

Application Summary: 2026 - 3349 - Community Impact Grant - Community Programs and Projects

Application ID

2026 - 3349 - Community Impact Grant - Community Programs and Projects

Applicant Information

Organization Information

Fort McMurray SPCA
155 MacAlpine Crescent
Fort McMurray, AB, T9H 4A5

Primary Contact

Melanie Schneider

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Phone: (780) 743-8997
Email: ed@fortmcmurrayspca.ca

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Is the organization a registered non-profit?

Applicants must be a registered non-profit organization or a community group in partnership with a registered non-profit organization. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

Has the organization operated within the Regional Municipality of Wood Buffalo for at least one year?

Applicants must have resided or operated within the Regional Municipality of Wood Buffalo for at least one year prior to applying. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

In the last year, have there been any significant changes to your organization or program?

No

What is your organization's Mission Statement?

Created in 1978, the Society works to educate, advocate, and promote respect, compassion and humane treatment towards all animals. The FMSPCA serves to strengthen the understanding of relevance and need for the humane treatment of animals; an integral part of enhancing the overall well-being of all members of our community.

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Brief Summary of the Proposed Program(s) and/or Project(s).

The FMSPCA has a multitude of community programming aimed at bettering the lives of all members of the RMWB. This programming not only directly affects the lives of companion animals and their families, it indirectly affects every member of our community. The Pet Food Bank and Animal Safe Haven Programs programs provide multiple social safety nets for families and pet owners in times of crisis. The Animal Safety and Awareness Program and Book Buddies programs assist our youngest community members with learning animal safety and promoting early literacy. The Nine Lives Program is aimed at battling the senior loneliness epidemic by providing companionship. The Spay Neuter Assistance Program and Mom's Last Litter Program provides long term solutions to the issue of pet over population which significantly impacts the population of stray and roaming animals. The Northern Animal Management and Education Program which works to partner with isolated, rural communities to provide foundational veterinary care that is often inaccessible within the community, and assistance in the development of humane best practices for stray and roaming companion animals. The Adoption Program provides another long term solution to the unwanted pet population by ensuring all animals that enter our care are spayed/neutered, vaccinated, microchipped. This ensures the cycle of unwanted litters end, it aides in the prevention of disease spread, and ensures that if a companion animal does become separated from it's owner they can be promptly reunited.

Please note any restrictions on participating in your organization's programs, projects, services or events.

The programs and services of the FMSPCA are open and available to all members of the RMWB.

Minimum number of board members according to the organization's bylaws:

5

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Please list your current Board of Directors in the table:

Board of Directors

Name	Board Position	Years on Board
Katie Walker	Board Chair	4.5
Alisha McDonald	Vice Chair	4.5
George Rowe	Treasurer	14
Giuliana Tatonetti	Secretary	1
Tanya Ryan		Less than 1
Paul Walters		Less than 1
Brianne Oke		Less than 1
Alicia Harris		Less than 1
Izabella MacDonald		Less than 1
Kim Hodder		Less than 1

Do one or more board representatives or program staff have lived experience or expertise reflective of the demographics your organization serves?

Yes

If Yes; please briefly explain the lived experience or expertise.

As pet owners within the RMWB they have all experienced the unique trials that can be experienced living in a remote northern community with limited access to resources and services.

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Program/Projects Details

Are you applying for more than one program or project?

If you are unsure, please contact CIP@rmwb.ca for clarification.

Yes

Program/Projects

Step 1: Click on the button below to enter the name of your program(s) or project(s).

Step 2: Click on the Save Draft button at the bottom of the screen.

Step 3: Click on the "Program/Project Details" button below to complete the details of each Program/Project. Please be sure to submit the current program/project information form before moving onto the next project information form.

Program/Project: Adoption Program Status: Completed

Program/Project: Animal Safe Haven Program Status: Completed

Program/Project: Animal Safety and Awareness Program Status: Completed

Program/Project: Book Buddies Status: Completed

Program/Project: Moms Last Litter Status: Completed

Program/Project: Nine Lives Status: Completed

Program/Project: Spay and Neuter Assistance Program Status: Completed

Program/Project: Northern Animal Management Education Program Status: Completed

Program/Project: Pet Food Bank Program Status: Completed

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Finances

Organization's most recent Fiscal Year End date

Please click Save Draft to update the following two questions with this date.

12/31/2024

Unrestricted Net Assets

Unrestricted Net Assets (accumulated net assets/surplus that the organization has not set aside for a particular purpose or earmarked by a donor for a specific program or project) from your Financial Statements ending: 12/31/2024

\$217,299.00

Total Operating Expenses

Total Expenses from your Financial Statements Ending: 12/31/2024

\$1,643,263.00

What efforts have been made in the past fiscal year to increase the financial support for your organization?

Increase in raffles, events, and community sponsors and partnerships.

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Please complete the following budget table: If there are multiple programs, projects, services or events included in this application, please provide the total budget for all requests in the budget table. Additionally, attach a detailed breakdown of the budget by program, project, service or event on the Attachment tab.

Secured Revenue

Revenue Sources	Description	Revenue (Jan-Dec)
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Revenue in Progress

Revenue Sources	Description	Revenue (Jan-Dec)
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Expenses

Type of Expense	Description	Total Expenses	Requested RMWB Grant
Program Staff wages & Benefits	Program Staff Wages	\$79,675.00	\$57,000.00
Other (Provide Detail)	Veterinary Costs	\$60,575.00	\$43,000.00
		\$140,250.00	\$100,000.00

Shortfall

Total	
(Total Secured Revenue - Total Expenses)	\$140,250.00

Total RMWB Grant Request

Amount	
Total	\$100,000.00

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Total Cost of Program, Project, or Service

Total cost includes all costs of the entire program, project or service.

\$140,250.00

Total Grant Amount Request

Up to 75% of total program, project cost up to maximum of \$100,000.

\$100,000.00

Grant request as percentage of total cost of program, project or service

Click on the Save Draft button to calculate the percentage.

71%

Outline any expected non-financial resources being leveraged for this program, project, service or event to demonstrate community support.

