

Application Summary:

2026 - 3300 - Community Impact Grant - Community Programs and Projects

Application ID

2026 - 3300 - Community Impact Grant - Community Programs and Projects

Applicant Information

Organization Information

The Fort McMurray Boys' and Girls' Club
20 Riedel Street
Fort McMurray, AB, T9H3E1

Primary Contact

Caitlin Clarke
20 Riedel Street
Fort McMurray, AB, T9H 3E1

Phone: s.20(1)
Email: caitlin.clarke@fmbgc.ca

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Is the organization a registered non-profit?

Applicants must be a registered non-profit organization or a community group in partnership with a registered non-profit organization. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

Has the organization operated within the Regional Municipality of Wood Buffalo for at least one year?

Applicants must have resided or operated within the Regional Municipality of Wood Buffalo for at least one year prior to applying. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

In the last year, have there been any significant changes to your organization or program?

No

What is your organization's Mission Statement?

To provide safe, supportive, inclusive spaces where children and youth in the Wood Buffalo region can experience new opportunities, overcome barriers, build positive relationships, and develop confidence and skills for life.

Brief Summary of the Proposed Program(s) and/or Project(s).

The Limitless Youth Program at BGC Fort McMurray is designed to provide young people with a safe, inclusive, and supportive space where they can learn, grow, and build meaningful connections with both peers and mentors. Open to youth ages 10–18, and up to 23 for inclusive care, the program helps participants develop essential life skills, explore leadership opportunities, stay active, and strengthen their mental well-being. Through a wide range of activities and experiences, youth are encouraged to discover their passions, give back to their community, and build confidence as leaders. Limitless Youth reflects BGC Fort McMurray's ongoing commitment to fostering a nurturing environment where every young person feels secure, valued, and inspired.

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Please note any restrictions on participating in your organization's programs, projects, services or events.

The only eligibility requirement for our programs is age. We offer services that support individuals from 12 months through adulthood. Our Limitless Youth programs are designed primarily for youth ages 10 to 18, while also welcoming older participants who may require inclusive care or have unique circumstances.

Minimum number of board members according to the organization's bylaws:

5

Please list your current Board of Directors in the table:

Board of Directors

Name	Board Position	Years on Board
Dan Tulk	Acting Chair	1
Shelby Sheppard	Secretary	2
Yemi Bankole	Director	5
Jordan Tibbo	Director	6
Adib Kadi	Director	5 months

Do one or more board representatives or program staff have lived experience or expertise reflective of the demographics your organization serves?

Yes

If Yes; please briefly explain the lived experience or expertise.

Our Board brings together a wide range of expertise that strengthens BGC Fort McMurray's ability to serve the community. One member works with Alberta Children and Family Services, offering valuable knowledge of child welfare and family supports, while another is a high school principal who provides insight into the educational landscape and the needs of youth. In addition, our Board includes a lawyer, an HR professional, and members from the oil industry and business sector. Together, their diverse experiences ensure our programs remain responsive, relevant, and well-equipped to support the children, youth, and families we serve.

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Program/Projects Details

Are you applying for more than one program or project?

If you are unsure, please contact CIP@rmwb.ca for clarification.

No

Program/Projects

Step 1: Click on the button below to enter the name of your program(s) or project(s).

Step 2: Click on the Save Draft button at the bottom of the screen.

Step 3: Click on the "Program/Project Details" button below to complete the details of each Program/Project. Please be sure to submit the current program/project information form before moving onto the next project information form.

Program/Project: Limitless Youth **Status:** Completed



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Finances

Organization's most recent Fiscal Year End date

Please click Save Draft to update the following two questions with this date.

12/31/2024

Unrestricted Net Assets

Unrestricted Net Assets (accumulated net assets/surplus that the organization has not set aside for a particular purpose or earmarked by a donor for a specific program or project) from your Financial Statements ending: 12/31/2024

\$292,456.22

Total Operating Expenses

Total Expenses from your Financial Statements Ending: 12/31/2024

\$1,939,257.82

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What efforts have been made in the past fiscal year to increase the financial support for your organization?

Fundraising Initiatives: The Club launched a variety of community-driven fundraising and raffle campaigns, increasing local donations and attracting corporate sponsorships.

Grant Applications: Applications were submitted to multiple government agencies, private foundations, and corporate funders to diversify revenue streams.

Partnership Development: Efforts were made to strengthen relationships with local businesses and community groups, securing long-term sponsorships and in-kind contributions.

