

An aerial photograph of Wood Buffalo, Alberta, Canada. The image shows a wide highway with multiple lanes running diagonally from the bottom left towards the center. To the right of the highway is a dense urban area with various buildings, including a prominent orange-colored building and several multi-story apartment complexes. A large river flows horizontally across the middle of the image, separating the urban area from a forested region in the background. The trees in the foreground and background are showing autumn colors, with many yellow and orange leaves. The sky is not visible, as the landscape fills the frame.

# **Regional Municipality of Wood Buffalo**

## **Quarterly Financial Report**

**For the quarter ended March 31, 2019**





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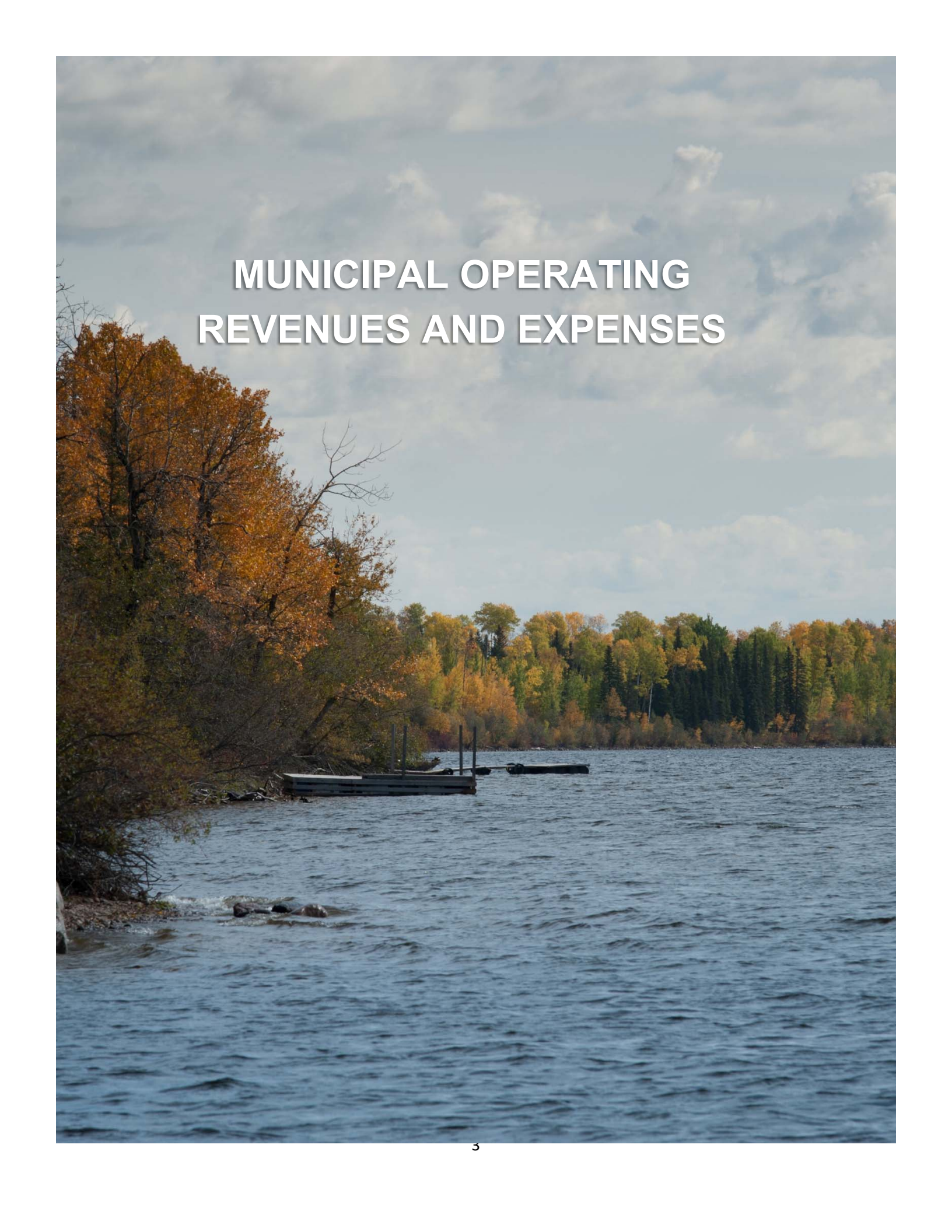
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A scenic photograph of a lake with autumn foliage on the left and a forest in the background under a cloudy sky. The text "MUNICIPAL OPERATING REVENUES AND EXPENSES" is overlaid in the upper center.

# MUNICIPAL OPERATING REVENUES AND EXPENSES

# Municipal Operating Revenues and Expenses

For the Period Ending March 31, 2019

	March Actual YTD (A)	March Budget YTD (B)	YTD Budget Variance Incr (Decr) (A-B)	Annual Budget (C)	Annual Projections (D)	Annual Budget Variance Incr (Decr) (D-C)
<b>Revenues:</b>						
Net taxes available for municipal purposes	\$ 161,371,786	\$ 161,320,593	\$ 51,193	\$ 645,187,200	\$ 645,187,200	\$ -
Government transfers	4,247,376	3,445,537	801,839	16,466,234	16,216,234	(250,000)
Sales and user charges	11,105,903	10,895,428	210,475	47,686,150	46,706,150	(980,000)
Sales to other governments	633,082	607,887	25,195	2,441,500	2,441,500	-
Penalties and costs on taxes	654,049	995,200	(341,151)	4,182,000	4,182,000	-
Licenses and permits	474,831	523,970	(49,139)	2,193,108	2,193,108	-
Fines	865,869	761,575	104,294	3,048,145	3,048,145	-
Franchise and concession contracts	2,329,637	2,075,000	254,637	8,300,000	8,300,000	-
Return on investments	6,107,043	5,816,000	291,043	23,432,000	23,432,000	-
Rentals	424,829	388,547	36,282	1,552,400	1,552,400	-
Other	5,945	33,400	(27,455)	160,996	160,996	-
	188,220,350	186,863,137	1,357,213	754,649,733	753,419,733	(1,230,000)
<b>Expenses:</b>						
Salaries, wages and benefits	55,802,055	55,059,834	742,221	224,776,794	225,032,794	256,000
Contracted and general services	12,008,405	17,751,377	(5,742,972)	69,791,072	69,217,072	(574,000)
Purchases from other governments	5,957,890	6,181,815	(223,925)	25,266,500	24,886,500	(380,000)
Materials, goods, supplies and utilities	8,535,152	9,441,168	(906,016)	33,874,566	33,919,566	45,000
Provision for allowances	1,402,072	171,000	1,231,072	774,000	(899,000)	(1,673,000)
Transfers to local boards and agencies	95,000	261,000	(166,000)	521,000	521,000	-
Transfers to individuals and organizations	10,544,815	11,743,786	(1,198,971)	33,643,200	33,643,200	-
Bank charges and short-term interest	41,325	52,690	(11,365)	211,500	211,500	-
Interest on long-term debt	2,982,683	2,984,000	(1,317)	11,840,000	11,840,000	-
Other	2,671	3,700	(1,029)	15,000	15,000	-
Debenture repayment	1,433,054	1,434,000	(946)	17,526,000	17,526,000	-
	98,805,122	105,084,370	(6,279,248)	418,239,632	415,913,632	(2,326,000)
<b>Reserves:</b>						
Transfers to reserves/operations	64,333,687	84,105,073	(19,771,386)	336,410,101	336,410,101	-
	64,333,687	84,105,073	(19,771,386)	336,410,101	336,410,101	-
<b>Operating surplus (deficit)</b>	<b>\$ 25,081,541</b>	<b>\$ (2,326,306)</b>	<b>\$ 27,407,847</b>	<b>\$ -</b>	<b>\$ 1,096,000</b>	<b>\$ 1,096,000</b>

## **Municipal Operating Revenues and Expenses (continued)**

As of March 31, 2019, the Municipality is showing an annual projected surplus of \$1.1 million. The annual projected surplus consists of an operating revenue decrease of \$1.2 million and an operating expense decrease of \$2.3 million.

### **Operating Revenues**

Year to date operating revenues to March 31, 2019 are \$188.2 million. On an annual basis the revenue projection is \$753.4 million which reflects a budget decrease of \$1.2 million primarily due to a sales and user charges projected decline of \$1.0 million less than budget resulting from the timing of the implementation of new user fees from April to June and a reduction in usage of landfill and commercial environmental services.