We have no expected non-financial resources being leveraged for this program.

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Attachments

Please attach a budget breakdown for each program, project, service or event if there are multiple requests included in this application.

[Program_Budget_2025_v1.xlsx](#)

18.5 KB - 10/13/2025 8:10 AM

Total Files: 1

Please attach a Partnership Letter(s) of Support for the proposed program, project, service or event to demonstrate authentic partnership and collaboration.

Applicants may use the >Partnership Letter of Support Template or submit a customized letter.

Each letter should include the following five key elements:

1. Commitment to the partnership and shared initiatives
2. Confirmation of the community need
3. History of prior collaboration or rationale for a new partnership
4. Defined roles, responsibilities, and resource commitments
5. Contact information for the partner organization

Each letter must be signed by an authorized representative of the partner organization.

Please note: The partnership letter is a mandatory requirement for Community Sustaining applicants and optional for Community Impact Grant application.

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Please attach signed Financial Statements for the most recent fiscal year end.

Year-end date must fall between July 1, 2024 of last year and June 30, 2025.

[2024_Financial_Statements.pdf](#)

8.1 MB - 10/11/2025 5:01 PM

Total Files: 1

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Declaration

Declaration: In making this application, I, the undersigned, confirm:

- that I have read the appropriate Grant Guidelines;
- that I understand that this application form and all required attachments must be completed in full and received before 2025-10-14 4:30 p.m. MT;
- that I understand that this application form and any attachments shall be part of the Community Investment Program Approval Committee (CIPAC, Council Appointed) meeting agenda and accessible through all methods that the public meeting agenda is available;
- that I understand the term of the Grant is January 1 to December 31, 2026 and that all expenditures must happen during this term; and
- that I am authorized by the applicant organization to complete the application and hereby represent to the Regional Municipality of Wood Buffalo's Community Investment Program and declare that to the best of our knowledge and belief, the information provided is truthful and accurate, and the application is made on behalf of the above-named organization and with the Board of Directors' full knowledge and consent.
- that I understand the personal information collected in this application is collected under the authority of Section 4(c) of the Protection of Privacy Act and is managed in accordance with the Act. It will be used to process your application and contact you if needed during the review of this application. If you have questions about the collection or use of your personal information, you may contact the Manager, Community Partnerships and Initiatives, at 9909 Franklin Avenue, Fort McMurray, AB T9H 2K4 or at 587-919-5522.

Acknowledgement

I do hereby certify that to the best of my knowledge, this application contains a full and correct account of all matters stated herein.

Applicant Name

Melanie Schneider

Position/Title

Executive Director

Date: 10/14/2025

Program, Project or Service Name

Adoption Program

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Anzac, Conklin, Draper, Fort Chipewyan, Fort Fitzgerald, Fort McKay, Fort McMurray, Gregoire Lake Estates, Janvier, Saprae Creek Estates

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Program/Project/ or Event Location	In Person (Yes/No)	Virtually (Yes/No)	Travel Budget Required (Yes/No)
RMWB	Yes	No	No

How does your organization plan to address barriers related to delivering virtual services in rural areas. This may include limited internet access, lack of devices, and limited technical support. If applicable.

Paper applications can be made available through community centers, and community contacts. Information is also readily available in person at the FMSPCA.

How does your organization plan to address transportation barriers to provide the program, project, service or event? If applicable.

Paper applications can be made available through community centers, and community contacts. Information can also be readily available via phone.

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications. Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Adoption Program is an essential community service. It betters the community in a multitude of ways. One, by encouraging adopters to get involved with community programming through volunteerism. Two, by ensuring all animals that participate in the program are spayed and neutered the FMSPCA is ensuring an end to the cycle of pet over population, which will over time create a healthier community for all.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	195
Seniors (65+)	5
Families	300
Community	0
Total	500

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Seniors, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Seniors, Women and/or girls, People experiencing poverty and/or homelessness, People living with disabilities, People living in rural communities

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

The Adoption Program is built on the belief that every person, regardless of their background, or circumstances, should have the opportunity to experience the benefits of having a companion animal. The program is accessible and inclusive by removing barriers to adoption, promoting equity in our services, and creating a welcoming environment for all members of our community.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

The Adoption Program is committed to serving Indigenous individuals and families in ways that honour cultural values, promote access to companion animal adoption, and reflect a broader understanding of community needs.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

Pet overpopulation stems from a lack in access to veterinary care. The adoption program bridges that gap by ensuring animals within the program receive foundational veterinary care (spay/neuter/vaccines/microchipping).

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

The Adoption program is a long term solution to the social problem of pet overpopulation. By ensuring all animals within the program are spayed/neutered, The FMSPCA is ensuring an end in the cycle of unwanted litters, while also promoting not only a healthier life for the individual pet but for the community as a whole.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If the FMSPCA spays and neuters all animals that enter the adoption program, there will be a decrease in unwanted litters of companion animals.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

The Adoption program requires a vast amount of resources including, staff labor, volunteer time, kennel and operational space, computers and administrative equipment, etc.

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

The Adoption program operates daily (with the exclusion of holidays) year round and can include a wide variety of activities as every adoption and participant has their own unique set of needs. This can include additional meet and greets, training sessions, or behavioral workshops.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

Throughout 2024 approximately 500 individuals took part in the Adoption program either through adopting from the program or surrendering an animal into the program.

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

Fewer unwanted litters of companion animals, with a quicker reconnection time for lost pets and their owners.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Observation

Please provide details of how your program, project, service or event differs from other services being offered in the community.

There are no similar programs or services being offered in the community.

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Project Summary

Animal Safe Haven Program

Program, Project or Service Name

Animal Safe Haven Program

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Anzac, Conklin, Draper, Fort Chipewyan, Fort Fitzgerald, Fort McKay, Fort McMurray, Gregoire Lake Estates, Janvier, Saprae Creek Estates

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Program/Project/ or Event Location	In Person (Yes/No)	Virtually (Yes/No)	Travel Budget Required (Yes/No)
RMWB	Yes	No	No

How does your organization plan to address barriers related to delivering virtual services in rural areas. This may include limited internet access, lack of devices, and limited technical support. If applicable.