Cost Management: Over the past two years, the Club introduced cost-saving measures, including reducing 11 staff positions, adjusting operating hours, and cutting down on overall operating expenses. These actions allowed us to maintain program delivery while improving financial sustainability, reducing payroll expenses by more than \$500,000 annually. We continue to closely monitor revenues and expenditures to ensure long-term stability and build stakeholder confidence.

National Support from BGC Canada: BGC Canada continues to support us through 1:1 guidance, regular check-ins with executive staff, and ongoing advisory support, helping us strengthen our operations and long-term planning.

Rental Income Initiatives: Rental agreements were adjusted and increased as necessary to align with fair market standards, contributing to improved revenue.

Please complete the following budget table: If there are multiple programs, projects, services or events included in this application, please provide the total budget for all requests in the budget table. Additionally, attach a detailed breakdown of the budget by program, project, service or event on the Attachment tab.

Secured Revenue

Revenue Sources	Description	Revenue (Jan-Dec)
Casinos/Bingos	2026 Casino	\$7,500.00
		\$7,500.00

Revenue in Progress



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Revenue Sources	Description	Revenue (Jan-Dec)
Grant	BGC Canada Grants	\$20,000.00
In-Kind Donation	Program Donations	\$5,000.00
Sponsorship	Program Sponsorships	\$6,000.00
		\$31,000.00

Expenses

Type of Expense	Description	Total Expenses	Requested RMWB Grant
Administration Costs 15% Maximum	Utilities, Office Supplies, Accounting, Printing	\$55,000.00	\$8,250.00
Food Costs	Snacks/Meals	\$6,000.00	\$4,000.00
Program Staff wages & Benefits	Child and Youth Worker	s.20(1)	
Program Staff wages & Benefits	Programs Director		
Advertising/Marketing	Program Promotion/Advertising	\$2,000.00	\$500.00
Program Materials & Supplies	Program Supplies/Materials (all Limitless programs)	\$10,000.00	\$8,000.00
Insurance - Program, Project, Service or Event	Program Insurance	\$5,000.00	\$4,000.00
Transportation and Delivery	Mileage (staff)/Transportation Costs (programs)	\$5,000.00	\$1,500.00
		s.20(1)	

Shortfall

Total
(Total Secured Revenue - Total Expenses)
s.20(1)

Total RMWB Grant Request

Amount
Total
s.20(1)



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Total Cost of Program, Project, or Service

Total cost includes all costs of the entire program, project or service.

s.20(1)

Total Grant Amount Request

Up to 75% of total program, project cost up to maximum of \$100,000.

s.20(1)

Grant request as percentage of total cost of program, project or service

Click on the Save Draft button to calculate the percentage.

58%

Outline any expected non-financial resources being leveraged for this program, project, service or event to demonstrate community support.

At BGC, we're fortunate to receive incredible support from volunteers, program partners, and community members who generously give their time, resources, and services. Many individuals and local businesses contribute in creative ways — from donating bouncy castles for our events, to providing instruments like guitars for music programs, to offering food and supply donations that enhance our activities. These acts of generosity help us create more engaging, inclusive, and meaningful experiences for children and youth across our community.

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Attachments

Please attach a budget breakdown for each program, project, service or event if there are multiple requests included in this application.

Please attach a Partnership Letter(s) of Support for the proposed program, project, service or event to demonstrate authentic partnership and collaboration.

Applicants may use the >Partnership Letter of Support Template or submit a customized letter.

Each letter should include the following five key elements:

1. Commitment to the partnership and shared initiatives
2. Confirmation of the community need
3. History of prior collaboration or rationale for a new partnership
4. Defined roles, responsibilities, and resource commitments
5. Contact information for the partner organization

Each letter must be signed by an authorized representative of the partner organization.

Please note: The partnership letter is a mandatory requirement for Community Sustaining applicants and optional for Community Impact Grant application.

[Letter_of_Partnership_-_Autism_Society.pdf](#)

178.6 KB - 10/07/2025 3:24 PM

[Letter_of_Partnership_-_Dan_Tulk_FMPSD.pdf](#)

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[Letter_of_Partnership_-_Hafid_Soccer_Training.pdf](#)

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[Letter_of_Partnership_-_Northern_Phoenix_Judo_Academy.pdf](#)

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Total Files: 4



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Please attach signed Financial Statements for the most recent fiscal year end.

Year-end date must fall between July 1, 2024 of last year and June 30, 2025.