### **Operating Expenses**

Year to date operating expenses to March 31, 2019 are \$98.8 million. On an annual basis the expense projection is \$415.9 million which reflect a budget decrease of \$2.3 million primarily due to a decline in the provision for allowances of \$1.7 million due to the receipt of additional payments on overdue accounts.

### **Departmental**

The Operating Summary Report by Division (page 8) shows a \$1.1 million projected surplus from the 2018 budget by department.

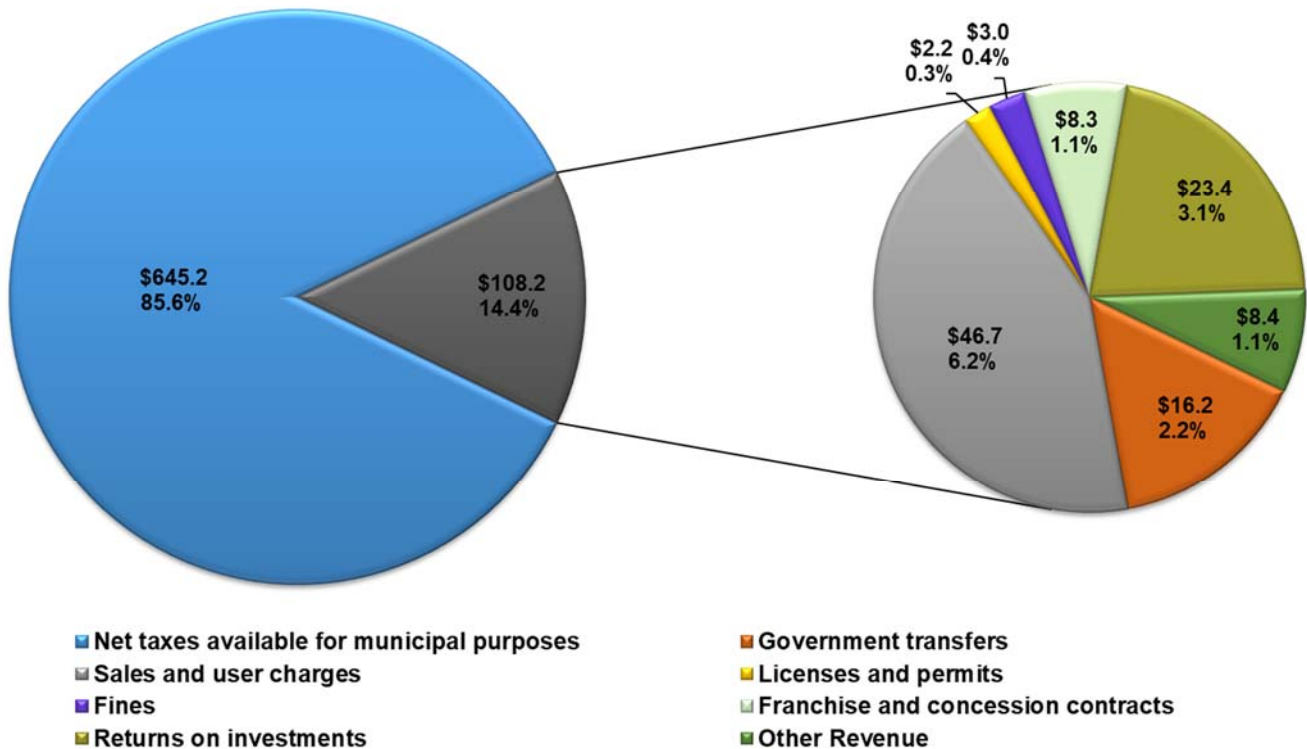
- Financial Services - \$1.7 million projected surplus from the annual budget. Projected expenses are \$1.7 million less than budget in provisions for allowances due to the receipt of additional payment received in 2019.
- Public Works and Transit Services - \$2.1 million projected deficit from the annual budget. Projected revenues are reduced in sales and user charges by \$1.7 million due to lower than expected usage of landfill and commercial environmental services and the timing of the implementation of new user fees. Projected expenses increased by \$0.4 million due to reallocation of funds from other departments.
- Corporate Finance - \$3.1 million projected surplus from the annual budget. Projected revenues are \$0.6 million more than budget in sales and user charges due to an unbudgeted insurance claim receipt from a prior year event. Projected expenses are \$2.5 million less than budget due to reallocation of funds to other departments.
- Other - \$1.6 million projected deficit from the annual budget shows in other departments.



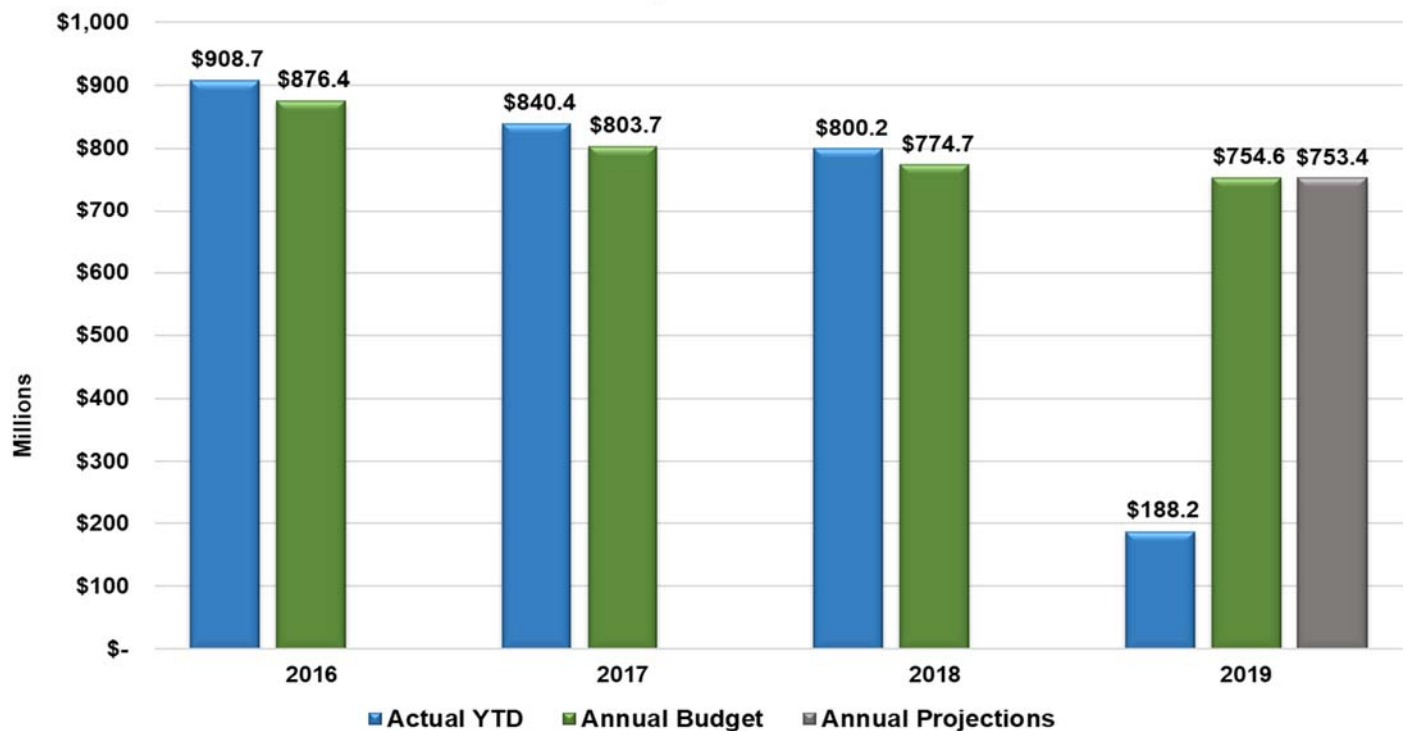
## Municipal Operating Revenues and Expenses (continued)