Working in partnership with bylaw services, animal control, and local community leaders we are able to provide all necessary applications and paperwork to community centers ensuring easy access to all programming.

Project Summary

Animal Safe Haven Program

How does your organization plan to address transportation barriers to provide the program, project, service or event? If applicable.

Working in partnership with bylaw services, animal control, and local community leaders we are able to ensure those without transportation are still able to access the programs.

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications. Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Animal Safe Haven Program was created to provide temporary homes to animals that are part of families fleeing abusive and violent situations; victims of crime; individuals facing homelessness; or for those who, for physical or mental health reasons, are unable to provide care while hospitalized, thus providing an essential social service throughout the RMWB.

The FMSPCA continues to work closely with rural and indigenous communities to ensure this program can encompass the needs of the community and ensure all community members have access to the program.

Project Summary

Animal Safe Haven Program

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	10
Seniors (65+)	0
Families	10
Community	0
Total	20

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Seniors, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Seniors, Women and/or girls, People experiencing poverty and/or homelessness, People living with disabilities, People living in rural communities, Other

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

Individuals facing homelessness, medical crises, or fleeing domestic violence often encounter systemic barriers to accessing services. To address this, we prioritized creating an intake process that is as simple as possible. We do not require extensive documentation, nor do we require the individual to travel to us, we work in partnership with other agencies, hospitals, and bylaw services to ensure clients have access to this program as they need it.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

The Animal Safe Haven program primarily provides temporary care for pets whose owners are undergoing medical treatment, experiencing homelessness, or fleeing violence, we recognize that Indigenous communities are disproportionately impacted by these crises due to ongoing colonialism, intergenerational trauma, and systemic inequities.

We are committed to operating our organization in a way that is inclusive of and responsive to the needs of Indigenous communities, and we are continuously working to build culturally safe and respectful practices into our program.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

People attempting to flee domestic violence situations will often stay with their abuser or in an unsafe situation for fear of losing their pets and the inability to take pets to shelters. Many people facing homelessness suffer a similar situation with the inability to bring beloved pets into a shelter or many short term housing situations.

This program addresses this gap by ensuring beloved family pets are taken care of during times of crisis, enabling those in vulnerable situations the ability to get back on their feet without worry or concern for their pets.

Project Summary

Animal Safe Haven Program

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

By providing short term housing and care for beloved family pets we are enabling those in need to access life saving community supports such as emergency housing, women's shelters, and medical facilities, while ensuring they can remain united with their family pet.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

By taking in pets during times of crisis the Animal Safe Haven Program will enable people to access life saving services such as emergency housing, women's shelters, emergency medical care, and rehabilitation services.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Staff labour, veterinary care, kennel space, computers and administrative equipment.

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Clients are entered into the program privately on an individual basis.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

Thus far in 2025 the Animal Safe Haven Program has cared for 7 animals that stayed a total of 99 days in care.

Project Summary

Animal Safe Haven Program

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

A lowered rate of surrendered animals due to crisis situations.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys

Please provide details of how your program, project, service or event differs from other services being offered in the community.

This is the only program of its kind being offered in the RMWB.

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
WayPoints	Collaboration
Bylaw Services	Collaboration
RCMP	Collaboration
Fort McKay First Nation	Collaboration
Fort McMurray 468 First Nation	Collaboration
Janvier Administration	Collaboration
Anzac Administration	Collaboration
Conklin Administration	Collaboration
Fort Chipewyan Administration	Collaboration

Project Summary

Animal Safety and Awareness Program

Program, Project or Service Name

Animal Safety and Awareness Program

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Anzac, Conklin, Draper, Fort Chipewyan, Fort Fitzgerald, Fort McKay, Fort McMurray, Gregoire Lake Estates, Janvier, Saprae Creek Estates

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Program/Project/ or Event Location	In Person (Yes/No)	Virtually (Yes/No)	Travel Budget Required (Yes/No)
Animal Safety Awareness Program Presentation	Yes	No	No

How does your organization plan to address barriers related to delivering virtual services in rural areas. This may include limited internet access, lack of devices, and limited technical support. If applicable.

The Animal Safety Awareness Program is an in person program offered to schools and school groups throughout the RMWB and does not require any virtual access as presentations are in person.

Project Summary

Animal Safety and Awareness Program

How does your organization plan to address transportation barriers to provide the program, project, service or event? If applicable.

The Animal Safety Awareness Program is brought directly to the organization or class room requesting the presentation.

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications.
Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Animal Safe Haven Program at its basics is a program that encourages safety and wellness throughout the community, but its roots are promoting compassion and building empathy. The program also encourages social participation by highlighting ways the students can become engaged and active community members through volunteerism, and community activism.

Project Summary

Animal Safety and Awareness Program

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	240
Youth (13-18 years)	50
Adults	10
Seniors (65+)	0
Families	0
Community	0
Total	300

Please identify the equity deserving population the program, project, service or event will serve.

Youth, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Women and/or girls

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

The Animal Safety and Awareness program is designed to be inclusive, welcoming, and accessible to all young people. We believe that every child deserves the opportunity to learn about animal care, safety, and empathy in a supportive and engaging environment. By removing barriers and fostering inclusivity, our goal is to empower all youth to engage with animals safely and compassionately while building life skills, empathy, and a stronger connection to their community.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

The Animal Safety and Awareness program for youth is committed to creating inclusive and culturally respectful learning experiences that serve all communities, including Indigenous youth. While the core focus of the program is on humane education and animal safety, we recognize the importance of integrating Indigenous perspectives, supporting cultural restoration, and contributing to reconciliation.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

Statistically children are far more likely to be the victim of a dog bite. The Animal Safe Haven program is designed to promote safe interactions with pets as well as understanding pet body language in order to not only better understand our pets, but how to interact with them safely and prevent injuries.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

By designing and inclusive, age appropriate program for youth we can encourage youth to act responsibly and safely around pets.

