

The background image is a scenic landscape. In the foreground, there are several bright yellow flowers, possibly sunflowers, with green leaves. Behind the flowers is a calm body of water, likely a lake or a wide river. In the distance, there is a forested hill or shoreline. The sky is blue with some light clouds. The overall scene is peaceful and natural.

Regional Municipality of Wood Buffalo Quarterly Financial Report

**For the quarter ended
September 30, 2021**

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A photograph of a modern bus stop. The bus stop has a dark, flat roof supported by black vertical poles. The walls are a mix of dark blue and light grey panels. In the foreground, there is a large, dark, metallic, angular structure that looks like a piece of art or a utility cover. To the right, a blue bus with the number 1961 is stopped. The background shows a paved road, some greenery, and a cloudy sky. The text "MUNICIPAL OPERATING REVENUES AND EXPENSES" is overlaid in white, bold, sans-serif font.

MUNICIPAL OPERATING REVENUES AND EXPENSES

Municipal Operating Revenues and Expenses

For the Period Ending September 30, 2021

	September Actual YTD	September Budget YTD	Budget YTD Variance Increase (Decrease)	Annual Budget	Annual Projections	Annual Budget Variance Increase (Decrease)
Revenues:						
Net taxes available for municipal purposes	\$ 350,038,225	\$ 351,456,594	\$ (1,418,369)	\$ 468,608,800	\$ 467,835,974	\$ (772,826)
Government transfers	15,400,349	12,443,280	2,957,069	14,790,370	19,559,440	4,769,070
Sales and user charges	34,126,352	28,818,489	5,307,863	38,535,704	45,109,784	6,574,080
Sales to other governments	2,450,744	2,825,105	(374,361)	3,552,434	2,940,434	(612,000)
Penalties and costs on taxes	1,925,221	1,764,300	160,921	2,352,400	2,352,400	-
Licenses and permits	1,772,390	919,820	852,570	1,282,260	2,189,260	907,000
Fines	2,277,794	1,726,317	551,477	2,340,000	2,970,000	630,000
Franchise and concession contracts	6,168,764	6,241,500	(72,736)	8,200,000	8,100,000	(100,000)
Return on investments	16,692,575	15,647,501	1,045,074	20,860,000	21,220,000	360,000
Rentals	1,511,250	1,101,120	410,130	1,419,500	1,932,500	513,000
Other	2,743,212	2,312,532	430,680	3,340,917	3,848,917	508,000
Transfers from reserves for operations	1,074,814	2,307,572	(1,232,758)	2,578,107	2,553,107	(25,000)
	436,181,690	427,564,130	8,617,560	567,860,492	580,611,816	12,751,324
Expenses:						
Salaries, wages and benefits	171,409,856	180,670,189	(9,260,333)	238,269,594	228,527,494	(9,742,100)
Contracted and general services	40,104,356	54,671,392	(14,567,036)	73,187,260	68,860,936	(4,326,324)
Purchases from other governments	18,395,162	20,301,125	(1,905,963)	27,065,750	26,576,650	(489,100)
Materials, goods, supplies and utilities	22,240,174	27,500,139	(5,259,965)	36,435,338	32,922,723	(3,512,615)
Provision for allowances	4,542,397	3,600,500	941,897	4,796,000	5,758,000	962,000
Transfers to local boards and agencies	285,000	396,720	(111,720)	528,960	528,960	-
Transfers to individuals and organizations	46,477,737	35,336,380	11,141,357	43,739,440	57,974,510	14,235,070
Bank charges and short-term interest	194,995	179,975	15,020	235,760	263,760	28,000
Other	6,900	12,130	(5,230)	15,740	15,740	-
	303,656,577	322,668,550	(19,011,973)	424,273,842	421,428,773	(2,845,069)
Reserves:						
Transfers to reserves for operations	107,699,250	107,699,250	-	143,586,650	143,586,650	-
	107,699,250	107,699,250	-	143,586,650	143,586,650	-
Operating surplus (deficit)	\$ 24,825,863	\$ (2,803,670)	\$ 27,629,533	\$ -	\$ 15,596,393	\$ 15,596,393

On December 3, 2020, RMWB Council approved the 2021 Budget, as shown in the Annual Budget column. The September Budget Year-To-Date (YTD) column shows the portion of the 2021 Budget that was allocated to the first nine months. The Budget YTD Variance column shows both timing differences based on monthly allocation of the budget as well as differences that are expected to impact year-end results. Projected year-end results are shown under the Annual Projections column.

See page 5 for a discussion on Annual Projections and page 6 for Budget YTD Variances.

The Reserves section, shown below Operating Expenses, shows funds set aside for Capital spending. See page 10 for information on Capital spending.

Municipal Operating Revenues and Expenses (continued)

As of September 30, 2021, the Municipality is showing an annual projected surplus of \$15.6 million. Revenues are projected to be \$12.8 million higher than budgeted and expenses are projected to be \$2.8 million lower than budgeted.

