

Application Summary: 2026 - 3382 - Community Impact Grant - Community Programs and Projects

Application ID

2026 - 3382 - Community Impact Grant - Community Programs and Projects

Applicant Information

Organization Information

Chard Métis Community Association
9816 Hardin St Unit 103
Fort McMurray, AB, T9H 4K3

Primary Contact

Justin Herman
9816 Hardin St Unit 103
Fort McMurray, AB, T9H 4K3

Phone: **s.20(1)**
Email: ceo@chardmetis.com

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Is the organization a registered non-profit?

Applicants must be a registered non-profit organization or a community group in partnership with a registered non-profit organization. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

Has the organization operated within the Regional Municipality of Wood Buffalo for at least one year?

Applicants must have resided or operated within the Regional Municipality of Wood Buffalo for at least one year prior to applying. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

In the last year, have there been any significant changes to your organization or program?

No

What is your organization's Mission Statement?

To serve the members of Chard Métis Nation by delivering programs, services, and opportunities that support cultural preservation, community growth, economic development, & the well-being of all generations.

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Brief Summary of the Proposed Program(s) and/or Project(s).

The Chard Métis Nation (CMN) is applying for the 2026 Community Impact Grant to support its Elder Care and Medical Travel Support Program, which provides compassionate, year-round assistance for the Nation's six surviving Elders. This program ensures that Elders, our community's cultural anchors, receive the support they need to remain healthy, connected, and active in community life.

In recent years, the community has experienced the loss of an Elder who required dialysis-related travel to Fort McMurray three times per week. With that change, the overall need for dialysis travel has ended. However, our Elders continue to require regular access to medical care, services, and community-based supports. Today, CMN coordinates numerous additional trips to Fort McMurray for Elders' healthcare, social events, and essential services.

The grant funding requested through this application will focus specifically on maintaining frequent and reliable transportation within the region, especially to/from Fort McMurray, to ensure Elders can attend medical appointments, access community services, and participate in gatherings that strengthen cultural and social well-being. These local and regional trips are essential for continuity of care and to maintain the health and connection of our aging population.

This program aligns with RMWB's priorities for Community Support Services and Wellness and Rural and Indigenous Relationships by ensuring Elders remain engaged, supported, and able to access vital services that preserve their dignity and independence.

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Please note any restrictions on participating in your organization's programs, projects, services or events.

There are no restrictions on participation in the Chard Métis Nation's Elder Care and Medical Travel Support Program. All Elders who are members of the Chard Métis Nation and reside within or near Janvier are eligible to receive support through this initiative.

The program is inclusive and culturally grounded, ensuring that services are accessible regardless of health status, mobility limitations, or income level. Participation is based solely on need and availability of resources. Priority is given to Elders who:

- Require assistance to attend medical appointments, access essential services, or participate in community events;
- Experience mobility challenges or lack reliable transportation; and
- Demonstrate a need for in-home support or accompaniment for safety and well-being.

CMN maintains a respectful and confidential intake process, with staff coordinating schedules based on medical urgency and community priorities. The Nation ensures that no Elder is excluded or denied assistance due to personal circumstance, ability, or social barriers. This approach reflects CMN's core values of care, equity, and community belonging.

Minimum number of board members according to the organization's bylaws:

3

Please list your current Board of Directors in the table:

Board of Directors

Name	Board Position	Years on Board
Raoul Montgrand	President	15
April Herman	Vice President	11
Cyrilla Herman	Secretary	7
Eunice Herman	Treasurer	11
Marie Agnes Herman	Elder	33

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Do one or more board representatives or program staff have lived experience or expertise reflective of the demographics your organization serves?

Yes

If Yes; please briefly explain the lived experience or expertise.

Yes. The Chard Métis Nation's Board of Directors and program staff include individuals with direct lived experience and cultural expertise reflective of the community and Elders they serve. Several board members are Elders or long-time community members who have personally experienced the challenges of aging, limited access to healthcare, and rural isolation in northern Alberta.

Program staff also bring valuable experience rooted in Métis and Indigenous cultural knowledge, community care, and service delivery in remote settings. Their lived connection to the region and understanding of traditional values guide how services are provided; with compassion, respect, and cultural integrity.

This combination of lived experience and professional commitment ensures the Elder Care and Medical Travel Support Program is not only effective but also grounded in empathy and understanding of the unique needs of Chard Métis Nation Elders.

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Program/Projects Details

Are you applying for more than one program or project?

If you are unsure, please contact CIP@rmwb.ca for clarification.

No

Program/Projects

Step 1: Click on the button below to enter the name of your program(s) or project(s).

Step 2: Click on the Save Draft button at the bottom of the screen.

Step 3: Click on the "Program/Project Details" button below to complete the details of each Program/Project. Please be sure to submit the current program/project information form before moving onto the next project information form.

Program/Project: Elder Care and Medical Travel Support Program Status: Completed

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Finances

Organization's most recent Fiscal Year End date

Please click Save Draft to update the following two questions with this date.

04/01/2025

Unrestricted Net Assets

Unrestricted Net Assets (accumulated net assets/surplus that the organization has not set aside for a particular purpose or earmarked by a donor for a specific program or project) from your Financial Statements ending: 04/01/2025

\$61,496.00

Total Operating Expenses

Total Expenses from your Financial Statements Ending: 04/01/2025

\$2,472,425.00

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What efforts have been made in the past fiscal year to increase the financial support for your organization?

Over the past fiscal year, the Chard Métis Nation has actively expanded its financial sustainability through strategic partnerships, economic development, and successful grant acquisition. These efforts have strengthened the Nation's ability to deliver programs that meet community needs while advancing long-term independence.

The Nation's leadership prioritized relationship-building with industry and government partners, resulting in continued collaboration with Cenovus Energy, MEG Energy, CNRL, TC Energy, and the Regional Municipality of Wood Buffalo. These partnerships have supported consultation work, community benefit agreements, and funding for programs such as Elder care, housing, and cultural initiatives. Each partnership reflects a shared commitment to inclusion, accountability, and local capacity building.

Through its economic arm, the Chard Métis Dene Group of Companies (CMD), the Nation strengthened its business portfolio by participating in joint ventures in construction, environmental services, and logistics. These ventures provide direct revenue streams that are reinvested into community programs and employment opportunities for citizens.