Project Summary

Animal Safety and Awareness Program

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If the FMSPCA provides Animal Safety and Awareness presentations to youth, then the number of dog bites and injuries related to pets will decrease within that population.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Staff labour, computer, office supplies, etc.

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Workshops and program presentations that are tailored specifically to the age group.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

Total number of presentations and total number of participants

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

A better understanding of animal safety and a better understand of how youth can get involved with their community through volunteerism and activism.

Project Summary

Animal Safety and Awareness Program

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys

Please provide details of how your program, project, service or event differs from other services being offered in the community.

This is the only program of its kind being offered in the RMWB.

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
Fort McMurray Public School Board	Participants/Collaborator
Fort McMurray Catholic School Board	Participants/Collaborator

Project Summary

Book Buddies

Program, Project or Service Name

Book Buddies

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Fort McMurray

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications. Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Book Buddies program is a program focused on promoting early literacy but taking down social barriers and providing a safe, inclusive environment for youth to read and express their literacy skills freely without the fear of judgement or criticism.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	80
Youth (13-18 years)	10
Adults	0
Seniors (65+)	0
Families	10
Community	0
Total	100

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Youth

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

The Book Buddies literacy program is designed to be an inclusive, welcoming space where all children, regardless of background, ability, or circumstance, can build their literacy skills in a calm, supportive environment while connecting with animals. We believe literacy is a right, not a privilege, and we work actively to ensure that the program is accessible to any young person who has an interest.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

The Book Buddies program, pairs youth with shelter animals to practice reading in a calm, non-judgmental setting, is designed to foster literacy confidence, empathy, and a love of reading. While the core focus of the program is building literacy skills and animal connection, we are committed to ensuring the program is inclusive of Indigenous youth and contributes meaningfully to reconciliation and cultural celebration, by adding culturally inclusive books and working with community members.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

The Book Buddies program hopes to promote early literacy through inclusive, judgement free zones.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

By providing an inclusive, welcoming environment the Book Buddies program will help youth build their literacy skills.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If the FMSPCA provides a welcoming, inclusive environment the program will promote early literacy among youth.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Staff labour, books, office supplies, computers, etc.

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Weekly sessions

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

Total number of participants and total number of sessions

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

A better reading experience, with more confidence in literacy skills.

Project Summary

Book Buddies

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys

Please provide details of how your program, project, service or event differs from other services being offered in the community.

This is the only program of its kind in the RMWB

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Project Summary

Moms Last Litter

Program, Project or Service Name

Moms Last Litter

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Fort McMurray

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications. Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Moms Last Litter program is a support service open to all RMWB community members promoting not only pet health and well being but overall community and family wellness. Through assisting individuals and families with limited or no access to veterinary care we are able to bridge the gap in pet care, by providing spay surgeries to family pets while also putting a stop to unwanted litters by ensuring all kittens/puppies of the litter receive spay and neuter surgeries as well.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	45
Seniors (65+)	5
Families	0
Community	0
Total	50

Project Summary

Moms Last Litter

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Seniors, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Seniors, Women and/or girls, People experiencing poverty and/or homelessness, People living with disabilities, People living in rural communities

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

Financial, logistical, geographical and social barriers can prevent people from accessing veterinary care. We've designed this program to be as inclusive and low-barrier as possible in order to ensure that anyone who wants to break the cycle of unwanted litters has the opportunity to do so.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

Through community partnerships and collaboration we can continue to enhance the Mom's Last Litter program offerings and services to better meet the needs of Indigenous communities.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

Pet overpopulation is a serious community issue. The issue of pet overpopulation can cause an increase in stray/roaming pets, which can not only pose serious safety risks it can negatively impact the community overall.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

By spaying female pets and their offspring, we are ensuring the cycle of unwanted litters ends with them.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If the FMSPCA provides spay and neuter surgeries through the Moms Last Litter program then there will be a reduction in the number of unwanted pets and a reduction in pet overpopulation in the RMWB.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Staff labor, veterinary costs, medical supplies and medications, vaccinations, computers, office supplies

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

This program is available on a confidential case by case basis.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

of animals assisted by the program.

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

An increased overall well being for the participants and their pets.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys

Please provide details of how your program, project, service or event differs from other services being offered in the community.

This is the only program of its kind being offered in the RMWB.

Project Summary

Moms Last Litter

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
RMWB Bylaw Services	Collaboration
Fort McKay First Nation Administration	Collaboration
Fort Chipewyan First Nation Administration	Collaboration
Anzac Administration	Collaboration
Fort McMurray 468 First Nation Administration	Collaboration
Conklin Administration	Collaboration
Janvier Administration	Collaboration
Chard Administration	Collaboration

Project Summary

Nine Lives

Program, Project or Service Name

Nine Lives

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Fort McMurray

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Project Summary

Nine Lives

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications. Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Nine Lives program embodies all of the selected priorities as it pairs seniors within the RMWB with senior pets, a much need social support for seniors. It promotes inclusion and wellness in an often isolated community. This program also encourages seniors to participate within the community through volunteerism.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	0
Seniors (65+)	10
Families	0
Community	0
Total	10

Project Summary

Nine Lives

Please identify the equity deserving population the program, project, service or event will serve.

Seniors, Seniors

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

By partnering with groups like St. Aidans we can ensure that seniors interested in the program have access to program information and resources.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

The silent epidemic of senior loneliness, it is estimated by the CCSMH that 20% of seniors report symptoms of depression.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

The Nine Lives program provides welcoming, non-judgmental companionship.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If the FMSPCA provides the Nine Lives Program, there will be a reported increase in happiness and overall wellbeing amongst the participant population as well as a home provided for an animal.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Staff labor, office supplies, pet supplies such as food, litter, etc, veterinary care, computers.

Project Summary

Nine Lives

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

The is an on going program where participants are providing the day to day care for their pet in their home, while the FMSPCA covers all medical expenses and provides all pet supplies.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

of participants in the program.

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

An increase in the over all well-being of the participants.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys

Please provide details of how your program, project, service or event differs from other services being offered in the community.