### Operating Revenues

**2019 Revenue - Annual Projections  
(In Millions)**



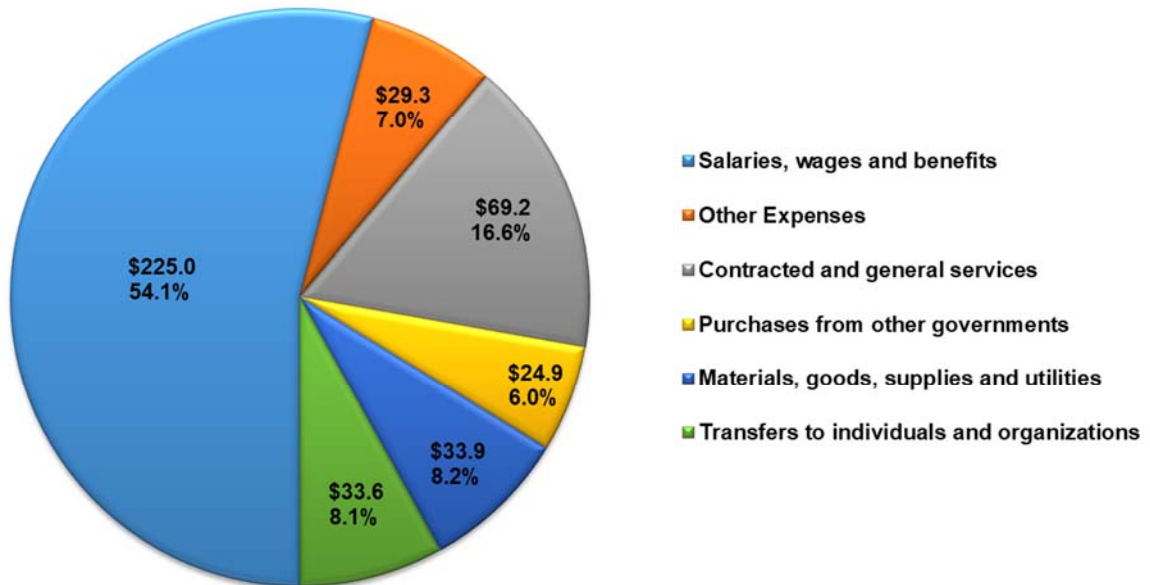
**Municipal Revenues**



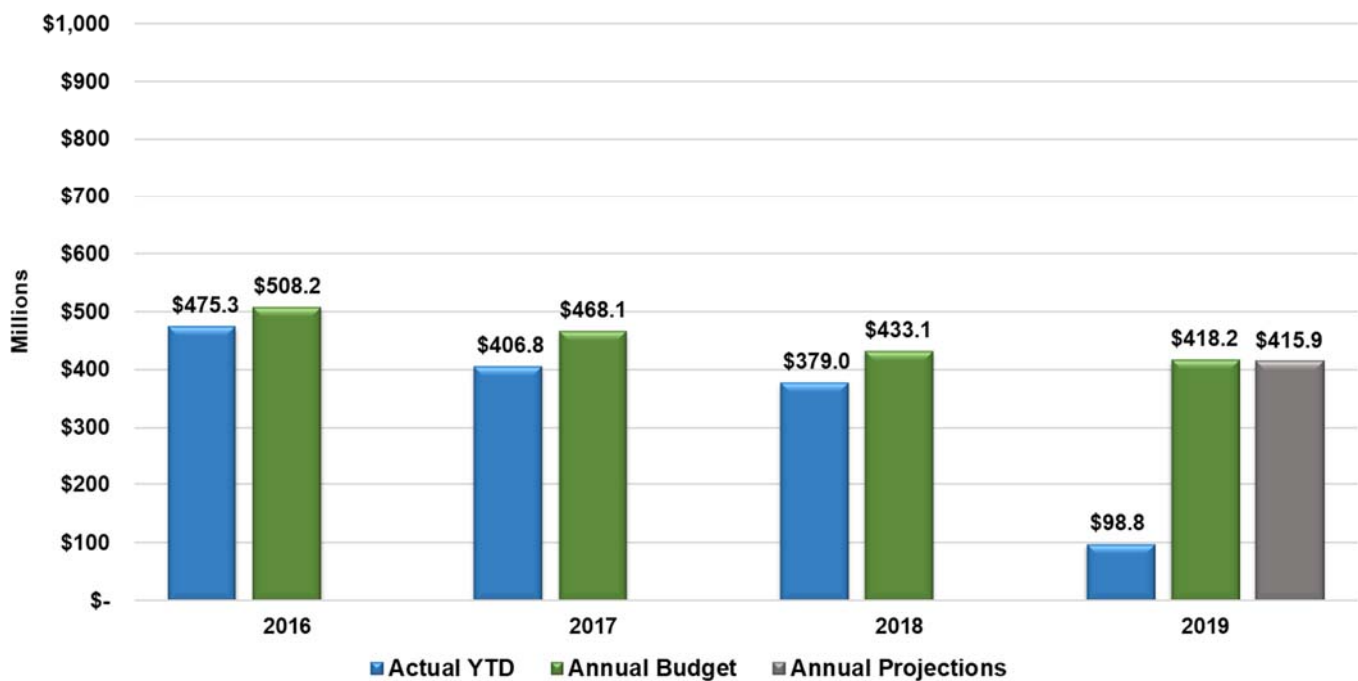
## Municipal Operating Revenues and Expenses (continued)

### Operating Expenses

**2019 Expenses (excluding reserves)  
Annual Projections (in Millions)**



**Municipal Expenses (excluding reserves)**



# Municipal Operating Revenues and Expenses (continued)

## Departmental

For the Period Ending March 31, 2019

	March Actual YTD (A)	March Budget YTD (B)	YTD Budget Variance Incr (Decr) (A-B)	Annual Budget (C)	Annual Projections (D)	Annual Budget Variance Incr (Decr) (D-C)
<b>Mayor and Council</b>						
Revenues	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Expenses and Reserves	271,119	392,194	(121,075)	1,464,060	1,463,880	(180)
<b>Division Surplus (Deficit)</b>	<b>(271,119)</b>	<b>(392,194)</b>	<b>121,075</b>	<b>(1,464,060)</b>	<b>(1,463,880)</b>	<b>180</b>
<b>Chief Administrative Officer</b>						
Revenues	(27)	1,750	(1,777)	22,000	22,000	-
Expenses and Reserves	1,335,340	1,443,394	(108,054)	6,098,156	6,313,375	215,219
<b>Division Surplus (Deficit)</b>	<b>(1,335,367)</b>	<b>(1,441,644)</b>	<b>106,277</b>	<b>(6,076,156)</b>	<b>(6,291,375)</b>	<b>(215,219)</b>
<b>Corporate and Community Services</b>						
Revenues	1,931,587	1,098,758	832,829	6,761,921	6,761,921	-
Expenses and Reserves	17,629,391	20,665,055	(3,035,664)	65,044,397	64,768,698	(275,699)
<b>Division Surplus (Deficit)</b>	<b>(15,697,804)</b>	<b>(19,566,297)</b>	<b>3,868,493</b>	<b>(58,282,476)</b>	<b>(58,006,777)</b>	<b>275,699</b>
<b>Financial Services</b>						
Revenues	99,543	107,200	(7,657)	428,000	428,000	-
Expenses and Reserves	1,833,311	3,843,341	(2,010,030)	15,710,003	14,047,203	(1,662,800)
<b>Division Surplus (Deficit)</b>	<b>(1,733,768)</b>	<b>(3,736,141)</b>	<b>2,002,373</b>	<b>(15,282,003)</b>	<b>(13,619,203)</b>	<b>1,662,800</b>
<b>Communications, Stakeholder, Indigenous and Rural Relations</b>						
Revenues	76,685	18,750	57,935	75,840	75,840	-
Expenses and Reserves	1,669,802	2,184,856	(515,054)	8,571,301	8,378,199	(193,102)
<b>Division Surplus (Deficit)</b>	<b>(1,593,117)</b>	<b>(2,166,106)</b>	<b>572,989</b>	<b>(8,495,461)</b>	<b>(8,302,359)</b>	<b>193,102</b>
<b>Engineering</b>						
Revenues	685	300	385	8,580	8,580	-
Expenses and Reserves	1,551,130	1,779,090	(227,960)	8,153,635	8,151,435	(2,200)
<b>Division Surplus (Deficit)</b>	<b>(1,550,445)</b>	<b>(1,778,790)</b>	<b>228,345</b>	<b>(8,145,055)</b>	<b>(8,142,855)</b>	<b>2,200</b>
<b>Human Resources</b>						
Revenues	-	-	-	11,700	11,700	-
Expenses	2,995,979	2,674,371	321,608	10,511,310	11,045,810	534,500
<b>Division Surplus (Deficit)</b>	<b>(2,995,979)</b>	<b>(2,674,371)</b>	<b>(321,608)</b>	<b>(10,499,610)</b>	<b>(11,034,110)</b>	<b>(534,500)</b>
<b>Planning and Development</b>						
Revenues	2,328,216	2,141,060	187,156	8,813,575	8,933,575	120,000
Expenses and Reserves	14,470,524	15,103,625	(633,101)	60,786,571	61,103,816	317,245
<b>Division Surplus (Deficit)</b>	<b>(12,142,308)</b>	<b>(12,962,565)</b>	<b>820,257</b>	<b>(51,972,996)</b>	<b>(52,170,241)</b>	<b>(197,245)</b>
<b>Public Works and Transit Services</b>						
Revenues	10,379,492	11,043,821	(664,329)	47,958,915	46,258,915	(1,700,000)
Expenses and Reserves	39,158,317	40,717,595	(1,559,278)	164,460,488	164,877,805	417,317
<b>Division Surplus (Deficit)</b>	<b>(28,778,825)</b>	<b>(29,673,774)</b>	<b>894,949</b>	<b>(116,501,573)</b>	<b>(118,618,890)</b>	<b>(2,117,317)</b>
<b>Regional Emergency Services</b>						
Revenues	2,433,351	2,353,955	79,396	10,023,202	9,773,202	(250,000)
Expenses and Reserves	10,054,550	9,574,849	479,701	39,153,711	39,934,411	780,700
<b>Division Surplus (Deficit)</b>	<b>(7,621,199)</b>	<b>(7,220,894)</b>	<b>(400,305)</b>	<b>(29,130,509)</b>	<b>(30,161,209)</b>	<b>(1,030,700)</b>
<b>Wood Buffalo Recovery Committee</b>						
Revenues	(2,260)	-	(2,260)	-	-	-
Expenses and Reserves	21,189	-	21,189	-	-	-
<b>Division Surplus (Deficit)</b>	<b>(23,449)</b>	<b>-</b>	<b>(23,449)</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Corporate</b>						
Revenues	170,973,078	170,097,543	875,535	680,546,000	681,146,000	600,000
Expenses and Reserves	72,148,157	90,811,073	(18,662,916)	374,696,101	372,239,101	(2,457,000)
<b>Division Surplus (Deficit)</b>	<b>98,824,921</b>	<b>79,286,470</b>	<b>19,538,451</b>	<b>305,849,899</b>	<b>308,906,899</b>	<b>3,057,000</b>
<b>Municipal Operations Revenues</b>	<b>188,220,350</b>	<b>186,863,137</b>	<b>1,357,213</b>	<b>754,649,733</b>	<b>753,419,733</b>	<b>(1,230,000)</b>
<b>Municipal Operations Expenses and Reserves</b>	<b>163,138,809</b>	<b>189,189,443</b>	<b>(26,050,634)</b>	<b>754,649,733</b>	<b>752,323,733</b>	<b>(2,326,000)</b>
<b>Municipal Surplus (Deficit)</b>	<b>\$ 25,081,541</b>	<b>\$ (2,326,306)</b>	<b>\$ 27,407,847</b>	<b>\$ -</b>	<b>\$ 1,096,000</b>	<b>\$ 1,096,000</b>