In addition, the Nation has successfully secured multiple grant awards to support education, health, and cultural programming. The 2024 Annual Report highlights several achievements, including increased funding for youth training, traditional knowledge documentation, and cultural events.

The Chard Métis Nation also implemented improved financial management systems—enhancing budgeting, forecasting, and reporting—to ensure transparency and readiness for future funding opportunities. Together, these initiatives have created a diversified funding base and a stronger, more resilient financial position to sustain community growth, cultural revitalization, and long-term prosperity.

Please complete the following budget table: If there are multiple programs, projects, services or events included in this application, please provide the total budget for all requests in the budget table. Additionally, attach a detailed breakdown of the budget by program, project, service or event on the Attachment tab.

Secured Revenue

Revenue Sources	Description	Revenue (Jan-Dec)
Other	Chard Métis Nation - In-kind staff time, administrative support, and coordination	\$5,000.00

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In-Kind Donation	CMD Group - In-kind contributions for fuel, vehicle maintenance, and logistics	\$3,000.00
\$8,000.00		

Revenue in Progress

Revenue Sources	Description	Revenue (Jan-Dec)
Sponsorship	Cenovus Energy Indigenous Relations Fund	\$10,000.00
Sponsorship	TC Energy Build Strong Program	\$5,000.00
\$15,000.00		

Expenses

Type of Expense	Description	Total Expenses	Requested RMWB Grant
Program Staff wages & Benefits	Full-time Community Driver & Elder Care Coordinator (salary, benefits, relief coverage)	s.20(1)	
Transportation and Delivery	Fuel, vehicle insurance, registration, maintenance, tire replacement, roadside assistance, and cleaning	\$18,000.00	\$15,000.00
Program Materials & Supplies	Medical transport supplies (wheelchair, mobility aids, first aid kits, blankets, PPE, portable ramps)	\$8,000.00	\$7,000.00
Training	Driver certification, Elder care sensitivity training, First Aid/CPR, defensive driving, emergency response	\$5,000.00	\$4,000.00
Gifts for Elders / Honorariums	Honoraria for Elders providing guidance, feedback, or language/cultural mentorship during trips	\$3,000.00	\$1,500.00
Food Costs	Light refreshments and meals for Elders during long medical trips or health-related travel	\$4,000.00	\$4,000.00
Insurance - Program, Project, Service or Event	Additional liability and passenger insurance for program operation	\$2,000.00	\$0.00

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Rent - Venue/Facility/Room/Equipment	Meeting room rentals for program coordination, Elder engagement, or community feedback sessions	\$2,000.00	\$0.00
Volunteer Appreciation	Meals, recognition, and small gifts for volunteer drivers and community supporters	\$2,000.00	\$0.00
Administration Costs 15% Maximum	Accounting, bookkeeping, reporting, office supplies, communications, and management oversight	\$9,000.00	\$9,000.00
Other (Provide Detail)	Technology upgrades for scheduling software, GPS tracking, and data collection for reporting	\$5,000.00	\$0.00
s.20(1)			s.20(1)

Shortfall

	Total
(Total Secured Revenue - Total Expenses)	s.20(1)
Total	s.20(1)

Total RMWB Grant Request

	Total
Total	s.20(1)

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Total Cost of Program, Project, or Service

Total cost includes all costs of the entire program, project or service.

s.20(1)

Total Grant Amount Request

Up to 75% of total program, project cost up to maximum of \$100,000.

s.20(1)

Grant request as percentage of total cost of program, project or service

Click on the Save Draft button to calculate the percentage.

75%

Outline any expected non-financial resources being leveraged for this program, project, service or event to demonstrate community support.

The Chard Métis Nation Christmas Party and Holiday Hampers program will be supported through extensive community collaboration and in-kind contributions. Local partners such as CMD, Target Hospitality, and Cenovus Energy will provide transportation support, food donations, and volunteer labour. Elders and youth will contribute their time to cooking, decorating, entertainment, and hamper preparation, fostering intergenerational engagement. Additional in-kind support will include venue setup, decorations, and door prizes from local businesses. These contributions demonstrate strong community ownership, collective generosity, and shared responsibility in making the event a success—reflecting the unity and collaboration that define the Chard Métis Nation.

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Attachments

Please attach a budget breakdown for each program, project, service or event if there are multiple requests included in this application.

Please attach a Partnership Letter(s) of Support for the proposed program, project, service or event to demonstrate authentic partnership and collaboration.

Applicants may use the >Partnership Letter of Support Template or submit a customized letter.

Each letter should include the following five key elements:

1. Commitment to the partnership and shared initiatives
2. Confirmation of the community need
3. History of prior collaboration or rationale for a new partnership
4. Defined roles, responsibilities, and resource commitments
5. Contact information for the partner organization

Each letter must be signed by an authorized representative of the partner organization.

Please note: The partnership letter is a mandatory requirement for Community Sustaining applicants and optional for Community Impact Grant application.

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Please attach signed Financial Statements for the most recent fiscal year end.

Year-end date must fall between July 1, 2024 of last year and June 30, 2025.

[2025_03_31-Chard_Mmetis_Community_Association-2025_Financial_Statements_.pdf](#)
264.7 KB - 10/14/2025 1:05 PM

[2025_10_05-CMN-Statement_of_Financial_Position-SIGNED.jpeg](#)
2.2 MB - 10/30/2025 8:56 AM

Total Files: 2

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Declaration

Declaration: In making this application, I, the undersigned, confirm:

- that I have read the appropriate Grant Guidelines;
- that I understand that this application form and all required attachments must be completed in full and received before 2025-10-14 4:30 p.m. MT;
- that I understand that this application form and any attachments shall be part of the Community Investment Program Approval Committee (CIPAC, Council Appointed) meeting agenda and accessible through all methods that the public meeting agenda is available;
- that I understand the term of the Grant is January 1 to December 31, 2026 and that all expenditures must happen during this term; and
- that I am authorized by the applicant organization to complete the application and hereby represent to the Regional Municipality of Wood Buffalo's Community Investment Program and declare that to the best of our knowledge and belief, the information provided is truthful and accurate, and the application is made on behalf of the above-named organization and with the Board of Directors' full knowledge and consent.
- that I understand the personal information collected in this application is collected under the authority of Section 4(c) of the Protection of Privacy Act and is managed in accordance with the Act. It will be used to process your application and contact you if needed during the review of this application. If you have questions about the collection or use of your personal information, you may contact the Manager, Community Partnerships and Initiatives, at 9909 Franklin Avenue, Fort McMurray, AB T9H 2K4 or at 587-919-5522.