[2024_Audited_Signed_Financials.pdf](#)
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Total Files: 1

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Declaration

Declaration: In making this application, I, the undersigned, confirm:

- that I have read the appropriate Grant Guidelines;
- that I understand that this application form and all required attachments must be completed in full and received before 2025-10-14 4:30 p.m. MT;
- that I understand that this application form and any attachments shall be part of the Community Investment Program Approval Committee (CIPAC, Council Appointed) meeting agenda and accessible through all methods that the public meeting agenda is available;
- that I understand the term of the Grant is January 1 to December 31, 2026 and that all expenditures must happen during this term; and
- that I am authorized by the applicant organization to complete the application and hereby represent to the Regional Municipality of Wood Buffalo's Community Investment Program and declare that to the best of our knowledge and belief, the information provided is truthful and accurate, and the application is made on behalf of the above-named organization and with the Board of Directors' full knowledge and consent.
- that I understand the personal information collected in this application is collected under the authority of Section 4(c) of the Protection of Privacy Act and is managed in accordance with the Act. It will be used to process your application and contact you if needed during the review of this application. If you have questions about the collection or use of your personal information, you may contact the Manager, Community Partnerships and Initiatives, at 9909 Franklin Avenue, Fort McMurray, AB T9H 2K4 or at 587-919-5522.

Acknowledgement

I do hereby certify that to the best of my knowledge, this application contains a full and correct account of all matters stated herein.

Applicant Name

Caitlin Clarke

Position/Title

Director of Operations

Date: 10/08/2025

Program, Project or Service Name

Limitless Youth

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.
Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Fort McMurray

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications. Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- ☒ Community support services and wellness
- ☒ Accessibility, inclusion and belonging
- ☐ Hosting events/new business and visitors
- ☒ Partnership and collaboration
- ☐ Rural and Indigenous Communities and Relationships
- ☒ Social participation
- ☐ Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Limitless Youth program aligns with these priorities by fostering social participation through volunteer opportunities, leadership training, and Club activities that build confidence and a sense of belonging. It emphasizes partnership and collaboration by working closely with schools, local organizations, and community leaders to expand opportunities and strengthen connections. The program also supports community wellness by providing a safe, inclusive space that prioritizes mental health, resilience, and access to supportive resources, ensuring youth are empowered to thrive.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	160
Youth (13-18 years)	180
Adults	10
Seniors (65+)	0
Families	50
Community	0
Total	400



Please identify the equity deserving population the program, project, service or event will serve.

Youth, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Women and/or girls, People living with disabilities

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

At BGC Fort McMurray, we are committed to making our programs and services accessible and inclusive for anyone who wishes to participate. We do this by offering low-cost or free programming, reducing financial barriers for families, and by designing activities that are flexible and adaptable to a wide range of needs. We also partner with community organizations to ensure youth of all abilities feel welcome. For example, we work closely with the Autism Society, whose youth regularly attend our weekly Go Rec It program. This partnership allows youth to enjoy a fun, inclusive environment where they can build friendships, participate fully in activities, and feel accepted alongside their peers. Seeing youth from different backgrounds and abilities engage together and support one another is one of the clearest successes of our inclusive approach.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

While the Limitless Youth Program is not solely focused on Indigenous culture, we are dedicated to celebrating and supporting Indigenous communities through meaningful initiatives. We recognize the importance of Truth and Reconciliation and actively take part in events such as Orange Shirt Day, which raises awareness of the impacts of residential schools and the ongoing need for healing. These opportunities encourage our youth to reflect on Canada's history and engage in important conversations about reconciliation. We also partner with local Indigenous organizations to provide workshops, resources, and supports for Indigenous youth in our programs, helping them stay connected to their culture and community. Through these efforts, Limitless Youth fosters an inclusive environment where Indigenous and non-Indigenous youth can learn from one another, building mutual respect and understanding. Our goal is to contribute to reconciliation by celebrating Indigenous culture, supporting healing, and creating opportunities for positive engagement and growth.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

Fort McMurray faces a significant gap in recreational and skill-building opportunities for youth, limiting their ability to form meaningful relationships, develop essential life skills, and prepare for future careers. This lack of opportunity can leave youth feeling unprepared both personally and professionally. Research from Youth Employment Services (YES) shows that 58% of Alberta youth feel unprepared to enter the workforce, while 43% lack basic employment skills. The Government of Alberta's 2021 Youth Engagement Report further highlights that 60% of youth in rural areas feel disconnected from meaningful programs, with many seeking more leadership opportunities. Economic downturns and the impacts of COVID-19 have also created instability for families and heightened stress and isolation for youth.