A photograph of a dirt path winding through a dense forest. The path is made of brown earth and small stones, leading into the distance. The forest is composed of many tall, thin trees with light-colored bark and lush green leaves. The sky is visible through the canopy, appearing bright and overcast. The overall scene is peaceful and natural.

# FINANCIAL POSITION



## Capital

### Capital Project Spending

For the Period Ending March 31, 2019

Project Name	2019 Actual YTD \$
<b>Top 20</b>	
Rural Water and Sewer Servicing - Construction	2,927,913
Conklin Multiplex - Construction	2,345,334
Transit Facility - Construction	2,072,051
MacDonald Island Park Sustaining Capital Grant	2,000,000
Confederation Way Sanitary Sewer Phase 2 - Construction	1,333,221
Fort Chipewyan Airfield Rehabilitation	1,039,762
Rural Infrastructure Rehabilitation 2015-2017 - Construction	784,963
Conklin WTP Upgrade Phase 2 - Construction	687,756
Migration of RES to AFRRCS	653,369
Fort McMurray WWTP Process Improvements - Construction	498,475
Southwest Water Supply Line Phase 1 - Construction	495,218
Fort Chipewyan New Cemetery - Design Build	479,255
Fort Chip Winter Rd Culvert Replacement	441,715
Doug Barnes Cabin Expansion - Construction	441,644
Land Acquisition 2013-2014	346,006
Urban Infrastructure Rehabilitation 2016-2018 - Design	317,565
Regional Scada Wan - Construction	263,948
Land Acquisition 2019	238,047
Spray Park Replacement Program - Design Build	210,200
Rural Water & Sewer Servicing - Predesign & Design	149,335
<b>All Other Project Costs</b>	<b>1,592,258</b>
<b>Total Capital Spending</b>	<b>\$ 19,318,035</b>

*\*Spending equals total Settlement for the month driven by Service Entry Sheet entries on capital internal orders*

AFRRCS = Alberta First Responders Radion Comms System

RES = Regional Emergency Services

WWTP = Wastewater Treatment Plant

The

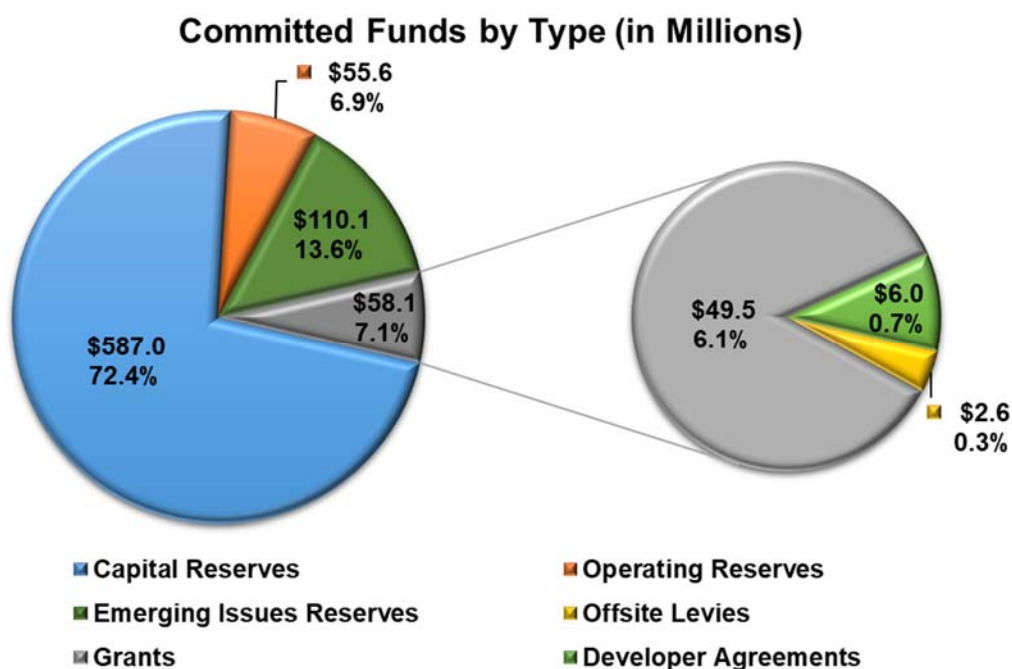
The Municipality approved the 2019 capital budget of \$257.3 which includes \$0.6 million for Public Art and \$256.7 million of capital projects. In the first quarter of 2019 the capital budget has been revised to \$258.9 million stemming from 2019 capital amendment increases of \$2.2 million. In the first quarter of 2019 \$19.3 million has been spent on the delivery of capital projects.

## Bank and Investments

As of March 31, 2019  
(in millions)

<b>Cash</b>	
Operating - Bank Balance	\$ 169.5
Investments	1,020.2
<b>Total Cash</b>	<b>1,189.7</b>
<b>Committed Funds</b>	
<b>Deferred Revenue</b>	
Grants	49.5
Developer Agreements	6.0
Offsite Levies	2.6
	58.1
<b>Reserves</b>	
Committed Funds	
Capital	587.0
Emerging Issues	110.1
Operating	55.6
	752.7
<b>Total Committed Funds</b>	<b>810.8</b>
<b>Uncommitted Balance</b>	<b>\$ 378.9</b>

The present value of the cash in the bank plus investments totals \$1.2 billion as of March 31, 2019. The commitments against this balance include \$58.1 million in deferred revenues, which is money the Municipality has received in advance but is committed to spend in the future, and \$752.7 million in committed reserve funds. After deferred revenues and reserves are removed from the available cash and investments, there are approximately \$378.9 million in uncommitted funds.