Acknowledgement

I do hereby certify that to the best of my knowledge, this application contains a full and correct account of all matters stated herein.

Applicant Name

Justin Herman

Position/Title

CEO

Date: 10/14/2025

Project Summary

Elder Care and Medical Travel Support Program

Program, Project or Service Name

Elder Care and Medical Travel Support Program

Beginning Date

2026-01-01

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

2026-12-31

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Janvier

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Program/Project/ or Event Location	In Person (Yes/No)	Virtually (Yes/No)	Travel Budget Required (Yes/No)
Chard Métis Nation Elder Care and Medical Travel Support Program	Yes	No	Yes

Project Summary

Elder Care and Medical Travel Support Program

How does your organization plan to address barriers related to delivering virtual services in rural areas. This may include limited internet access, lack of devices, and limited technical support. If applicable.

Chard Métis Nation is currently establishing its virtual health access capacity through funding received from the Primary Health Care Indigenous Innovation Fund from the Government of Alberta. This investment allows the Nation to begin addressing long-standing barriers to virtual service delivery in our rural community, including limited internet access, lack of devices, and minimal technical support.

Through this new initiative, the Nation is setting up a dedicated community space equipped with reliable internet and easy-to-use devices to support Elders participating in virtual medical appointments, consultations, and health information sessions. Staff members will be trained to assist Elders with setting up and managing devices, ensuring they can confidently connect with healthcare providers without feeling isolated or overwhelmed.

The program includes purchasing user-friendly tablets with preloaded telehealth applications and contact lists, offering a simple and accessible experience. When connectivity or technology fails, CMN will maintain its in-person support and travel services to Fort McMurray and Edmonton to ensure care continuity.

By leveraging the Primary Health Care Indigenous Innovation Fund, Chard Métis Nation is taking a proactive, sustainable approach to bridge the digital divide and expand equitable access to healthcare for its six Elders and future generations.

Project Summary

Elder Care and Medical Travel Support Program

How does your organization plan to address transportation barriers to provide the program, project, service or event? If applicable.

Transportation remains one of the largest barriers for Elders due to the remote location, lack of public transportation, and the high cost of travel. The Elder Care and Medical Travel Support Program is designed to remove these barriers by providing safe, reliable, and culturally respectful transportation for Elders to access health services, essential appointments, and community events.

The Nation owns and operates a dedicated medical transport vehicle that accommodates the needs of Elders, including mobility assistance and comfort for long-distance travel. The program coordinates regular trips to Fort McMurray for healthcare appointments, medication pick-ups, and essential services, as well as occasional travel to Edmonton for specialized medical care. These trips are scheduled based on need and urgency to ensure no Elder misses important appointments.

Trained staff accompany Elders on each trip, assisting with navigation, medical communication, and personal care as required. When overnight stays are necessary, the program covers accommodations, meals, and incidentals to ensure Elders are fully supported.

By maintaining this structured transportation system, Chard Métis Nation ensures consistent, equitable access to healthcare and community participation. This initiative fosters wellness, independence, and dignity for Elders, reducing isolation and ensuring they remain active and connected members of the community.

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications.
Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Project Summary

Elder Care and Medical Travel Support Program

Describe how the proposed program, project, service or event align with these priorities.

The Elder Care and Medical Travel Support Program strengthens relationships and well-being in a rural Métis community. It ensures Elders have access to medical care, cultural events, and community gatherings, promoting inclusion and social participation. By supporting our six surviving Elders—the Nation's knowledge keepers—the program preserves Métis culture, heritage, and pride. It enhances accessibility by removing transportation and mobility barriers while providing compassionate, community-based wellness support. This initiative embodies the RMWB priorities of rural inclusion, cultural continuity, and community resilience through consistent care and meaningful participation for Elders.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	0
Seniors (65+)	6
Families	15
Community	1
Total	22

Please identify the equity deserving population the program, project, service or event will serve.

Seniors, First Nations, Métis, and/or Inuit Peoples, Seniors, People experiencing poverty and/or homelessness, People living with disabilities, People living in rural communities

Project Summary

Elder Care and Medical Travel Support Program

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

Chard Métis Nation ensures that all programs and services—including the Elder Care and Medical Travel Support Program—are accessible, inclusive, and welcoming to everyone who wishes to participate. Accessibility begins with a commitment to meet people where they are, recognizing that Elders and community members have diverse needs, abilities, and circumstances.

The Nation provides door-to-door transportation for Elders, removing barriers related to mobility and distance. For those with physical challenges, assistance is provided from their homes to vehicles, appointments, and events. The Nation's facilities and vehicles are maintained with accessibility in mind, offering safe, comfortable spaces for all participants.

Inclusivity is central to program design. Activities and supports are available to all members, regardless of age, ability, or income. Elders who may be isolated or without family supports are personally contacted and invited to participate in community events. One recent success was ensuring all six surviving Elders could attend a cultural gathering in Fort McMurray, which required personalized travel and care coordination. Their presence inspired younger generations and strengthened intergenerational bonds.

Through these practices, Chard Métis Nation continues to remove barriers, promote inclusion, and ensure that every member—especially Elders—can fully participate in community life with dignity and respect.

Project Summary

Elder Care and Medical Travel Support Program

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

The Elder Care and Medical Travel Support Program celebrates and strengthens Indigenous culture by honouring the knowledge, resilience, and lived experiences of the Chard Métis Nation's six surviving Elders. Elders are the heart of Métis identity, they carry the stories, teachings, and traditions that connect our community to its history and land.

Through this program, the Nation ensures Elders remain active participants in cultural events, ceremonies, and community gatherings. By providing reliable transportation and personalized care, the program allows Elders to attend events such as the Lac Ste. Anne Pilgrimage and regional Métis celebrations, where they share stories, blessings, and teachings with younger generations.