This is the only program of its kind being offered in the RMWB.

Project Summary

Nine Lives

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
St. Aidan's	Collaborator/Provides participant referrals

Project Summary Spay and Neuter Assistance Program

Program, Project or Service Name

Spay and Neuter Assistance Program

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Anzac, Conklin, Draper, Fort Chipewyan, Fort Fitzgerald, Fort McKay, Fort McMurray, Gregoire Lake Estates, Janvier, Saprae Creek Estates

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Program/Project/ or Event Location	In Person (Yes/No)	Virtually (Yes/No)	Travel Budget Required (Yes/No)
RMWB	Yes	No	No

How does your organization plan to address barriers related to delivering virtual services in rural areas. This may include limited internet access, lack of devices, and limited technical support. If applicable.

Paper copies of program information pamphlets and applications can be made available at community centers or through community partners.

Project Summary

Spay and Neuter Assistance Program

How does your organization plan to address transportation barriers to provide the program, project, service or event? If applicable.

Through a network of community partners transportation can be arranged when not physically in the community.

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications.
Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Spay Neuter and Assistance Program works closely with Indigenous and rural communities to ensure the program is continuously finding new ways to fit the unique needs of the community. This program provides a vital community service by bridging the gap in access to veterinary care and helping combat pet over population through spay and neuter clinics.

Project Summary

Spay and Neuter Assistance Program

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	34
Seniors (65+)	0
Families	33
Community	33
Total	100

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Seniors, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Seniors, Women and/or girls, People experiencing poverty and/or homelessness, People living with disabilities, People living in rural communities

Project Summary Spay and Neuter Assistance Program

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

The Spay Neuter Assistance Program was developed to be a low barrier program in an effort to enable easy access for persons wishing to participate in the program and to encourage more individuals to participate in the program.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

Through building and strengthening relationships with Indigenous communities across the RMWB, and continuously working together to implement program policies that best serve the community's needs.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

The Spay Neuter Assistance Program addresses the ongoing issue of pet over population and the limited access to veterinary care faced in the RMWB.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

The Spay Neuter Assistance Program aims at bridging the gap in access to veterinary care by providing wellness clinics as well as spay and neuter clinics in areas where there is limited or no access to veterinary care.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If the FMSPCA does the Spay Neuter Assistance Program there will be a reduction in the unwanted pet population, a reduction in stray and roaming pets, and the overall well being of the community will increase.

Project Summary Spay and Neuter Assistance Program

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Staff Labor, veterinary care, pet supplies such as food, bowls, bedding, and crates, volunteers, transportation, medical supplies and medications, office supplies and equipment.

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Veterinary Clinics.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

of total participants and # of clinics held.

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

A reduction in unwanted litters of pets.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys

Please provide details of how your program, project, service or event differs from other services being offered in the community.

This is the only program of its kind being offered in the RMWB.

Project Summary Spay and Neuter Assistance Program

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
RMWB Bylaw Services	Collaboration
Fort McKay First Nation Administration	Collaboration
Fort Chipewyan First Nation Administration	Collaboration
Anzac Administration	Collaboration
Fort McMurray 468 First Nation Administration	Collaboration
Conklin Administration	Collaboration
Janvier Administration	Collaboration
Chard Administration	Collaboration
Northern Veterinary Services	Collaboration

Project Summary

Northern Animal Management Education Program

Program, Project or Service Name

Northern Animal Management Education Program

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Anzac, Conklin, Draper, Fort Chipewyan, Fort Fitzgerald, Fort McKay, Fort McMurray, Gregoire Lake Estates, Janvier, Saprae Creek Estates

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Program/Project/ or Event Location	In Person (Yes/No)	Virtually (Yes/No)	Travel Budget Required (Yes/No)
RMWB	Yes	No	No

How does your organization plan to address barriers related to delivering virtual services in rural areas. This may include limited internet access, lack of devices, and limited technical support. If applicable.

By ensuring community centers are provided paper copies of informative pamphlets, applications, etc.

Project Summary

Northern Animal Management Education Program

How does your organization plan to address transportation barriers to provide the program, project, service or event? If applicable.

This program goes directly to rural communities.

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications.
Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

Northern Animal Management and Education program provides solution-based community support services that address humane education, animal care supplies, medical treatment and intervention, as well as assists communities in establishing humane companion animal best practices.

Project Summary

Northern Animal Management Education Program

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	30
Seniors (65+)	0
Families	15
Community	5
Total	50

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Seniors, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Seniors, Women and/or girls, People experiencing poverty and/or homelessness, People living with disabilities, People living in rural communities

Project Summary

Northern Animal Management Education Program

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

The Northern Animal Management and Education program remains accessible and inclusive by prioritizing a low barrier approach to its services, this ensures all those that wish to be a part of the program can have the opportunity to do so.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

The NAME program works with Indigenous community leaders, members, officials, and enforcement services to collaborate on ensuring the program is respectful of Indigenous culture and practices while working together to ensure the needs of Indigenous and rural communities are met.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

The Northern Animal Management and Education program is a program that encompasses both education with on the ground services to create a long lasting impact on pet overpopulation.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

By providing informative educational sessions coupled with on the ground services like wellness clinics, spaying and neutering, etc. The Northern Animal Management and Education Program is a long term solution to the issue of pet overpopulation, and the overpopulation of stray and roaming companion animals.

Project Summary

Northern Animal Management Education Program

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If the FMSPCA provides both on the ground wellness services coupled with educational services, there will be a reduction in pet overpopulation which will in turn create a reduction in the number of stray and roaming companion animals.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Staff labor, office supplies, computers, veterinary care, veterinary supplies, etc.

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Wellness clinics, Spay/Neuter clinics, Educational Workshops

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

of total participants # of communities served

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

A reduction in the number of stray, roaming, and surrendered companion animals.

Project Summary

Northern Animal Management Education Program

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Observation

Please provide details of how your program, project, service or event differs from other services being offered in the community.

This is the only program of its kind being offered in the RMWB.