## Bank and Investments (continued)

### Investments

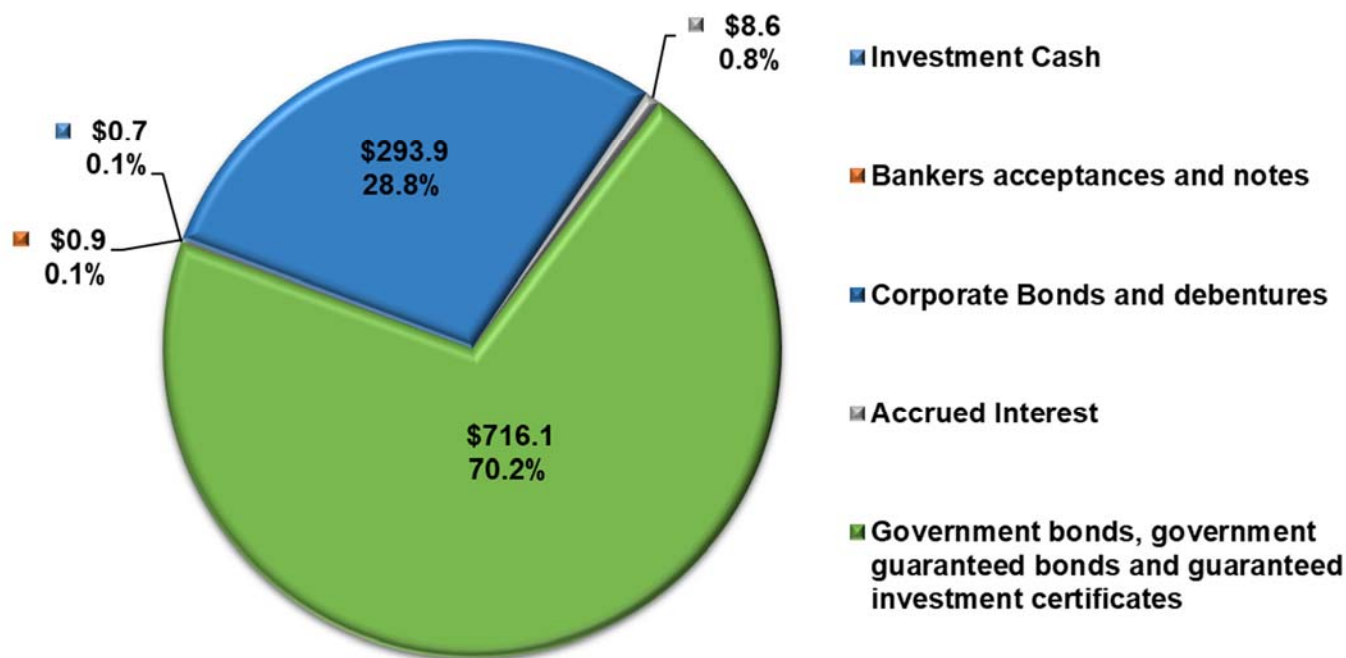
The Municipality has \$1.02 billion in investment holdings as of March 31, 2019 of which \$716.8 million are short term investments. Returns on investments to March 31, 2019 total \$6.1 million with \$4.2 million from investment income and \$1.9 million of interest earned from bank accounts.

### Investment Holdings

(In Millions)

Type:	Amortized Cost @ December 31, 2018	Amortized Cost @ March 31, 2019	Market Value @ March 31, 2019
Investment Cash	\$ 0.3	\$ 0.7	\$ 0.7
Bankers acceptances and notes	\$ -	\$ 0.9	\$ 0.9
Corporate Bonds and debentures	\$ 302.0	\$ 293.9	\$ 295.2
Accrued Interest	\$ 9.5	\$ 8.6	\$ 8.6
Government bonds, government guaranteed bonds and guaranteed investment certificates	\$ 806.8	\$ 716.1	\$ 729.5
<b>Total</b>	<b>\$ 1,118.6</b>	<b>\$ 1,020.2</b>	<b>\$ 1,034.9</b>

**Investment Holdings by Type - Book Values  
(in Millions)**

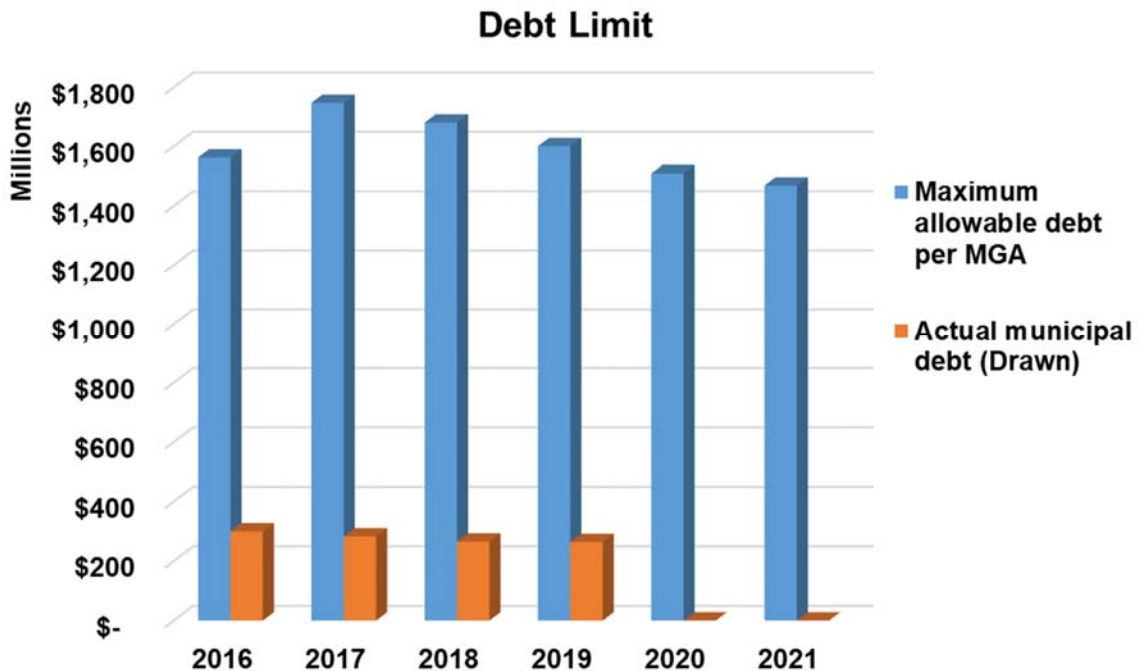


## Debt

Authority to incur debt for municipalities in Alberta is granted through Alberta Regulation (AR) 255/2000 of the Alberta Municipal Government Act (MGA) and in special cases, variation can be granted through a Ministerial Order. Sections 251 through 274 of the MGA provides guidance regarding indebtedness for operating and capital purposes.

The general debt limits for municipalities in Alberta allow for debt of 1.5 times revenue and 0.25 times revenue for debt service. Regional Municipality of Wood Buffalo's debt limit is set at 2 times revenue and debt service limit is set at 0.35 times revenue through AR255/2000.

Council, through the Debt Management Policy (FIN-120), set the Municipality's limits at 85% of the Alberta Debt Limit Regulation (AR) 255/2000.



As of March 31, 2019, the Municipality has \$264.0 million in debt outstanding, \$156.4 million in undrawn debt and a total debt commitment of \$420.4 million. There is net decrease in debt from December 31, 2018 to March 31, 2019 by \$1.4 million due to principal payments. The 2019 debt servicing cost is \$3.0 million for the first quarter of 2019.

In the first quarter of 2019 Council approved the repayment of the committed drawn debt. This was completed in April 2019. The committed undrawn debt of \$156.4 million will be replaced by other funding by the second quarter of 2021.

## Grants

To date the Municipality has received approval for \$6.7 million in capital grants and \$4.5 million in operating grants.

There are nine capital grant applications totaling \$173.0 million that have been submitted for consideration with the government. The capital grant applications include

- Alberta Community Resilience Program (ACRP) for \$32.4 million,
- Alberta Municipal Water/Wastewater Program (AMWWP) for \$50.3 million,
- Investing in Canada Infrastructure Program – Green Infrastructure (Federal) for \$8.0 million for the Fort Chipewyan Lift Station construction project,
- Investing in Canada Infrastructure Program – Green Infrastructure (Federal) for \$20.8 million for the Rural Water and Sewer Servicing project,
- Investing in Canada Infrastructure Program – Green Infrastructure (Federal/Provincial) for \$11.9 million for the Flood Mitigation project,
- Disaster Mitigation and Adaptation Fund (DMAF) for \$20.3 million,
- Airports Capital Assistance Program (ACAP) for \$8.0 million for the Pavement Overlay project,
- GreenTRIP Grant –round 2 for \$3.4 million and
- Investing in Canada Infrastructure Program – Public Transit for \$17.9 million.

Research into grant opportunities is an on-going process.