The program also supports Indigenous healing and reconciliation by recognizing that access to care is an act of respect and restoration. Many of our Elders have lived through eras of displacement and marginalization. Ensuring their wellness and inclusion reaffirms their rightful place as leaders, teachers, and healers in the community.

In every aspect, the program promotes cultural restoration; preserving the language, songs, and oral traditions that define the Métis way of life. By caring for our Elders, Chard Métis Nation sustains intergenerational learning, cultural pride, and reconciliation grounded in compassion and community connection.

Logic Model

Project Summary

Elder Care and Medical Travel Support Program

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

The Elder Care and Medical Travel Support Program addresses a major gap in accessible and culturally appropriate elder care within the Chard Métis Nation. Located in a remote part of northern Alberta, the community has no local hospital, limited healthcare infrastructure, and no public transportation. As a result, Elders must rely on long-distance travel to Fort McMurray and, at times, Edmonton to access medical appointments, prescriptions, and essential services.

The Nation currently has six surviving Elders, most of whom face mobility challenges and isolation due to their age and health conditions. In 2024, the community lost one Elder who required frequent dialysis trips to Fort McMurray—highlighting the emotional and logistical strain placed on both Elders and caregivers. While dialysis trips are no longer needed, regular travel for medical care, cultural events, and social connection remains essential.

Past Provincial Funding Programs, in 2023, demonstrated that structured elder care and transportation improve health outcomes, reduce isolation, and preserve dignity. Without this continued support, Elders risk missing medical appointments, losing social connection, and declining in overall well-being. This program ensures they remain active, cared for, and engaged, closing a persistent gap in rural Indigenous health and wellness services.

Project Summary

Elder Care and Medical Travel Support Program

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

The Elder Care and Medical Travel Support Program takes a holistic, community-based approach to addressing the social problem of elder isolation, health inequity, and lack of access to care in a remote Indigenous community. The program combines practical transportation support with compassionate, culturally grounded care to ensure Elders remain healthy, connected, and active in community life.

At the core of the program is reliable and safe transportation. The Nation coordinates frequent trips to Fort McMurray, where most medical and essential services are located, and provides support for appointments, errands, and community events. By ensuring consistent mobility, Elders can access healthcare, connect with loved ones, and participate in social and cultural gatherings.

The program also focuses on emotional and cultural wellness. Staff members provide home visits, assist with prescriptions, and encourage Elders to share teachings, stories, and traditions that strengthen the Métis identity. This person-centred model prioritizes both physical and emotional well-being.

By pairing medical and practical support with cultural care, the program directly reduces isolation and improves health outcomes. It empowers Elders to age with dignity, while reinforcing the Métis values of family, care, and intergenerational connection—creating a stronger, more resilient community overall.

Project Summary

Elder Care and Medical Travel Support Program

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

The Elder Care and Medical Travel Support Program is built on evidence that consistent, community-based elder care and transportation significantly improve health outcomes, reduce isolation, and enhance overall quality of life in rural Indigenous communities. Research from Alberta Health and Indigenous Services Canada consistently shows that access to reliable transportation and culturally appropriate care directly reduces preventable hospital visits and strengthens long-term wellness among Elders.

Chard Métis Nation's own experience through the 2023 Community Initiatives Program (CIP) demonstrated the success of this approach. By coordinating elder care and transportation, CMN saw improved appointment attendance, reduced stress on families, and increased participation in community events. Elders reported feeling safer, more valued, and more connected.

The logic is simple: if Elders receive reliable, culturally safe care and transportation ("X"), then they will experience improved health, emotional well-being, and social participation ("Y"). This relationship is supported by Indigenous models of care that emphasize connection to community, intergenerational support, and holistic wellness.

Through this evidence-based, culturally guided approach, CMN's program ensures that Elders not only live longer but live better—maintaining their independence, continuing to share their knowledge, and strengthening community resilience for future generations.

Project Summary

Elder Care and Medical Travel Support Program

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

To successfully deliver the Elder Care and Medical Travel Support Program, Chard Métis Nation will invest a combination of human, financial, and physical resources to ensure safe, consistent, and culturally respectful elder care.

Staffing: The program will be managed by a part-time Elder Care Coordinator responsible for scheduling transportation, coordinating appointments, and overseeing service delivery. Two trained support workers will assist Elders with daily needs, accompany them on trips, and provide wellness check-ins. Administrative staff will handle reporting, budgeting, and communication with partners.

Transportation: The Nation will allocate the use of its medical transport vehicle, covering fuel, maintenance, and insurance costs. The vehicle provides comfortable, reliable transportation for regular trips to Fort McMurray and local destinations for appointments, errands, and events.

Facilities and Equipment: The community office will serve as the coordination hub for scheduling, communication, and storage of health and safety supplies. Computers, tablets, and mobile phones—funded through the Primary Health Care Indigenous Innovation Fund—will be used for coordination and telehealth appointments.

Community Resources: Volunteers and family members often support by assisting with groceries, home visits, and event preparation. Together, these investments ensure a sustainable, community-driven approach to elder care and transportation services.

Project Summary

Elder Care and Medical Travel Support Program

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

The Elder Care and Medical Travel Support Program is structured around a series of coordinated activities designed to provide comprehensive care, transportation, and engagement opportunities for Chard Métis Nation Elders. These activities ensure that Elders receive the health, wellness, and cultural supports needed to maintain their independence and connection to the community.

1. Transportation Coordination: Schedule and deliver regular trips to Fort McMurray for medical appointments, pharmacy visits, and access to essential services. Occasional trips to Edmonton will continue as needed for specialized medical care.
2. Accompaniment and Support: Staff members accompany Elders to appointments, assist with communication with healthcare providers, and ensure comfort and safety during travel. Overnight trips include accommodation and meal coordination.
3. Home and Wellness Visits: Conduct regular home visits to assist Elders with groceries, medication management, light cleaning, and social check-ins. These visits help reduce isolation and monitor overall well-being.
4. Cultural and Social Participation: Support Elder involvement in community events such as cultural gatherings, ceremonies, and celebrations in Fort McMurray or locally. These activities strengthen social ties and preserve Métis traditions.
5. Program Coordination and Reporting: Maintain scheduling systems, collect feedback, and evaluate outcomes to ensure accountability, improvement, and sustainability of services.