The RMWB Social Sustainability Plan identifies youth mental health, belonging, and safe spaces as key priorities in the region. BGC Canada's national research demonstrates the impact of youth programs: 77% of participants in leadership programs report improved self-esteem, while 65% show stronger job readiness. Limitless Youth at BGC Fort McMurray responds directly to these gaps by providing a safe, inclusive environment where youth can build skills (leadership, employment, life skills), form positive relationships, and feel connected to their peers and the greater community.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

The Limitless Youth program addresses the gaps in youth engagement, skill-building, and mental wellness in Fort McMurray by providing a safe, inclusive, and supportive environment where young people can succeed. The program takes a holistic approach that combines skill development, leadership opportunities, recreation, and wellness supports. Youth are given the chance to build essential life and employment skills through programs, mentorship, and volunteer experiences that prepare them for future education and careers. At the same time, the program fosters a strong sense of belonging and inclusion by ensuring all youth, regardless of ability, background, or circumstance, feel welcomed and supported. By creating this sense of community, youth build confidence, develop meaningful connections with peers and adult mentors, and strengthen their social participation. In addition, Limitless Youth prioritizes mental health and resilience by offering activities and group experiences that reduce stress, encourage healthy coping strategies, and promote overall well-being. Together, these elements ensure youth are not only better prepared to succeed on a personal and professional level but are also empowered to contribute positively to their community.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If BGC Fort McMurray provides youth with opportunities to build life skills, leadership, and wellness supports through Limitless Youth, then participants will gain the confidence, preparedness, and sense of belonging they need to succeed personally and professionally while contributing positively to their community.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

1. Staff and Labour (Youth Program Manager, Youth Worker)
2. Facilitators and Program Experts (For example, Leadership speakers, Career planners, etc.)
3. Volunteers (Youth and community volunteers to assist with programming, mentorship, events, etc.)
4. Technology and Equipment (Laptops for resume building and career programming, video games for recreational programming, projectors and AV equipment)
5. Sport and recreation equipment (Basketballs, dodgeballs, hockey nets, etc.)
6. Supplies and Materials
7. Training and Professional Development

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Leadership Programming: Our Youth Internship Program empowers youth to access training and build leadership, decision-making, and community engagement skills, preparing them to become strong contributors to society.

Career Development: Our Career Launch program helps youth gain employment skills including resume writing, interview preparation, goal setting, and career exploration, ensuring they are better prepared for future job opportunities.

Music and Arts: Free guitar lessons, along with art and photography workshops, provide youth with creative outlets to express themselves, reduce stress, and develop new talents in a supportive environment.

Go Rec It: Drop-in program for pre-teens ages 10–15 that offers a safe and fun space for recreation and social connection, supporting youth who have outgrown traditional out-of-school care.

Cooking and Life Skills: Hands-on cooking classes and life skills workshops (budgeting, time management, problem-solving) give youth practical tools to build independence and confidence as they prepare for adulthood.

STEM Programming – Science, technology, engineering, and math activities introduce youth to hands-on learning that sparks curiosity, builds critical thinking, and encourages exploration of future careers in these fields.

Sports Programming: Professional Judo and Soccer Programming (Partnership with Northern Phoenix Judo Academy and Hafid Soccer Training)



Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

Leadership Programming: 20 leadership workshops/sessions offered, 15 youth internship opportunities provided

Career Development Programs (Career Launch): 50 participants served, 10 career development workshops offered, 10 job-shadowing or mentorship opportunities provided

Music and Arts Programming: 50 participants served, 20 free guitar lessons offered, 16 art/photography workshops held, 2 youth creative showcase events delivered

Go Rec It: 100 participants served, 50 evening sessions offered

Cooking and Life Skills Program: 30 participants served, 24 cooking/life skills workshops offered, 2 showcase events (family dinner nights or skill presentations)

STEM Programming: 40 participants served, 20 STEM workshops/sessions offered, 1 science/tech showcase event

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

Increased Career Readiness: Youth will develop essential employment skills such as resume building, interview preparation, and career exploration. We aim for 75% of participants to report increased confidence in job-search abilities and greater awareness of career pathways.

Enhanced Leadership and Personal Growth: Through leadership training, mentorship, and community involvement, participants will strengthen decision-making, confidence, and self-esteem. We aim for 80% of youth to report improved leadership skills, stronger community connections, and a greater sense of belonging.

Improved Social Connections and Mental Well-being: Through recreational activities, arts programs, and social events, youth will build positive relationships and enhance mental health. We aim for 90% of participants to report feeling more connected to peers, supported by mentors, and experiencing improved mental well-being.