## Grants (continued)

### Summary of Capital and Operating Grants Awarded As At March, 2019

Past & Current Capital Grants	2019	2013-2018	Information
<b>Provincial and Federal Allocations</b>			
Basic Municipal Transportation Grant (BMTG)		\$ 4,604,388	This program has been rolled into the MSI Grant as of 2014.
Federal Gas Tax Fund (FGTF)		37,279,066	\$6,000,000 budgeted in 2017. Actual allocations determined by Federal and Provincial Budgets.
Municipal Sustainability Initiative (MSI)		149,473,496	\$18,000,000 budgeted in 2017. Actual allocations determined by Provincial Budget.
MSI Additional		35,651,294	BMTG was rolled into this program in 2014.
<b>Engineering</b>			
Alberta Community Partnership (ACP)		779,000	Part of 2014 Provincial Fiscal Budget ending March 31, 2015.
Alberta Community Resilience Program (ACRP)	6,590,000	10,000,000	Fort Chipewyan Swimming Pool.
Alberta Municipal Water/Wastewater Partnership (AMWWP) - Conklin WTP Phase 1 Expansion		4,286,347	2019 - Funding awarded for Flood Mitigation Projects - Reaches 7,8,9 (Lower Townsite)
Alberta Municipal Water/Wastewater Partnership (AMWWP) - Conklin WTP Phase 2 Upgrades - Construction		764,354	2015 - Funding awarded for Flood Mitigation Projects (deferred).
Alberta Municipal Water/Wastewater Partnership (AMWWP) - Fort Chipewyan WTP Expansion		19,756,092	Original approval in 2004 was for a \$922,500 contribution under the AMWWP program. A cost revision funding request was submitted in 2016 which resulted in additional AMWWP contribution of \$4,286,347 under AMWWP. Total grant \$5,208,847.25.
Alberta Transportation - Project Specific Grant		2,000,000	Application submitted Nov 2015. Revised November 2016. Approved for \$764,354 representing 27% of eligible costs.
Alberta Transportation - Project Specific Grant		853,891	Application submitted Nov 2015. Revised January 21, 2016. Approved for \$19,756,092 representing 69.64% of eligible costs.
Alberta Transportation - Project Specific Grant		57,399	Highway 69 Intersection improvements at West Airport Boundary Road.
Canada 150 Program - Administered by Western Economic Diversification Canada		200,000	Highway 63 intersection improvements at Highway 69 and Mackenzie Blvd.
Community Infrastructure Improvement Fund - Administered by Western Economic Diversification Canada		245,160	Landfill Access Upgrading.
Community Facility Enhancement Program (CFEP)		123,500	2017 - Anzac Community Centre Upgrades
Flood Recovery and Erosion Control Program		7,043,525	2013 - Westwood/Westview Community Park upgrade (Community Infrastructure Improvement Fund)
Strategic Transportation Infrastructure Program (STIP)		574,035	The Ptarmigan Nordic Ski Club with the support of the Regional Municipality of Wood Buffalo has secured a grant to offset 50% of the cost of the Furniture, Fixtures and Equipment required for the Doug Barnes Cabin Expansion - Construction project.
<b>Public Works and Transit Services</b>			
Airport Capital Assistance Program (ACAP) Funding		1,588,208	Five Riverbank Protection Projects.
GreenTRIP Round 1		26,670,000	Fort Chipewyan Winter Road Culvert Replacement (\$765,380 total cost) 75% approved
GreenTRIP Round 1		9,255,000	Airfield Lighting Rehabilitation Project at Fort Chipewyan Airport
GreenTRIP Round 3		6,459,000	Transit Facility.
GreenTRIP Round 3		842,560	Transit Bus Purchases.
GreenTRIP Round 3		1,276,667	Bus Bay Turn-out project
GreenTRIP Round 3		21,570,614	Airporter/Paratransit
Public Transit Infrastructure Program (PTIF)		3,451,000	Shelter Additions.
Fort McMurray Fire Relief Fund		75,000	Intelligent Transportation System.
Rotary District 5370 Charitable Foundation		310,000	Bus Bay Turn-out project
Adventurer Foundation and Fraserway RV			Fort McMurray Port of Entry Rebuild Project
<b>Regional Emergency Services</b>			
9-1-1 Grant	123,828	320,000	A donation towards the cost of construction of the Christina Gordon Playground was provided by the Adventurer Foundation, a donor advised fund at The Foundation Office.ca, is the official giving foundation of Fraserway RV LP and the Adventurer Group of Companies.
<b>Total Capital Grants</b>	<b>\$ 6,713,828</b>	<b>\$ 345,509,595</b>	2019 Amount will be used towards the 2019 approved capital project titled 911 Business Continuity Project (Back-up Centre). 2016 Q1 and Q2 amount and the 2015 amount which was transferred from Operating will be used for an approved capital project titled 911 Dispatch Upgrades. The grant runs from July 1st to June 30th annually. 9-1-1 Grants are calculated quarterly based on 9-1-1 revenue and population served by the Public Safety Answering Point (PSAP).

## Grants (continued)

Operating Grants	2019	2013-2018	Information
<b>Corporate and Community Services</b>			
Celebrate Canada Grant		\$ 36,000	Canadian Heritage provides financial support for Canada Day activities.
Coalitions Creating Equity Program (CCE)	10,000	123,000	2018 - Community Services has developed an application for funding to the Alberta Human Rights and Multiculturalism Grant Program for the Wood Buffalo Equity Coalition Program which will be delivered by the Regional Advisory Committee on Inclusion, Diversity and Equality (RACIDE). 2019 - Community-based Response Model to Acts of Discrimination, Racism and Hate Project Funded
Community Inclusion Grant		30,000	Alberta Justice and Solicitor General - Human Rights, Education and Multicultural Fund 2016 - Diversity Plan 2016 and Beyond 2018 - Diversity and Inclusion Business Recognition Program 2018 - Diversity & Inclusion Employee Census 2019
Community Injury Control Fund (CICF) Grant		4,000	One time grant in 2014
Conoco Phillips		15,000	\$5,000 for Green Teen Program in 2016 and \$10,000 for planters in Anzac in 2014.
Event Tourism Strategy		60,000	Payment from Province of Alberta for cultural and tourism events.
Family & Community Support Services	1,924,513	10,482,733	Provincial level program through Alberta Human Services. Payment is based on population.
Labour Market Partnerships (LMP) Grant - Inclusive Business Project		51,000	Funding is being provided through the Labour Market Partnerships (LMP) Grant by the Alberta Department of Labour. The project will address the evidenced need for increased workplace education and awareness about inclusion and diversity, develop inclusive workplace evaluation, consultation policies and feedback practices. The overall cost of the project, including in-kind contributions, will be \$84,500.
Point in Time Count		50,000	Community Services was successful securing funding from Employment and Social Development Canada (ESDC) for the "Everyone Counts: the 2018 Coordinated Point-in-Time Count.
Reaching Home: Canada's Homelessness Strategy Indigenous Homelessness (Federal)	401,134		2019/2020 - \$401,134
Reaching Home: Canada's Homelessness Strategy Designated Communities (Federal)	\$1,688,760		2019/2020 - \$321,219 2020/2021 - \$321,219 2021/2022 - \$348,774 2022/2023 - \$348,774 2023/2024 - \$348,774
<b>Environmental</b>			
Alberta Recycling Municipal Electronics and Paint Round-up Grant		76,479	Alberta Recycling Grant to offset cost to advertise and run the round-up activities.
Alberta Recycling Tire Marshalling Area (TMA)		107,343	The 2015 grant is for the purchase and delivery of the concrete blocks for the containment area. Three new applications were submitted in November 2016. Awarded funding of \$30,000 each for Tire Marshalling Areas in Conklin, Janvier and Fort Chipewyan.
<b>Human Resources</b>			
Canada Summer Jobs		92,938	2017 - 17 students 2016 - 29 Students.
Careers - The Next Generation		4,500	A grant to offset the costs of summer students employed at the Water Treatment Plant. \$15 per hour x 100 hours x 3 students.
Green Job Initiative - Summer Work Experience		11,424	2018 - 2 students
Summer Temporary Employment Program (STEP) Program		56,100	2017 - 10 Students - \$4,200 per student - \$42,000 total. 2016 - 5 Labourer Positions.