Project Summary

Elder Care and Medical Travel Support Program

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

The Elder Care and Medical Travel Support Program will deliver measurable results through its coordinated activities. These outputs will demonstrate the program's reach, effectiveness, and impact on the six surviving Elders of the Chard Métis Nation and the broader community.

Transportation and Accompaniment:

- Approximately 36 round trips per year to Fort McMurray for medical appointments, essential services, and community events (averaging three trips per month).
- At least 36 medical escort services provided annually, ensuring Elders receive direct support during appointments.
- Minimum of 12 overnight accommodations arranged annually for extended or specialist trips.

Home and Wellness Visits:

- 72 home or wellness visits completed annually (approximately six per month).
- 100% of Elders receiving regular wellness check-ins and assistance with groceries, prescriptions, or home tasks.

Cultural and Social Participation:

- Support for Elders to attend a minimum of 6 community or cultural events per year.
- Coordination of a local Elder-focused gatherings to promote cultural connection and well-being.

Program Coordination and Reporting:

- 12 monthly program summaries completed annually.
- Annual evaluation report detailing outputs, outcomes, and community feedback for continuous improvement.



Project Summary Elder Care and Medical Travel Support Program

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

The Elder Care and Medical Travel Support Program aims to create meaningful and measurable improvements in the health, independence, and overall quality of life of the six surviving Elders in the Chard Métis Nation. The program's success will be tracked through consistent data collection, staff reporting, and Elder feedback.

Primary Outcome: Elders will experience improved access to healthcare, essential services, and cultural participation through reliable, culturally safe transportation and wellness support. This outcome will be measured by the number of medical appointments attended, reduction in missed appointments, and self-reported satisfaction with program services.

Secondary Outcomes:

- Increased Elder well-being and reduced isolation, measured through regular staff wellness check-ins and Elder surveys.
- Strengthened cultural connection and participation, measured by the number of Elders attending community or cultural events annually.
- Improved independence and confidence among Elders, reflected through qualitative feedback and reduced reliance on emergency support.

Long-Term Community Impact: This program will contribute to a stronger, more resilient community by ensuring Elders, our cultural knowledge holders, remain active, engaged, and supported. By addressing transportation and care gaps, the Nation strengthens continuity between generations and promotes health equity within a rural Indigenous setting.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Interviews, Observation, Other:

Project Summary

Elder Care and Medical Travel Support Program

Other:

Instead of relying solely on surveys or focus groups, CMN will use talking circles, storytelling, and shared meals as inclusive spaces for Elders to express feedback in their own voices and comfort. These gatherings emphasize respect, relational accountability, and cultural safety; key principles of Indigenous evaluation. By listening deeply to stories, not just collecting data, CMN ensures that evaluation reflects community values, lived experience, and collective well-being.

Please provide details of how your program, project, service or event differs from other services being offered in the community.

The Elder Care and Medical Travel Support Program is unique within the Chard Métis Nation and surrounding region because it combines health access, transportation, and cultural care into one holistic, community-driven service. While some regional organizations and health authorities provide medical transportation, these services are often limited to hospital visits and lack the personal, relational, and cultural supports that Elders require.

This program is specifically designed by and for the Chard Métis Nation to reflect the community's unique cultural values, geography, and lived realities. It is not a one-time transportation service; it is a continuous support system that ensures Elders receive door-to-door assistance, emotional care, and advocacy throughout the healthcare process. Staff accompany Elders to appointments, communicate with providers, and ensure their comfort and safety.

Unlike external agencies, this program is grounded in trust and kinship. The staff are community members who know the Elders personally and understand the importance of cultural safety and traditional respect. The inclusion of cultural participation—helping Elders attend ceremonies, social gatherings, and Métis events—further distinguishes this initiative from clinical or government-based programs. This holistic approach makes the service both practical and healing, reinforcing the Métis principle of caring for community with compassion and dignity.

Project Summary

Elder Care and Medical Travel Support Program

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
Hines Health Services	Provides medical coordination support, professional guidance on Elder health needs, and assistance with scheduling and documentation for medical appointments.
Regional Municipality of Wood Buffalo (Community Services Division)	Offers program development support, networking opportunities, and access to community health and wellness resources within Fort McMurray.
Wood Buffalo Primary Care Network (WBPCN)	Collaborates on patient referrals, telehealth coordination, and chronic care management for Elders with ongoing medical needs.
Local Volunteers and Family Caregivers	Provide accompaniment, assistance with groceries, and in-home support, ensuring a compassionate and community-based approach.

**CHARD METIS COMMUNITY ASSOCIATION
FINANCIAL STATEMENTS
MARCH 31, 2025
(UNAUDITED)**

INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the members of Chard Metis Community Association

We have reviewed the accompanying financial statements of Chard Metis Community Association ("CMCA" or the "Association") that comprise the statement of financial position as at March 31, 2025, and the statements of operations, net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibilities for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Chard Metis Community Association as at March 31, 2025, and the results of its operations, its net assets and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Edmonton, Alberta
September 26, 2025

DeGraves Pallard + Associates LLP
CHARTERED PROFESSIONAL ACCOUNTANTS

CHARD METIS COMMUNITY ASSOCIATION
STATEMENT OF OPERATIONS
FOR THE YEAR ENDED MARCH 31
(UNAUDITED)

	2025	2024
REVENUES		
Capacity and community funding (Note 6)	\$ 1,299,222	\$ 632,225
Government grants	810,851	481,459
Golf tournaments	104,566	99,729
Housing contributions	89,641	44,206
Donations	44,650	44,175
Interest and other income	28,744	20,749
Playground contribution	3,520	-
	<hr/>	<hr/>
	2,381,194	1,322,543
EXPENSES		
Programs and services (Schedule 1)	1,544,201	906,949
Salaries and benefits	550,045	194,866
Professional fees	85,814	59,949
Advertising and promotion	53,241	40,349
Office	50,941	21,894
Repairs and maintenance	44,329	27,303
Rent (Note 6)	32,431	30,000
Insurance	23,466	16,241
Travel	20,657	20,228
Equipment lease	20,402	-
Automotive	13,485	2,610
Utilities	9,053	3,590
Telephone	8,665	8,751
Interest and bank charges	8,626	3,770
Interest on long-term debt	6,233	8,408
Dues, subscription and fees	836	3,211
	<hr/>	<hr/>
	2,472,425	1,348,119
DEFICIENCY OF REVENUES OVER EXPENSES FROM OPERATIONS	<hr/>	<hr/>
	(91,231)	(25,576)
OTHER REVENUES (EXPENSES)		
Amortization of property and equipment	(213,150)	(125,487)
DEFICIENCY OF REVENUES OVER EXPENSES	<hr/>	<hr/>
	\$ (304,381)	(151,064)