Development of Life Skills: Youth will gain practical skills, including cooking, time management, budgeting, and communication, preparing them for adult responsibilities. We aim for 85% of participants to report enhanced life skills, independence, and readiness for adulthood.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys, Interviews, Observation

Please provide details of how your program, project, service or event differs from other services being offered in the community.

The Limitless Youth Program differs in the community through the unique, long-term support model of BGC's (formerly Boys and Girls Clubs). At BGC, we serve youth from infancy to adulthood, providing continuous support at every stage of their development. Unlike many programs that focus on specific age groups or short-term interventions, our approach offers ongoing nurturance and guidance, ensuring that youth grow and thrive in a safe, supportive environment. Our programs are meaningful because they combine recreational activities with skill-building opportunities, providing a balanced approach to youth development. While recreational programs promote physical health, teamwork, and social connections, our leadership training, career readiness, and life skills programs equip youth with essential tools for their futures. This integration of fun and learning ensures that participants not only enjoy their time with us but also gain valuable skills to succeed in all areas of their lives. In addition to fostering mental well-being and positive social relationships, the Limitless Youth Program focuses on preparing youth for adult responsibilities. By offering career exploration, mentorship, and life skills training, we help them build confidence and become capable, responsible members of society. This holistic, multi-faceted approach differentiates us from other services in the community.

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
Fort McMurray Public School District	Youth Outreach, Resource Sharing
Fort McMurray Catholic School District	Youth Outreach, Resource Sharing
Frank Spragins High School	Program Partner, Outreach
Big Brothers, Big Sisters	Program Partner
Autism Society	Program Partner, Resources, Referrals
Northern Phoenix Judo Academy	Program Partner
Hafid Soccer Training	Program Partner
Careers: The Next Generation	Partner - Indigenous Youth Career Pathways
Some Other Solutions (SOS)	Program Partner

AUTISM SOCIETY OF THE RMWB

21-10019 MACDONALD AVE, FORT MCMURRAY, AB T9H 1S9
PHONE: 587-452-9334 ~ AUTISMSUPPORT@AUTISM RMWB.ORG



September 22nd, 2025

To, Whom it May Concern,

On behalf of the Autism Society of the RMWB, I am pleased to express our strong support and commitment to partnership with the Fort McMurray B&G Club. Their youth initiative aligns closely with our shared mission to foster inclusive, supportive, and empowering opportunities for children, youth, and families in our community.

We are committed to working collaboratively with the **Go Rec It Youth Program** to ensure the success of this project. Together, we recognize the pressing need for accessible and inclusive recreational programming that meets the diverse needs of youth, including those who are neurodiverse or living with disabilities in our community.

Our organizations have a proven history of successful collaboration, including referrals, resource sharing, and participation of your youth in our Go Rec It Youth Program. These experiences highlight our ability to work effectively as partners in meeting community needs and enhancing opportunities for young people.

We are enthusiastic about this initiative and look forward to the positive outcomes it will bring to the youth and families we serve.

Sincerely,

Tina Delainey
Executive Director
Autism Society of the RMWB

s.20(1)

ED@AutismRMWB.org

OUR MISSION- We are committed to creating an inclusive community through programming, support, and understanding for autistic and neurodiverse individuals and all those living with a disability and their families across their lifespan.

"CONNECTING THE PIECES OF OUR COMMUNITY"

Sept 24, 2025

To Whom It May Concern,

Subject: Letter of Support and Partnership for CIP

On behalf of BGC Fort McMurray, I am pleased to express our strong support and commitment to partnering with CIP in the implementation of programming that enhances opportunities for children, youth, and families in our community. This initiative aligns with our shared mission to create safe, supportive spaces where young people can reach their full potential.

We recognize the pressing need for accessible after-school programs, mentorship opportunities, child care supports, and creative outlets for youth in Fort McMurray. These services are essential to fostering belonging, resilience, and growth.

I believe this is a natural and strategic fit. Our complementary strengths – BGC Fort McMurray's established programs and community presence, paired with CIP's vision and initiatives – position us well to deliver meaningful opportunities collaboratively and effectively.

As a committed partner, **BGC Fort McMurray** will contribute to the project in the following ways:

- **Roles and Responsibilities:** Delivering afterschool programming, sports programming, mentorship opportunities, licensed day care, and music lessons to children and youth.
- **Resources Committed:** Staff expertise, program facilities, community outreach, and organizational support through our board and leadership team.