## Grants (continued)

Operating Grants (continued)	2019	2013-2018	Information
<b>Indigenous and Rural Relations</b>			
Alberta Indigenous Relations		110,000	Grant to assist with the Urban Aboriginal Connection Initiative project - Wood Buffalo Pan Aboriginal Connection project.
Aboriginal Affairs and Northern Development Canada		280,363	Funding for the Urban Aboriginal Strategy.
<b>Planning and Development</b>			
Family and Community Safety Program (Children and Youth Service Grant)		260,837	Funded by Minister of Human Services to provide advocacy services in the community.
Municipal Cannabis Transition Program (MCTP)	88,472	134,292	The MCTP is a program that will support eligible Alberta municipalities with increased enforcement and other implementation costs related to the legalization of cannabis.
Municipal Policing Assistance Grant (MPAG)		7,187,584	Current funding agreement is for two (2) years from April 1, 2018 and ending March 31, 2020. Payment is based on per capita calculation.
Police Officer Grant (POG)		1,800,000	Current agreement is for two (2) years from April 1, 2018 and ending March 31, 2020.
Victims and Survivors of Crime Week 2019	6,000		RCMP and Bylaw Support Services received a grant towards their Victims and Survivors of Crime Week 2019 project.
Victims of Crime Fund - Grant to Victims Services	69,360	942,602	Grant to provide services that benefit victims or a class or classes of victims during their involvement with the criminal justice process.
Victims of Crime Fund			2017 - 3 year grant for Victims Services for 2018-2020.
- Indigenous Victims Outreach Specialist (IVOS)	300,000		2019 - Additional Funding to 2018-2020 agreement (2019 - \$35,788, 2020 - 33,572)
<b>Public Works and Transit Services</b>			
Alberta Recycling Municipal Demonstration Grant		30,000	Grant awarded for \$30,000 towards a pour-in-place recycled tire project at the Syncrude Athletic Park.
CN EcoConnexions From the Ground Up		25,000	Tree Canada's CN EcoConnexions From the Ground Up program will provide funding up to \$25,000 per project. A minimum of 50% matching funding must come from other sources.
FCM's Municipal Asset Management Program (MAMP)		50,000	Funding has been awarded from the FCM's Municipal Asset Management Program (MAMP) to offset the cost of conducting condition assessments of (50) municipal building facilities.
FireSmart Community Grant Program - Government of Alberta		238,600	Fire Smart Grant from Alberta Government. No call for applications in 2016.
Forest Resource Improvement Association of Alberta (FRIAA) FireSmart Program		750,000	The FRIAA FireSmart Program is separate and independent from the Government of Alberta's FireSmart Community Grant Program. Maximum amount of funding for a single project will be \$400,000 over the life of the project. The RMWW applied for funding for the following Hazard Reduction activities. \$400,000 Birchwood/Conn Creek, \$400,000 Anzac, \$125,000 Mitigation strategy, \$40,000 public education.
HWY 63 Traffic Survey & Transportation Demand Model		225,000	Applications totaled \$965,000. Actual funding awarded \$750,000.
Municipal Recreation/Tourism Areas (MR/TA) Grant (Lake Shore)		12,000	One time Grant in 2013.
Municipal Recreation/Tourism Areas (MR/TA) Grant (MacDonald Island)		12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013.
Municipal Recreation/Tourism Areas (MR/TA) Grant (Vista Ridge)		12,000	Municipal Recreation/Tourism Areas (MR/TA) Grant-Program ended in 2013.
TD Friends of the Environment		27,019	Eligible projects include Community Gardens, Environmental Education Projects, Outdoor Classrooms, Protection of Endangered Species/Wildlife, Recycling/Composting Programs, Tree Planting and Urban Naturalization Projects, Energy Conservation/Renewable Energy, Research Projects, Habitat restoration.
TD Tree Days		10,200	2017 - Pacific Park Community Garden (Timberlea), 2016 - 20 trees for Dr. Clark School, 2013 - Trees at Fort McMurray First Nation #468.
			2017 - Planting of approximately 150 potted trees and shrubs at Vista Ridge on September 24, 2017.
			2018 - Planting of approximately 300 trees and shrubs at Beaconhill Lookout in September 16, 2018.



## Grants (continued)

Operating Grants (continued)	2019	2013-2018	Information
<b>Regional Emergency Services</b>			
911 Grant		1,867,308	The objective of the 911 Grant Program is to strengthen and support local delivery of 911. This is being done using funding generated from a monthly 911 levy on cellphones, and by developing provincial standards for 911. All of this is being done in close collaboration with Alberta's 911 centres. A portion of the 2015 funding is reflected as a capital grant on page 1. A portion of the 2016 grant was transferred from Capital.
2014 Flood Readiness Supplies Grant		234,445	One time grant following the flooding of 2013 so that municipalities could replenish their flood-readiness supplies and purchase needed equipment to prepare for future floods.
Emergency Management Preparedness Program (EMPP)		11,525	The objective of the Emergency Management Preparedness Program (EMPP) is to provide an effective and cost-efficient grant program for increased emergency management capacity that resulted in an increased number of trained emergency management practitioners. 2016/2017 grant - \$11,525.
Fire Services and Emergency Preparedness Program		59,150	The FSEPP has undergone changes and is now known as the Fire Services Training Program (FSTP). The Emergency Management Preparedness Program (EMPP) has also been created and may fund training for other types of emergency preparedness.
Fire Services Training Program (FSTP) (Formerly Fire Services and Emergency Preparedness Program)		5,800	This program supports the expansion and enhancement of regional fire service training. The objective is to provide an effective and cost-efficient mechanism for increased training capacity that results in a greater number of trained fire service personnel.
RMWB FireSmart Grant Budget includes approximately \$2.5 M for capital projects		10,500,000	The Minister of Agriculture and Forestry has recently committed \$10.5M to the FireSmart program in the RMWB over the next 3 years. This funding will be provided in the form of an Agriculture and Forestry Development Grants and the Regional FireSmart Committee will have oversight over its spending. An application has been completed with input from the RMWB, the Regional FireSmart Committee and Agriculture and Forestry. Funding was approved August 2017.
<b>Wood Buffalo Recovery Committee</b>			
Canadian Red Cross - Recovery Gift (Includes \$3.8 M for FireSmart activities)		10,000,000	The Canadian Red Cross Society will provide these funds to further the Alberta Wildfire relief and recovery. Included in the \$10M is \$3.8 M for FireSmart activities.
Wildfire Community Preparedness Day		2,200	Wildfire Community Preparedness Day is held annually in May. FireSmart Canada offers up to \$500 funding awards to implement neighborhood projects. The RMWB received 4 awards of \$500 each plus \$200 towards the cost of refreshments for events held in Gregoire Lake, Sapræ, Ft. Chipewyan and Conklin.
<b>Wood Buffalo Economic Development Corp</b>			
Canadian Red Cross -Disaster Response Services Agreement Small Business Program (Phase 3B)		992,472	For Support to Small Business Program (Phase 3B) programming for small businesses impacted by the May 2016 Horse River Wildfire disaster in the Regional Municipality of Wood Buffalo
Community and Regional Economic Support (CARES) Program		845,000	2016 - To support the Back to Business Resource Centre and Business Recovery Expositions. 2018 - To support the development of a five-year Economic Development Strategic Plan
Invest Canada - Community Initiatives (ICCI)		5,500	An application submitted by the Economic Development Department for funding for Foreign Direct Investment Tools and Material Development has received approval for \$5,500.
<b>Total Operating Grants</b>	<b>\$ 4,488,239</b>	<b>\$ 47,831,414</b>	