See accompanying notes

CHARD METIS COMMUNITY ASSOCIATION
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31
(UNAUDITED)

	2025	2024
ASSETS		
CURRENT		
Cash	\$ 304,021	\$ 566,000
Restricted cash (Note 3)	1,017,187	1,037,266
Accounts receivable (Note 11)	85,211	282,772
Prepaid expenses and deposits	13,719	22,612
	<hr/>	<hr/>
	1,420,138	1,908,650
PROPERTY AND EQUIPMENT (Note 4)	2,735,726	2,433,837
ASSETS UNDER CONSTRUCTION (Note 5)	2,019,571	1,596,674
DUE FROM CHARD METIS HOUSING ASSOCIATION (Note 6)	20,319	-
DUE FROM CHARD METIS DENE HOLDINGS LTD. (Note 6)	1,000	1,000
DUE FROM CHARD METIS DENE GROUP OF COMPANIES LTD. (Note 6)	-	122,360
	<hr/>	<hr/>
	\$ 6,196,754	\$ 6,062,521
LIABILITIES AND NET ASSETS		
CURRENT		
Bank indebtedness (Note 7)	\$ 6	\$ 275
Accounts payable and accrued liabilities	208,636	119,184
Source deductions payable	3,727	2,314
Current portion of long-term debt (Note 9)	48,131	46,082
	<hr/>	<hr/>
	260,500	167,855
DEFERRED CONTRIBUTIONS (Note 8)	235,736	551,516
DEFERRED INDIGENOUS HOUSING INITIATIVE CONTRIBUTIONS (Note 8)	5,005,105	4,295,794
LONG TERM DEBT (Note 9)	75,048	122,610
	<hr/>	<hr/>
	5,576,389	5,137,775
NET ASSETS (Statement 3)	620,365	924,746
	<hr/>	<hr/>
	\$ 6,196,754	\$ 6,062,521

See accompanying notes

ON BEHALF OF THE COUNCIL

CHARD METIS COMMUNITY ASSOCIATION
STATEMENT OF FINANCIAL POSITION
AS AT MARCH 31
(UNAUDITED)

	2025	2024
ASSETS		
CURRENT		
Cash	\$ 304,021	\$ 566,000
Restricted cash (Note 3)	1,017,187	1,037,266
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	5,576,389	5,137,775
NET ASSETS (Statement 3)	<hr/>	<hr/>
	\$ 6,196,754	\$ 6,062,521

See accompanying notes

Oct 4, 25

ON BEHALF OF THE COUNCIL

James M. G. J.

Oct 4, 25

CHARD METIS COMMUNITY ASSOCIATION
STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED MARCH 31, 2025
(UNAUDITED)

	OPERATIONS	INVESTMENT IN CAPITAL ASSETS	EXTERNALLY RESTRICTED	2025 TOTAL
NET ASSETS, BEGINNING OF YEAR	\$ 404,307	\$ (516,827)	\$ 1,037,266	\$ 924,746
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FOR THE YEAR (Statement 1)	(304,381)	-	-	(304,381)
EQUIPMENT:				
AMORTIZATION	119,989	(119,989)	-	-
PURCHASE OF VEHICLES, COMPUTERS, FURNITURE AND EQUIPMENT, NET	(322,728)	322,728	-	-
HOUSING:				
AMORTIZATION	-	(89,641)	89,641	-
COMPLETION OF RESIDENTIAL HOUSING	-	149,817	(149,817)	-
CHANGE IN ASSETS UNDER CONSTRUCTION	103,224	510,268	(613,492)	-
REALLOCATION OF OPERATION FUNDS USED FOR HOUSING DEVELOPMENTS	56,563	-	(56,563)	-
CHANGE IN DEFERRED INDIGENOUS HOUSING CAPITAL CONTRIBUTIONS	-	(709,311)	709,311	-
COMMUNITY PLAYGROUND:				
AMORTIZATION	-	(3,520)	3,520	-
COMPLETION OF PLAYGROUND	-	88,009	(88,009)	-
CHANGE IN ASSETS UNDER CONSTRUCTION	-	(87,372)	87,372	-
CHANGE IN DEFERRED PLAYGROUND CONTRIBUTIONS, NET	-	(2,480)	2,480	-
REALLOCATION OF UNRESTRICTED FUNDS USED FOR PLAYGROUND	4,522	-	(4,522)	-
NET ASSETS, END OF YEAR	\$ 61,496	\$ (458,318)	\$ 1,017,187	\$ 620,365

See accompanying notes

CHARD METIS COMMUNITY ASSOCIATION
STATEMENT OF CHANGES IN NET ASSETS
FOR THE YEAR ENDED MARCH 31, 2024
(UNAUDITED)

	OPERATIONS	INVESTMENT IN CAPITAL ASSETS	EXTERNALLY RESTRICTED	2024 TOTAL
NET ASSETS, BEGINNING OF YEAR	\$ 885,552	\$ (179,598)	\$ 369,856	\$ 1,075,810
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENSES FOR THE YEAR (Statement I)	(151,064)	-	-	(151,064)
EQUIPMENT:				
AMORTIZATION	81,282	(81,282)	-	-
PURCHASE OF VEHICLES, COMPUTERS, FURNITURE AND STORAGE EQUIPMENT, NET	(195,830)	195,830	-	-
HOUSING:				
AMORTIZATION	-	(44,206)	44,206	-
COMPLETION OF RESIDENTIAL HOUSING	-	2,210,316	(2,210,316)	-
CHANGE IN ASSETS UNDER CONSTRUCTION	-	(326,615)	326,615	-
CHANGE IN DEFERRED INDIGENOUS HOUSING				
CAPITAL CONTRIBUTIONS	-	(2,295,794)	2,295,794	-
UNRESTRICTED FUNDS USED FOR HOUSING	(211,111)	-	211,111	-
COMMUNITY PLAYGROUND:				
PURCHASE OF PLAYGROUND	(4,522)	87,372	(82,850)	-
DEFERRED PLAYGROUND CONTRIBUTIONS	-	(82,850)	82,850	-
NET ASSETS, END OF YEAR	\$ 404,307	\$ (516,827)	\$ 1,037,266	\$ 924,746