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
RCMP	Collaboration/Referral
RMWB Bylaw Services	Collaboration/Referral
Fort Chipewyan First Nation Administration	Collaboration/Referral
Fort McKay First Nation Administration	Collaboration/Referral
Fort McMurray 468 First Nation Administration	Collaboration/Referral
Conklin Administration	Collaboration/Referral
Janvier Administration	Collaboration/Referral
Chard Administration	Collaboration/Referral
Northern Veterinary Services	Collaboration

Project Summary

Pet Food Bank Program

Program, Project or Service Name

Pet Food Bank Program

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Anzac, Conklin, Draper, Fort Chipewyan, Fort Fitzgerald, Fort McKay, Fort McMurray, Gregoire Lake Estates, Janvier, Saprae Creek Estates

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Program/Project/ or Event Location	In Person (Yes/No)	Virtually (Yes/No)	Travel Budget Required (Yes/No)
RMWB	Yes	No	No

How does your organization plan to address barriers related to delivering virtual services in rural areas. This may include limited internet access, lack of devices, and limited technical support. If applicable.

All paperwork and supplies can be made available to rural community centers.

Project Summary

Pet Food Bank Program

How does your organization plan to address transportation barriers to provide the program, project, service or event? If applicable.

Supplies can be made available to rural community centers and community partners.

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications.
Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Pet Food Bank Program is an essential community service that ensures that beloved family pets are able to stay with their families during times of hardship by providing food and supplies.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	0
Youth (13-18 years)	0
Adults	100
Seniors (65+)	10
Families	40
Community	0
Total	150

Project Summary

Pet Food Bank Program

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Seniors, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Seniors, Women and/or girls, People experiencing poverty and/or homelessness, People living with disabilities, People living in rural communities, Other

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

The Pet Food Bank Program was designed as a low barrier program so that is highly accessible to anyone that needs it.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

The Pet Food Bank program was designed to be a low barrier program that is welcoming and accessible to all community members including the Indigenous community. Working with community members and leaders the program is continuously striving to better fit the needs of the Indigenous community while also being respectful of cultural practices.

Logic Model

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

Times of financial crisis can often unfairly force pet owners to abandon their beloved companions. The Pet Food Bank ensures that owners are able to keep their pets through times of financial hardship by providing pet food and supplies.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

By providing food and pet supplies.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

If the FMSPCA supplies owners with pet food and supplies during times of hardship, there will be fewer animal surrenders due to financial strain.

Project Summary

Pet Food Bank Program

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Staff labour, office supplies and equipment

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Confidential appointments

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

of kg of food and supplies distributed

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

Fewer surrenders due to financial crisis

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Observation

Please provide details of how your program, project, service or event differs from other services being offered in the community.

This is the only program of its kind being offered in the RMWB.

Project Summary

Pet Food Bank Program

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Programs Budget

Program		Total Budget
9 Lives		2,500.00
ASAP		500.00
Book Buddies		3,500.00
Pet Food Bank		6,000.00
NAME		2,025.00
MLL		70,975.00
SNAP		54,750.00
Total		140,250.00

Wages

Wages

Program		Labour	Meds and Supplies
MLL	Dog	45	36,000
	Cat	17	7,650
	Total		43,650
			27,325

Program		Labour	Meds and Supplies
SNAP	Dog	50	20,000
	Cat	20	4,000
	Total		24,000
			30,750

Total wages		79,675.00
Vet care, meds and supplies		60,575.00
Total		140,250.00
Grant		100,000
Remaining donation/fundraising		40,250

43000

-57000

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS
Financial Statements
Year Ended December 31, 2024

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

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Year Ended December 31, 2024

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INDEPENDENT AUDITOR'S REPORT

To the Members of Fort McMurray Society for Prevention of Cruelty to Animals

Opinion

We have audited the financial statements of Fort McMurray Society for Prevention of Cruelty to Animals (the Society), which comprise the statement of financial position as at December 31, 2024, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Society as at December 31, 2024, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Society in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with those requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Matter

The financial statements for the year ended December 31, 2023 were audited by another auditor who expressed an unmodified opinion on those financial statements on June 14, 2024.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Society's ability to continue as a going concern, disclosing, as applicable, matters relating to going concern and using the going concern basis of accounting unless management either intends to liquidate the Society or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Society's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

(continues)

Independent Auditor's Report to the Members of Fort McMurray Society for Prevention of Cruelty to Animals
(continued)

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Society's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Society's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Society to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

King + Company

Edmonton, AB
May 20, 2025

CHARTERED PROFESSIONAL ACCOUNTANTS

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Statement of Financial Position

As at December 31, 2024

	2024	2023
ASSETS		
CURRENT		
Cash (<i>Note 2</i>)	\$ 329,551	\$ 219,862
Accounts receivable	142,448	201,896
Inventory	-	525
Prepaid expenses	-	6,572
	<hr/> 471,999	<hr/> 428,855
CAPITAL ASSETS (<i>Note 3</i>)	<hr/> 268,299	<hr/> 314,639
	<hr/> \$ 740,298	<hr/> \$ 743,494
LIABILITIES		
CURRENT		
Accounts payable and accrued liabilities (<i>Note 4</i>)	\$ 100,673	\$ 135,401
Deferred contributions (<i>Note 5</i>)	<hr/> 127,243	<hr/> 102,440
	<hr/> 227,916	<hr/> 237,841
DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS		
(<i>Note 6</i>)	<hr/> 210,362	<hr/> 232,465
	<hr/> 438,278	<hr/> 470,306
NET ASSETS		
Investment in capital assets (<i>Note 7</i>)	\$ 57,937	\$ 82,173
Internally restricted net assets (<i>Note 8</i>)	26,784	26,081
Unrestricted	<hr/> 217,299	<hr/> 164,934
	<hr/> 302,020	<hr/> 273,188
	<hr/> \$ 740,298	<hr/> \$ 743,494