For any further information or clarification, please contact:

Dan Tulk

Principal & Chair of the Board
BGC Fort McMurray



Principal Dan Tulk BA, B.Ed, M.Ed.



Letter of Support and Partnership
BGC & Hafid Soccer Training

September 15, 2025

To Whom It May Concern,

Subject: Letter of Support and Partnership for BGC Limitless Youth

On behalf of Hafid Soccer Training, I am pleased to express our strong support and commitment to partnering with BGC Fort McMurray in the implementation of their Limitless Youth program. This initiative aligns with our shared mission to create opportunities for children to develop their skills, build confidence, and stay active in a safe and supportive environment.

We are committed to working collaboratively with BGC Fort McMurray to ensure the success of this project. We recognize the pressing need for increased access to physical activity and wellness opportunities that help children and youth stay active, healthy, and engaged.

While this is a recent partnership, we believe it is a natural and strategic fit. Our complementary strengths – BGC's expertise in providing safe, inclusive, and engaging programs for children and youth, and Hafid Soccer Training's professional coaching and specialized skill development– position us well to deliver this project collaboratively and effectively, ensuring our members experience these opportunities free of cost.

As a committed partner, Hafid Soccer Training will contribute to the project in the following ways:

Roles and Responsibilities:

- Deliver professional soccer coaching sessions to BGC members during program hours.
- Support skill development, teamwork, and physical activity goals within the programs.
- Assist with program planning and provide guidance on best practices for youth soccer development.

Resources Committed:

- Provide qualified coaching staff for all training sessions.
- Supply necessary equipment (soccer balls, cones, training aids) for program activities.
- Offer in-kind support through expertise, training materials, and coaching time.
- Make sessions accessible to all BGC members free of cost.



For any further information or clarification, please contact:

Hafid Arellano

Hafid Soccer Training

Phone: 780-381-0996

Email: hafid.arellano@hafidsoccert.com

We look forward to the opportunity to collaborate on this important initiative and are confident in the positive impact it will have on our community.

Sincerely,

Hafid Arellano

Hafid Soccer Training



Letter of Support and Partnership
BGC & Northern Phoenix Judo Academy

September 16, 2025

To Whom It May Concern,

Subject: Letter of Support and Partnership for BGC Limitless Youth

On behalf of Northern Phoenix Judo Academy, I am pleased to express our strong support and commitment to partnering with BGC Fort McMurray in the implementation of their Limitless Youth program. This initiative aligns with our shared mission provide youth with opportunities to develop important skills, build confidence, foster teamwork, and learn discipline, all within a safe and supportive environment.

We are committed to working collaboratively with BGC Fort McMurray to ensure the success of this project. We recognize the pressing need for increased access to physical activity and wellness opportunities that help youth stay active, healthy, and engaged.

While this is a recent partnership, we believe it is a natural and strategic fit. Our complementary strengths – BGC's expertise in providing safe, inclusive, and engaging programs for children and youth, and Northern Phoenix Judo Academy's professional Judo instruction – position us well to deliver this project collaboratively and effectively, ensuring our members experience these opportunities free of cost.

As a committed partner, Northern Phoenix Judo Academy will contribute to the project in the following ways:

Roles and Responsibilities:

- Deliver professional Judo classes to BGC members during program hours.
- Support skill development, confidence-building, discipline, and physical activity goals within the programs.
- Assist with program planning and provide guidance on best practices for youth martial arts development.

Resources Committed:

- Provide qualified Judo instructors for all training sessions.
- Supply necessary equipment (mats and training aids) for program activities.
- Offer in-kind support through expertise, training materials, and coaching time.
- Make sessions accessible to all BGC members free of cost.



For any further information or clarification, please contact:

Josh Shannon

Northern Phoenix Judo Academy

Phone: 506-262-0423

Email: joshua_judo@hotmail.com

We look forward to the opportunity to collaborate on this important initiative and are confident in the positive impact it will have on our community.

Sincerely,

Josh Shannon

KING & COMPANY

CHARTERED PROFESSIONAL ACCOUNTANTS

Suite 1400
10130 – 103 Street, NW
Edmonton, AB T5J 3N9

Tel : (780) 423-2437
Fax : (780) 426-5861
www.kingco.ca

Christopher N. Schulte, CPA, CA
E-mail: cschulte@kingco.ca

September 4, 2025

Ms. Grace Smith, Executive Director
Fort McMurray Boys and Girls Club
20 Riedel Street
Fort McMurray, AB T9H 3E1

Dear Grace:

RE: December 31, 2024 Year-end

Attached are the following:

- One copy of financial statements. Attached for CIP Application
- T3010 – Registered Charity Information Return.
- Engagement letter.
- Independence and audit planning letter.
- Audit findings letter.
- Representation letter.
- Adjusting entries/trial balance for your files.