See accompanying notes

CHARD METIS COMMUNITY ASSOCIATION
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED MARCH 31, 2025
(UNAUDITED)

	2025	2024
OPERATING ACTIVITIES		
Deficiency of revenues over expenses for the year	\$ (304,381)	\$ (151,064)
Items not affecting cash:		
Amortization of property and equipment	213,150	125,487
	<hr/>	<hr/>
Net change in non-cash working capital accounts	(91,231)	(25,577)
Increase in deferred contributions, net	393,531	2,665,026
Decrease (increase) in accounts receivable	197,561	(37,374)
Increase in accounts payable and accrued liabilities	89,452	39,481
Decrease (increase) in prepaid expenses and deposits	8,893	(1,724)
Increase in source deductions payable	1,413	2,314
Decrease (increase) in assets under construction	(422,897)	239,243
	<hr/>	<hr/>
	176,722	2,881,389
INVESTMENT ACTIVITIES		
Purchase of property and equipment	(515,039)	(2,362,571)
FINANCING ACTIVITIES		
Repayments from (advances to) related parties, net	102,041	722,915
Increase (decrease) in bank indebtedness	(269)	(294)
Repayment of loans	(45,513)	(43,575)
	<hr/>	<hr/>
	56,259	679,046
INCREASE (DECREASE) IN CASH DURING THE YEAR	(282,058)	1,197,864
CASH, BEGINNING OF YEAR	1,603,266	405,402
CASH, END OF YEAR	\$ 1,321,208	\$ 1,603,266
CASH IS COMPRISED OF		
Cash	\$ 304,021	\$ 566,000
Restricted cash (Note 3)	1,017,187	1,037,266
	<hr/>	<hr/>
	\$ 1,321,208	\$ 1,603,266

See accompanying notes

CHARD METIS COMMUNITY ASSOCIATION
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2025
(UNAUDITED)

1. PURPOSE AND STATUS OF THE ORGANIZATION

Chard Metis Community Association ("CMCA" or the "Association") is a not-for-profit organization incorporated under the Societies Act of Alberta on March 12, 2013 and as such is not subject to income taxes.

The Association's purpose is to provide community services and the development of certain housing initiatives for the members of CMCA.

The Chard Metis Nation is a member of the Association and its mission is to preserve and promote the Metis way of life, by looking to their Elders, to maintain their Metis traditions, culture, spirituality and respect of Mother Earth. To ensure future generations carry on this mission, they are dedicated to educating their youth. Other organizations operating in the Chard Metis Nation include Chard Metis Dene Group of Companies Ltd., Chard Metis Dene Holdings Ltd., and Chard Metis Dene Holdings Limited Partnership.

Along with the Chard Metis Dene Group of Companies Ltd., CMCA is a beneficiary of the Chard Metis Nation Trust (2022) (see Note 6).

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements have been prepared by management in accordance with Part III of the CICA Handbook-Accounting which constitutes Canadian accounting standards for not-for-profit organizations in Canada. The precise determination of the reported amounts of assets, liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the year are dependent on future events. As a result, the preparation of financial statements for a period involves the use of estimates and approximations which have been made using careful judgment. Actual results could differ from those estimates and approximations. The financial statements have, in management's opinion, been properly prepared within reasonable limits of materiality and within the framework of the accounting policies summarized below.

BASIS OF PRESENTATION

CMCA follows the deferral method of accounting for contributions. Externally restricted contributions are recognized as revenue in the year in which the related expenses are incurred and the year end balance of unexpended restricted contributions is recorded as deferred revenue. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

CASH

Cash consists of cash balances and highly liquid investments with an original maturity of one year or less.

Restricted cash are amounts received by CMCA from external sources for specific initiatives. These funds cannot be used for general operating purposes.

FINANCIAL INSTRUMENTS

CMCA initially measures its financial assets and financial liabilities at fair value net of any transaction costs incurred. CMCA subsequently measures all of its financial assets and financial liabilities at cost or amortized cost.

CHARD METIS COMMUNITY ASSOCIATION
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2025
(UNAUDITED)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES CONTINUED

FINANCIAL INSTRUMENTS CONTINUED

The carrying value of accounts receivable, accounts due to/from related parties, bank indebtedness, accounts payable and accrued liabilities approximate their estimated fair values due to their short terms to maturity.

The fair value of long-term debt approximate fair values due to their fixed payments and short terms to maturity.

PROPERTY AND EQUIPMENT

Property and equipment are recorded at cost less accumulated amortization. Gains and losses arising on the disposal of individual assets are recognized in earnings in the year of disposal. Amortization is provided for using the following methods and rates:

Buildings	4% declining balance
Furniture and equipment	20% declining balance
Storage containers	20% declining balance
Vehicles	30% declining balance
Trailers	30% declining balance
Computer equipment	55% declining balance
Community playground	Straight line over 25 years

3. RESTRICTED CASH

As at March 31, 2025, CMCA held cash of \$1,017,187 which was restricted. Restricted cash primarily includes cash held for future development of residential housing (2025 - \$781,451; 2024 - \$485,750) and for the development of a community centre (2025 - \$235,736; 2024 - \$551,516).

CHARD METIS COMMUNITY ASSOCIATION**NOTES TO FINANCIAL STATEMENTS****MARCH 31, 2025**

(UNAUDITED)

4. PROPERTY AND EQUIPMENT

	2025		2024	
	Cost	Accumulated Amortization	Cost	Accumulated Amortization
Buildings	\$ 2,360,132	\$ 133,847	\$ 2,210,316	\$ 44,205
Vehicles	427,081	211,531	332,785	139,359
Trailers	168,535	25,280	-	-
Community playground	88,009	3,520	-	-
Furniture and equipment	65,513	16,149	51,130	5,113
Computer equipment	24,815	17,301	24,815	8,118
Storage containers	14,582	5,313	14,582	2,996
	3,148,667	412,941	2,633,628	199,791
Net book value		\$ 2,735,726		\$ 2,433,837

During the year, CMCA recorded amortization of \$213,150 (2024 - \$125,487).