ON BEHALF OF THE BOARD

Director

Director

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Statement of Operations

Year Ended December 31, 2024

	2024	2023
REVENUE		
Shelter	\$ 911,664	\$ 451,945
Donations	294,451	312,474
Fundraising	244,603	218,428
Casino	107,066	46,445
Grants	90,135	1,005,432
Amortization of deferred contributions related to capital assets	22,103	22,670
Interest	2,073	1,188
	1,672,095	2,058,582
EXPENSES		
Salaries and benefits	979,412	1,345,692
Veterinary - external	320,855	341,829
Animal food and supplies	182,854	118,436
Amortization	46,339	47,373
Office	37,283	44,087
Professional fees	26,322	24,271
Fundraising	25,969	5,171
Insurance	14,963	13,555
Interest and bank charges	7,608	12,732
Advertising and promotion	1,424	2,685
Automotive	234	1,011
	1,643,263	1,956,842
EXCESS OF REVENUE OVER EXPENSES	\$ 28,832	\$ 101,740

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Statement of Changes in Net Assets

Year Ended December 31, 2024

	Investment in capital assets	Internally restricted net assets	Unrestricted	2024	2023
NET ASSETS -					
BEGINNING OF YEAR	\$ 82,173	\$ 26,081	\$ 164,934	\$ 273,188	\$ 171,448
Excess (deficiency) of revenues over expenses	<u>(24,236)</u>	703	52,365	28,832	101,740
NET ASSETS - END OF YEAR	<u>\$ 57,937</u>	<u>\$ 26,784</u>	<u>\$ 217,299</u>	<u>\$ 302,020</u>	<u>\$ 273,188</u>

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Statement of Cash Flows

Year Ended December 31, 2024

	2024	2023
OPERATING ACTIVITIES		
Excess of revenue over expenses	\$ 28,832	\$ 101,740
Items not affecting cash:		
Amortization of capital assets	46,339	47,373
Amortization of deferred contributions related to capital assets	<u>(22,103)</u>	<u>(22,670)</u>
	53,068	126,443
Changes in non-cash working capital:		
Accounts receivable	59,448	(172,752)
Inventory	525	1,506
Prepaid expenses	6,572	(1,558)
Accounts payable and accrued liabilities	<u>(34,727)</u>	<u>15,952</u>
Deferred contributions	<u>24,803</u>	<u>(59,787)</u>
	56,621	(216,639)
Cash flow from (used by) operating activities	109,689	(90,196)
FINANCING ACTIVITY		
Funding received for purchase of capital assets	-	5,000
INVESTING ACTIVITY		
Purchase of capital assets	-	(13,958)
INCREASE (DECREASE) IN CASH	109,689	(99,154)
CASH - BEGINNING OF YEAR	219,862	319,016
CASH - END OF YEAR	\$ 329,551	\$ 219,862

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements

Year Ended December 31, 2024

NATURE OF OPERATIONS

The Fort McMurray Society for the Prevention of Cruelty to Animals (the "Society") operates an animal shelter in the Fort McMurray, Alberta region and was incorporated under the authority of the Societies Act of Alberta. The Society is a registered charity, and under section 149(1)(l) of the Income Tax Act is exempt from the payment of income taxes.

1. SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations.

Revenue Recognition

The Society follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions such as Shelter income, United Way designated, fundraising, interest, and membership dues are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Operating grants and designated and allocated donations received for a future period are deferred until that future period and are recorded as deferred contributions.

Externally restricted contributions for the purchase of capital assets that will be amortized are recorded as deferred capital contributions and recognized as revenue on the same basis as the amortization expense related to the acquired capital assets. Externally restricted contributions for the purchase of capital assets that will not be amortized are recognized as direct increases in net assets to the Investment in capital assets balance.

Casino revenue is recognized as the funds are expended in accordance with Alberta Gaming, Liquor and Cannabis Commission guidelines.

Revenue from all other sources is included in revenue in the year in which it is received or receivable and collection is reasonably assured.

Volunteer Services

Volunteers contribute a significant number of hours each year to assist the Society in carrying out its services and activities. Due to the difficulty of determining their fair value, volunteer services are not recognized in the financial statements.

Contributed Materials and Services

Directors, committee members and owners volunteer their time to assist in the corporation's activities. While these services benefit the corporation considerably, a reasonable estimate of their amount and fair value cannot be made and, accordingly, these contributed services are not recognized in the financial statements.

(continues)

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements

Year Ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Financial Instruments

Initial Measurement

The Society initially measures its financial assets and liabilities originated or exchanged in arm's length transactions at fair value. Financial assets and liabilities originated or exchanged in related party transactions, except for those that involve parties whose sole relationship with the Society is in the capacity of management, are initially measured at cost.

The cost of a financial instrument in a related party transaction depends on whether the instrument has repayment terms. If it does, the cost is determined using its undiscounted cash flows, excluding interest and dividend payments, less any impairment losses previously recognized by the transferor. Otherwise, the cost is determined using the consideration transferred or received by the society in the transaction.

Subsequent Measurement

The Society subsequently measures all its financial assets and liabilities at cost or amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in earnings in the period incurred.

Financial assets measured at amortized cost using the straight-line method include cash and accounts receivable. Financial liabilities measured at amortized cost using the straight-line method include accounts payable and accrued liabilities.

Transaction Costs

Transaction costs attributable to financial instruments subsequently measured at fair value and to those originated or exchanged in a related party transaction are recognized in earnings in the period incurred. Transaction costs related to financial instruments originated or exchanged in an arm's length transaction that are subsequently measured at cost or amortized cost are recognized in the original cost of the instrument. When the instrument is measured at amortized cost, transaction costs are recognized in earnings over the life of the instrument using the straight-line method.

Impairment

For financial assets measured at cost or amortized cost, the company determines whether there are indications of possible impairment. When there are, and the company determines that a significant adverse change has occurred during the period in the expected timing or amount of future cash flows, a write-down is recognized in earnings. If the indicators of impairment have decreased or no longer exist, the previously recognized impairment loss may be reversed to the extent of the improvement. The carrying amount of the financial asset may be no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in earnings.

Cash and Cash Equivalents

Cash and cash equivalents are defined as cash and highly liquid investments, consisting primarily of term deposits, with terms to maturity of one year or less at the date of purchase.