Please do the following:

- Sign the balance sheet in the financial statements.
- Sign the engagement, independence and audit planning, audit findings, and representation letters and return them to our office as soon as possible.

Call me if you have any questions.

Yours truly,

KING & COMPANY

Chris Schulte

Christopher N. Schulte

FORT MCMURRAY BOYS AND GIRLS CLUB

Financial Statements

Year Ended December 31, 2024

FORT MCMURRAY BOYS AND GIRLS CLUB

Index to Financial Statements

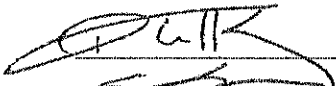
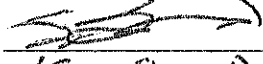
Year Ended December 31, 2024

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FORT MCMURRAY BOYS AND GIRLS CLUB**Statement of Financial Position****As at December 31, 2024**

	2024	2023
ASSETS		
CURRENT		
Cash (Note 3)	\$ 96,738	\$ -
Accounts receivable (Note 4)	41,831	88,127
Prepaid expenses	11,146	17,379
	149,715	105,506
CAPITAL ASSETS (Note 5)	1,976,161	2,053,777
	<u>\$ 2,125,876</u>	<u>\$ 2,159,283</u>
LIABILITIES		
CURRENT		
Bank indebtedness (Note 3)	\$ -	\$ 144,406
Accounts payable and accrued liabilities (Note 6)	209,890	266,276
Revolving loan (Note 7)	265,000	265,000
Bank loan (Note 7)	312,667	13,723
	787,557	689,405
DEFERRED CONTRIBUTIONS RELATED TO OPERATIONS (Note 8)	61,129	152,553
DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS (Note 9)	158,025	178,076
LONG TERM DEBT (Note 7)	-	312,540
FUNDING REPAYABLE	170,000	170,000
	<u>1,176,711</u>	<u>1,502,574</u>
GOING CONCERN (Note 1)		
NET ASSETS		
Unrestricted deficiency	(868,971)	(1,218,992)
Invested in capital assets	1,818,136	1,875,701
	949,165	656,709
	<u>\$ 2,125,876</u>	<u>\$ 2,159,283</u>

ON BEHALF OF THE BOARD

 Director
 Director
(Shelby Sheppard)

FORT MCMURRAY BOYS AND GIRLS CLUB**Statement of Earnings****Year Ended December 31, 2024**

	2024	2023
REVENUES		
Grant revenue	\$ 921,116	\$ 640,513
Revenue from programs and services	791,843	870,007
Government wages subsidy	184,389	217,556
Government fee subsidy	144,482	195,555
Rental	67,765	68,375
Donations	62,721	166,731
Casino revenue	37,922	32,309
Amortization of deferred capital contributions	20,051	22,675
Fundraising	11,348	34,798
Interest	351	314
United way grant	-	4,632
	<u>2,241,988</u>	<u>2,253,465</u>
EXPENSES		
Salaries and benefits	1,517,296	2,040,524
Insurance	79,023	68,089
Office	78,815	133,968
Amortization	77,616	75,401
Interest and bank charges	69,291	51,505
Professional fees	43,556	67,631
Program costs	23,083	49,373
Repairs and maintenance	20,388	77,578
Rent	16,051	26,650
Fundraising	12,929	13,562
Bad debts	6,135	-
Membership fees	3,414	20,909
Professional development	1,935	22,994
	<u>1,949,532</u>	<u>2,648,184</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FROM OPERATIONS	292,456	(394,719)
OTHER EXPENSES		
Affordability grant repayment	-	(170,000)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	\$ 292,456	\$ (564,719)

FORT MCMURRAY BOYS AND GIRLS CLUB**Statement of Changes in Net Assets****Year Ended December 31, 2024**

	Unrestricted	Invested in capital assets	2024	2023
NET ASSETS - BEGINNING OF YEAR	\$ (1,218,992)	\$ 1,875,701	\$ 656,709	\$ 1,221,428
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES	350,021	(57,565)	292,456	(564,719)
NET ASSETS - END OF YEAR	\$ (868,971)	\$ 1,818,136	\$ 949,165	\$ 656,709