5. ASSETS UNDER CONSTRUCTION

	2025	2024
Housing	\$ 2,019,571	\$ 1,509,302
Playground	-	87,372
	\$ 2,019,571	\$ 1,596,674

6. RELATED PARTY TRANSACTIONS

CMCA incurred rent expense of \$32,431 payable to Chard Metis Dene Group of Companies related to the use of a business office.

Along with the Chard Metis Dene Group of Companies Ltd., CMCA is a beneficiary of the Chard Metis Nation Trust (2022). During the year, CMCA was allocated trust income in the amount of \$600,201 (2024 - \$nil).

These transactions were measured at the exchange amount which is the amount of consideration established and agreed to by the related parties.

Related party balances are unsecured, non-interest bearing and have no set terms of repayment.

7. BANK INDEBTEDNESS

CMCA has access to an operating line of credit at Servus Credit Union with a limit of up to \$450,000 repayable on demand with interest payable at prime plus 2.20% (March 31, 2025 - 7.15%). As at March 31, 2025, CMCA had drawn \$6 (2024 - \$275) on this operating line.

CHARD METIS COMMUNITY ASSOCIATION
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2025
(UNAUDITED)

8. DEFERRED CONTRIBUTIONS

	Balance as at March 31, 2024	Received in the Year	Recognized as Revenue/ Deferred Contributions	Balance as at March 31, 2025
Government grants	\$ 411,019	\$ 529,238	\$ (810,851)	\$ 129,406
Community playground funding	82,850	6,000	(3,520)	85,330
Golf tournaments	52,773	72,793	(104,566)	21,000
Capacity and community funding	4,874	1,294,348	(1,299,222)	-
	\$ 551,516	\$ 1,902,379	\$ (2,218,159)	\$ 235,736

Deferred Indigenous housing initiative contributions consist of the unamortized amount of contributions received for the purchase and construction of residential homes to be used by CMCA's members. Recognition of these amounts as revenue is deferred to periods when the residential housing units are amortized. Changes in deferred capital contributions are as follows:

	2025	2024
Balance, beginning of year	\$ 4,295,794	\$ 2,000,000
Amounts received during the year:		
Cenovus Energy Inc. - Indigenous Housing Initiative Funding	750,000	2,200,000
Rural Development Network Society	48,952	140,000
Amount recognized as revenue during the year	(89,641)	(44,206)
	<hr/>	<hr/>
	\$ 5,005,105	\$ 4,295,794

CHARD METIS COMMUNITY ASSOCIATION
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2025
(UNAUDITED)

9. LONG TERM DEBT

	2025	2024
Scotiabank vehicle loan bearing interest at a fixed rate of 4.49%, requiring blended bi-weekly payments of interest and principal of \$586, with a maturity date of August 2028, secured by vehicle with a carrying value of \$33,329 (2024 - \$47,613).	\$ 47,733	\$ 60,528
Scotiabank vehicle loan bearing interest at a fixed rate of 3.99%, requiring blended bi-weekly payments of interest and principal of \$536, with a maturity date of April 2028, secured by vehicle with a carrying value of \$30,915 (2024 - \$44,164).	40,243	52,317
Scotiabank vehicle loan bearing interest at a fixed rate of 3.49%, requiring blended bi-weekly payments of interest and principal of \$606, with a maturity date of January 2027, secured by vehicle with a carrying value of \$21,055 (2024 - \$30,078).	27,535	42,070
Scotiabank vehicle loan bearing interest at a fixed rate of 6.89%, requiring blended monthly payments of interest and principal of \$572, with a maturity date of May 2026, secured by vehicle with a carrying value of \$6,871 (2024 - \$9,816).	7,668	13,777
	<hr/> 123,179	<hr/> 168,692
Less current portion	<hr/> (48,131)	<hr/> (46,082)
	<hr/> <hr/> \$ 75,048	<hr/> <hr/> \$ 122,610

Principal repayments over the next four years are as follows:

2026	\$ 48,131
2027	\$ 40,093
2028	\$ 28,247
2029	\$ 6,708

CHARD METIS COMMUNITY ASSOCIATION
NOTES TO FINANCIAL STATEMENTS
MARCH 31, 2025
(UNAUDITED)

10. COMMITMENTS AND CONTINGENCIES

The Company leases 2024 Bobcat SGX 60 stump grinder and 2024 Bobcat compact track loader and accounts for the equipments as operating leases. All of the leases expire prior to March 31, 2027.

Minimum annual base rentals for the next two years under the terms of the operating lease for the equipments are as follows:

2026	\$	35,895
2027	\$	15,493

Management is not aware of any significant claims which would require the recording of a provision for any losses that may be outstanding as at March 31, 2025.

11. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

CMCA is exposed to various risks through its financial instruments. The following provides information about the Association's risk exposure and concentration as at March 31, 2025.

CREDIT RISK

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Association is exposed to credit risk from accounts receivable related to services provided to CMCA members. The Association does not believe it is subject to any significant credit risk

LIQUIDITY RISK

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. It is the Association's opinion that there is no significant liquidity risk as of March 31, 2025.

INTEREST RATE RISK

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Association is exposed to interest rate risk on its operating line of credit which is in place with a major financial institution.

12. COMPARATIVE FIGURES

Certain comparative figures have been reclassified to conform to the presentation adopted for the current year.

CHARD METIS COMMUNITY ASSOCIATION
SCHEDULE OF PROGRAMS AND SERVICES
FOR THE YEAR ENDED MARCH 31
(UNAUDITED)

	2025	2024
Community programs and events	\$ 655,845	\$ 308,123
Consultation	424,691	315,549
Community home repairs	168,229	56,433
Member support	122,150	108,175
Affordable housing	77,081	37,537
Education and training	53,556	5,383
Golf tournaments	42,649	75,749
	<hr/>	<hr/>
	\$ 1,544,201	\$ 906,949