(continues)

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements

Year Ended December 31, 2024

1. SIGNIFICANT ACCOUNTING POLICIES *(continued)*

Capital assets

Capital assets are stated at cost or deemed cost less accumulated amortization. Capital assets are amortized over their estimated useful lives on a declining balance basis at the following rates and methods:

Equipment	5 years	straight-line method
Kennels	2 years	straight-line method
Fences and sheds	5 years	straight-line method
Motor vehicles	4 years	straight-line method
Computer equipment	55%	declining balance method

Amortization of leasehold improvements is recorded over the remaining term of the lease plus the first renewal option.

The Society regularly reviews its capital assets to eliminate obsolete items. Government grants are treated as a reduction of capital assets cost.

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Measurement Uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

2. CASH

	2024	2023
Externally restricted for operating grants (Note 5)	\$ 50,425	\$ 92,559
Externally restricted for expenses approved by the Alberta Gaming, Liquor and Cannabis Commission (casino funds) (Note 5)	76,818	9,881
Internally restricted (Note 8)	26,784	26,081
Unrestricted	<u>154,027</u>	<u>128,521</u>
	<u>175,524</u>	<u>91,341</u>
	<u><u>\$ 329,551</u></u>	<u><u>\$ 219,862</u></u>

The use of revenue from casinos and raffle ticket sales is restricted to expenses approved by the Alberta Gaming and Liquor Commission. The Society defers unspent revenues from Casinos and Raffles until the expenses, as approved by the Alberta Gaming and Liquor Commission, are incurred.

Internally restricted cash comprises of amounts which have been internally restricted by the Society's Board of Directors and require Board approval before any amounts are expensed.

The Board of Directors have set up an internally restricted fund for certain unexpected operating costs that may occur in the future. Internally restricted cash comprises of amounts which have been internally restricted by the Board and require the Board's approval before any amounts are expensed.

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements

Year Ended December 31, 2024

3. PROPERTY AND EQUIPMENT

	Cost	Accumulated amortization	2024 Net book value	2023 Net book value
Leasehold improvements	\$ 638,707	\$ 508,521	\$ 130,186	\$ 156,052
Equipment	170,257	85,734	84,523	84,678
Kennels	101,595	48,005	53,590	73,909
Fences and sheds	29,030	29,030	-	-
Motor vehicles	36,524	36,524	-	-
Computer equipment	40,734	40,734	-	-
	\$ 1,016,847	\$ 748,548	\$ 268,299	\$ 314,639

4. ACCOUNTS PAYABLE AND ACCRUED LIABILITIES

	2024	2023
Trade	\$ 90,731	\$ 113,259
Government remittances	9,942	19,142
	\$ 100,673	\$ 132,401

5. DEFERRED CONTRIBUTIONS

Deferred contributions consist of unspent contributions externally restricted for future eligible expenditures. Recognition of these amounts as revenue is deferred to periods when the specified expenditures are made. Changes in deferred contribution balance are as follows:

	Casino & Raffle	Operational	2024	2023
Balance, beginning of year	\$ 9,881	\$ 92,559	\$ 102,440	\$ 162,227
Funding received	209,150	130,000	339,150	1,066,271
Revenue recognized	(142,213)	(172,134)	(314,347)	(1,126,058)
Balance, end of year	\$ 76,818	\$ 50,425	\$ 127,243	\$ 102,440

6. DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS

Unamortized deferred capital contributions represent the external funding for leasehold improvements and equipment which will be recognized as revenue in future periods.

	2024	2023
Balance, beginning of year	\$ 232,465	\$ 250,135
Add: Amounts received during the year	-	5,000
Less: Amounts amortized to revenue	(22,103)	(22,670)
	\$ 210,362	\$ 232,465

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements

Year Ended December 31, 2024

7. INVESTMENT IN CAPITAL ASSETS

The Society's investment in property and equipment is comprised as follows:

	2024	2023
Capital assets	\$ 268,299	\$ 314,638
Deferred contributions related to capital assets	<u>(210,362)</u>	<u>(232,465)</u>
	<u>\$ 57,937</u>	<u>\$ 82,173</u>

8. INTERNALLY RESTRICTED NET ASSETS

Internally restricted net assets are comprised as follows:

	2024	2023
Cash	<u>\$ 26,784</u>	<u>\$ 26,081</u>

Internally restricted cash comprises of amounts which have been internally restricted by the Society's Board of Directors and require Board approval before any amounts are expensed.

9. FINANCIAL INSTRUMENTS

The Society is exposed to various risks through its financial instruments and has a comprehensive risk management framework to monitor, evaluate and manage these risks. The following analysis provides information about the Society's risk exposure and concentration as of December 31, 2024.

Liquidity Risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, the Society will not have sufficient funds to settle a transaction on the due date; will be forced to settle financial assets at a value which is less than what they are worth; or may be unable to settle or recover a financial asset at all. The Society is exposed to this risk mainly in respect to its accounts payable and accrued liabilities.

10. ECONOMIC DEPENDENCE

The Society's operations are primarily funded through a combination of government grants and community-based fundraising and donations. Government contributions are received from municipal sources and are subject to annual application and approval processes. These funds are often restricted for specific program delivery. Community fundraising includes individual donations, corporate sponsorships, fundraising events, and in-kind contributions.

The Society is dependent on the continued support of government partners and the generosity of the public to carry out its charitable activities. The ongoing viability of the Society is contingent upon maintaining these funding relationships.

FORT MCMURRAY SOCIETY FOR PREVENTION OF CRUELTY TO ANIMALS

Notes to Financial Statements

Year Ended December 31, 2024

11. FUNDRAISING REVENUE AND EXPENSES

In accordance with Section 7(2)(e) of the “Charities Fundraising Act and Regulation”, gross fundraising contributions received were \$244,603 (2023 - \$218,428).

Expenses incurred in the year for the purposes of soliciting contributions were \$25,969 (2023 - \$7,856). \$25,969 (2023 - \$67,978) was paid as remuneration to employees whose principal duties involved fundraising.

12. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.