FORT MCMURRAY BOYS AND GIRLS CLUB**Statement of Cash Flows****Year Ended December 31, 2024**

	2024	2023
OPERATING ACTIVITIES		
Cash received from contributions, services and grants	\$ 2,170,800	\$ 2,265,086
Cash paid for salaries and benefits	(1,915,933)	(2,809,424)
Cash flow from (used by) operating activities	254,867	(544,338)
INVESTING ACTIVITIES		
Repayment of long term financing	(13,723)	-
Purchase of capital assets	-	(221,497)
Cash flow used by investing activities	(13,723)	(221,497)
FINANCING ACTIVITIES		
Proceeds from long term financing	-	326,263
Proceeds from callable debt financing	-	265,000
Cash flow from financing activities	-	591,263
INCREASE (DECREASE) IN CASH	241,144	(174,572)
CASH (DEFICIENCY) - BEGINNING OF YEAR	(144,406)	30,166
CASH (DEFICIENCY) - END OF YEAR	\$ 96,738	\$ (144,406)

FORT MCMURRAY BOYS AND GIRLS CLUB**Notes to Financial Statements****Year Ended December 31, 2024****3. CASH**

	<u>2024</u>	<u>2023</u>
Unrestricted		
Cash (bank overdraft)	\$ 35,609	\$ (296,959)
Restricted		
Externally restricted for grants (Note 8)	60,088	147,440
Externally restricted for casino (Note 8)	1,041	5,113
	<u>61,129</u>	<u>152,553</u>
Grand total	<u>\$ 96,738</u>	<u>\$ (144,406)</u>

4. ACCOUNTS RECEIVABLE

	<u>2024</u>	<u>2023</u>
Goods and services tax	\$ 33,630	\$ 29,437
Child care subsidy	5,137	10,072
Trades	3,064	48,618
	<u>\$ 41,831</u>	<u>\$ 88,127</u>

5. CAPITAL ASSETS

	<u>Cost</u>	<u>Accumulated amortization</u>	<u>2024 Net book value</u>	<u>2023 Net book value</u>
Buildings	\$ 2,073,869	\$ 187,176	\$ 1,886,693	\$ 1,928,169
Office equipment	165,768	125,559	40,209	73,363
Playground	59,708	10,449	49,259	52,245
	<u>\$ 2,299,345</u>	<u>\$ 323,184</u>	<u>\$ 1,976,161</u>	<u>\$ 2,053,777</u>

6. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	<u>2024</u>	<u>2023</u>
Trades	\$ 96,905	\$ 140,819
Source deductions	65,000	65,000
Wages and vacation	47,985	60,457
	<u>\$ 209,890</u>	<u>\$ 266,276</u>

FORT MCMURRAY BOYS AND GIRLS CLUB

Notes to Financial Statements

Year Ended December 31, 2024

7. BANK LOANS

	2024	2023
Term loan #2200, 7.83%, secured by land and building with a net book value of \$1,928,168, a general security agreement, payable \$3,145 monthly including interest, due May 31, 2038	\$ 312,667	\$ 326,263
Revolving operating bank loan of \$265,000 which is currently being fully utilized. The loan bears interest at prime plus 1.13% (currently 6.70%) and is secured by a general security agreement.	265,000	265,000
	577,667	591,263
Revolving operating bank loan - due on demand	(265,000)	(265,000)
	312,667	326,263
Amounts payable within one year	(312,667)	(13,723)
	\$ -	\$ 312,540

Principal repayment terms are approximately:

2025	\$ 13,723
2026	14,855
2027	16,061
2028	17,364
2029	18,774
Thereafter	231,890
	<u>\$ 312,667</u>

Subsequent to year end the terms of loan #2200 were amended. The loan is now a demand term loan bearing interest at prime plus 1.13% with monthly payments of \$3,918.

8. DEFERRED CONTRIBUTIONS RELATED TO OPERATIONS

	Casino	Operating	2024	2023
Balance, beginning of year	\$ 5,113	\$ 147,440	\$ 152,553	\$ 105,307
Funding received	33,850	60,088	93,938	769,551
Revenue recognized	(37,922)	(147,440)	(185,362)	(722,305)
Balance, end of year	\$ 1,041	\$ 60,088	\$ 61,129	\$ 152,553

9. DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS

	2024	2023
Balance, beginning of year	\$ 178,076	\$ 200,751
Recognized as revenue	(20,051)	(22,675)
Balance, end of year	<u>\$ 158,025</u>	<u>\$ 178,076</u>