282,632	7,019,070	29,630,015	9,000,000	254,931,717
Total 2016 Wildfire Costs					
Advanced (Unrecovered)	\$ (14,989,588)	\$ 698,427	\$ - :	\$ 1,815,896 \$	(12,475,265)

2016 Wildfire Project Summary May 1, 2016 to March 31, 2021

	RMWB Project Estimate		Actuals To Date *		Remaining	
DRP Response (Operations and Infrastructure) DRP Recovery (Operations and Infrastructure) Insurance Red Cross FireSmart Miscellaneous funding	\$	152,447,615 97,891,355 29,630,015 10,000,000 10,500,000 606,263	\$	136,980,727 86,685,230 29,630,015 7,184,104 6,320,644 606,263	\$	15,466,888 11,206,125 - 2,815,896 4,179,356
Total 2016 Wildfire Project Summary	\$	301,075,248	\$	267,406,982	\$	33,668,266

^{*} Actuals to date reflect submissions and costs being reviewed for submission.