## Grants (continued)

Capital Grant Applications in Progress	Amount	Information
<b>Engineering</b>		
First Nations Water Tie-In Program	\$ -	A new funding opportunity is being administered by Alberta Transportation and Alberta Indigenous Relations Department. Provincially, there is \$100 M available over the next 4 years (\$25M per year). Funding would be available to integrate drinking water systems with federally supported water systems. The goal is to bring clean, reliable drinking water to all First Nations across the province. First Nations would have the support of Indigenous and Northern Affairs Canada INAC) for their portion. Funding for the initial Feasibility Study will be provided under this program as a first step.
Alberta Community Resilience Program (ACRP)	32,386,009	The Alberta Community Resilience Program (ACRP) is a multi-year grant program supporting the development of long-term resilience to flood and drought events, while supporting integrated planning and healthy functioning watersheds. Engineering submitted an application for eligible components of the Prairie Loop Boulevard Flood Reach 3 and Flood Reach 4 projects in 2017. The applications did not receive funding in the 2018-2019 fiscal year and costs were updated in September for consideration in 2019-2020. Applications were also submitted in September for Flood Reaches 7,8,9,10 and 10 JHP. Given the complexity and cost of the project, the RMWB also submitted applications for funding for eligible Flood Reaches to the Investing in Canada Infrastructure Program and the Disaster Mitigation Adaptation Fund.
Alberta Municipal Water/Wastewater Program (AMWWP)	50,296,784	The application for funding of the Rural Water and Sewer Servicing (RWSS) Project was originally submitted in 2015 and was updated for the 2018/2019 AMWWP program. Estimated eligible costs are \$55.3M. If successful, the program could fund up to 75% of these costs. Also, additional grant funds of \$4,050,246 have been requested for the Fort Chipewyan Water Treatment Expansion Project. This project was awarded a grant in 2016 of approximately \$19.7M based on estimates. The projects actual costs are higher than originally estimated so additional grant funding has been requested. In 2018, an application was submitted for the Fort Chipewyan Lift Station #1. Estimated eligible cost is \$6.9M. If successful, the grant may fund approximately 69% of the eligible costs.
Investing in Canada Infrastructure Program (ICIP) Green Infrastructure Fort Chipewyan Lift Station Construction Project	8,000,000	An expression of interest was submitted to the Investing in Canada Infrastructure Program (ICIP) for federal funding towards the Fort Chipewyan Lift Station Construction Project.
Investing in Canada Infrastructure Program (ICIP) Green Infrastructure Rural Water and Sewer Servicing (RWSS)	20,810,764	An expression of interest was submitted to the Investing in Canada Infrastructure Program (ICIP) for federal (up to 40%) funding towards eligible components of the Rural Water and Sewer Servicing.
Investing in Canada Infrastructure Program (ICIP) Green Infrastructure Flood Mitigation	11,880,000	The RMWB is seeking federal and provincial funding for flood mitigation work on Reaches 7,8,9 and 10. Total project cost for these sections is estimated at \$29.7M.
Disaster Mitigation and Adaptation Fund (DMAF)	20,310,160	In January 2019, the RMWB submitted the full application to the DMAF program for flood mitigation work on Reaches 7,8,9 and 10. Total project cost for these sections is estimated at \$50.8M. The maximum request from DMAF is 40% of the total eligible costs.
<b>Public Works and Transit Services</b>		
Airports Capital Assistance Program (ACAP) Pavement Overlay Project	7,992,292	Application submitted in GreenTRIP Grant Round 2 for 66 2/3 % of project costs. Funding requested - Transit Terminal - \$3,401,870. Consideration of application is on hold until location of transit terminal has been determined.
GreenTRIP Grant - Round 2	3,401,870	Application submitted in GreenTRIP Grant Round 2 for 66 2/3 % of project costs. Funding requested - Transit Terminal - \$3,401,870. Consideration of application is on hold until location of transit terminal has been determined.
Investing in Canada Infrastructure Program - Public Transit	17,905,869	Under the Investing in Canada Infrastructure Program (ICIP), the Regional Municipality of Wood Buffalo has been advised of an allocation of \$17.9M over the next 10 years. Applications will need to be submitted for approval to utilize this allocation.
<b>Total Capital Grant in Progress</b>	<b>\$ 172,983,748</b>	

## Grants (continued)

Operating Grant Applications in Progress	Amount	Information
<b>Corporate and Community Services</b>		
Connect to Innovate	3,041,055	The Connect to Innovate program will invest up to \$500 million by 2021, to bring high-speed Internet to rural and remote communities in Canada. This program will support new "backbone" infrastructure to connect institutions like schools and hospitals with a portion of funding for upgrades and "last-mile" infrastructure to households and businesses. Application was submitted by IT April 2017. Estimated project costs \$6,486,432. Funding requested \$3,041,055.
<b>Public Works</b>		
Alberta Recycling - Municipal Roundup Program	15,000	This program provides funding to help municipalities host a roundup where our community can drop off their old electronics, paint, tires and used oil materials for recycling.
Celebrate Canada Funding	49,900	The Recreation and Culture division of the Public Works Department has submitted an application to the Celebrate Canada program for funding for the 2019 Canada Day Celebrations.
Recreation Energy Conservation (REC) Program	TBD	Three (3) Expressions of Interest (EOI's) have been submitted to the Recreation Energy Conservation (REC) program. REC helps municipally-owned recreation facilities reduce energy use and GHG emissions by providing financial incentives to help identify energy-saving opportunities and implement energy-saving projects. A single municipality is capped at \$750,000 over the program lifespan.
<b>RCMP Support Services</b>		
<b>Regional Emergency Services</b>		
FCC Agrispirit Fund	13,500	An application for funding was submitting to purchase an Extrication Tool for the Janvier Fire Department.
Wildfire Community Preparedness Day 2019	3,000	A total of 6 applications of \$500 each were submitted. The Wood Buffalo FireSmart Committee plans to host a FireSmart Awareness Day in Gregoire Lake Estates, Saprae Creek Estates, Conklin, Fort Chipewyan, Anzac and Janvier.
<b>Human Resources</b>		
Summer Work Experience - Green Jobs Initiative	102,816	Wage subsidies up to 50% are available for Green Jobs such as park horticulture and landscaping, parks operations, parks planning, parks technicians, etc. The RWMB has submitted an application for 18 Labourer Positions at a maximum subsidy of \$5,712 per job.
Summer Temporary Employment Program (STEP) Program	TBD	STEP is a 4 - 16 week wage subsidy program that provides funding to eligible Alberta employers to hire high school or post secondary students into summer jobs from May to August. A standardized wage subsidy of \$7.00/hour to a maximum of 37.5 hours/week will be provided to approved applicants. The deadline for applications for the 2019 program is Feb 8th, 2019.
<b>Total Operating Grant in Progress</b>	<b>\$ 3,225,271</b>	





## 2016 Wildfire

The Municipality has spent \$244.2 million in recoverable operating wildfire costs since May 2016 out of which \$15.4 million was incurred in the normal operations of the municipality. To date the Province has advanced \$198.7 million for reimbursable expenses, Red Cross has advanced \$5.0 million and our insurance provider has paid \$29.6 million and closed the file as all claims are complete.

Administration is continuing to work with the Province to quantify claims. Total Disaster Recovery Program (DRP) project summary estimate is \$363.0 million. As at March 31, 2019 \$244.2 million has been submitted to DRP or is a submission in progress.

The Red Cross has entered into an agreement with the Municipality to cover \$10 million of certain wildfire related costs and has advanced \$5.0 million, of which \$2.5 million has been spent on operating expenses, \$2.2 million has been received for permits not charged to residents and \$0.5 million has been spent on capital expenses towards this initiative.

The Municipality has an agreement with Government of Alberta Agriculture and Forestry to cover \$10.5 million of certain FireSmart wildfire related costs and has advanced \$7.0 million, of which \$1.6 million has been spent on operating expenses and \$1.0 million has been spent on capital expenses for this agreement.

### 2016 Wildfire Funding Received

May 1, 2016 to March 31, 2019

	Response & Recovery Actual	Insurance Actual	FireSmart Actual	Red Cross Actual	Total Actual
<b>Cost Reimbursements:</b>					
DRP Funding	\$ 206,479,225	\$ -	\$ -	\$ -	\$ 206,479,225
Insurable Advance	-	29,288,188	-	-	29,288,188
FireSmart Advance	-	-	2,646,436	-	2,646,436
Red Cross Advance	-	-	-	5,216,277	5,216,277
Miscellaneous funding	606,263	-	-	-	606,263
Total Municipal 2016 Wildfire Funding Recoverable	207,085,488	29,288,188	2,646,436	5,216,277	244,236,389
Advanced (Unrecovered) 2016 Wildfire Funding	(7,802,856)	341,827	4,364,227	(216,277)	(3,313,079)
<b>Municipal 2016 Wildfire Funding Received and Interest</b>	<b>\$ 199,282,632</b>	<b>\$ 29,630,015</b>	<b>\$ 7,010,663</b>	<b>\$ 5,000,000</b>	<b>\$ 240,923,310</b>

### 2016 Wildfire Project Summary

May 1, 2016 to March 31, 2019

	RMWB Project Estimate	Actuals To Date *	Remaining
DRP Response (Operations and Infrastructure)	\$ 139,435,848	\$ 135,012,371	\$ 4,423,477
DRP Recovery (Operations and Infrastructure)	173,458,148	72,073,117	\$ 101,385,031
Insurance	29,630,015	29,288,188	\$ 341,827
FireSmart	10,500,000	2,646,436	\$ 7,853,564
Red Cross	10,000,000	5,216,277	\$ 4,783,723
<b>Total Wildfire 2016 Project Summary</b>	<b>\$ 363,024,011</b>	<b>\$ 244,236,389</b>	<b>\$ 118,787,622</b>

\* Actuals to date reflect submissions to DRP and costs being reviewed for submission.