Operating Revenue

Municipal Operating Revenues and Expenses (continued)

Operating Revenues

Year to date operating revenues to September 30, 2021 are \$436.2 million, an increase of \$8.6 million over the year to date budget. On an annual basis the revenue projection is \$580.6 million an increase of \$12.7 million over the budget. The year to date differences are primarily due to the following:

- Government Transfers – an increase of \$4.8 million includes recognition of \$3.4 million for the Municipal Operating Support Transfer (MOST) grant provided by the Province and the Federal government to reimburse for expenses and lost revenues associated with COVID-19 and actions taken in response to it. And a new \$1.1 million Community Plan on Homelessness (CPH) grant; these monies are paid directly to a community organization to administer.
- Sales and User Charges – \$5.3 million increase driven by an overall increase in usage of utilities both residential and commercial. The original budget for 2021 was lower as the impact of people working from home due to COVID-19 was not anticipated.
- Licenses and Permits - \$0.9 Million increase in building permits due to unbudgeted building activity such as the Metis Cultural Centre.

Operating Expenses

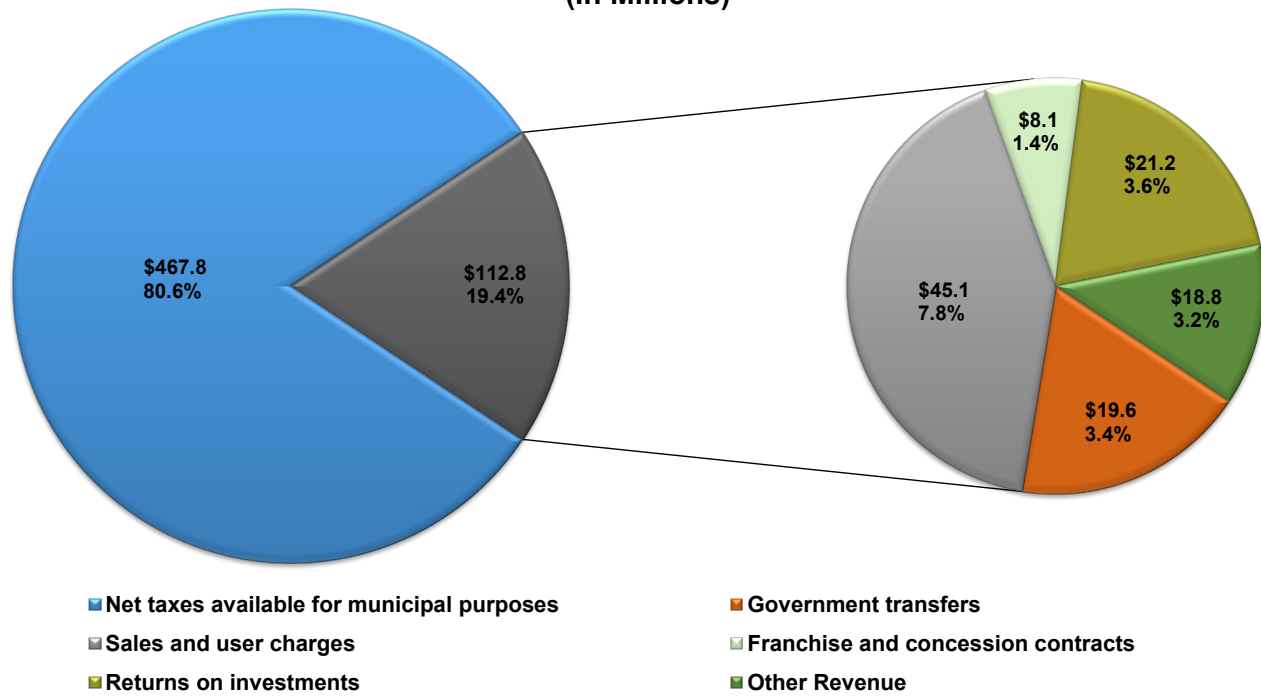
Year to date operating expenses to September 30, 2021 are \$303.7 million, a decrease of \$19 million from the year to date budget. Projected expenses for the year are \$421.4 million, a decrease of \$2.8 million below budget. The year to date differences are primarily due to the following:

- Salaries, Wages and Benefits – a \$9.3 million year to date decrease is due to budgeted vacant positions that are in various stages within the recruitment process.
- Contracted and General Services – \$14.6 million decrease primarily driven by the timing differences between receipt of invoices versus budget allocation; delayed start of projects within the Parks branch and Environmental Services longer lead-time for custom parts and contractor availability. Savings have also been realized due changes in doing business due to staff working from home such as lower training costs as training switches to a virtual platform, and reduced staff office movements.
- Materials, Goods, Supplies and Utilities – \$5.3 million decrease caused by timing differences between receipt of invoices and budget allocation. Savings are being realized due to lower electricity costs, stationary and supplies and miscellaneous parts.
- Transfers to Individuals and Organizations – \$11.1 million increase includes grants issued earlier than budgeted to assist community organizations with their cash flow; the organizations will only receive monies that have been approved. Further, a grant was approved for the Metis Cultural Center after the 2021 budget was closed.

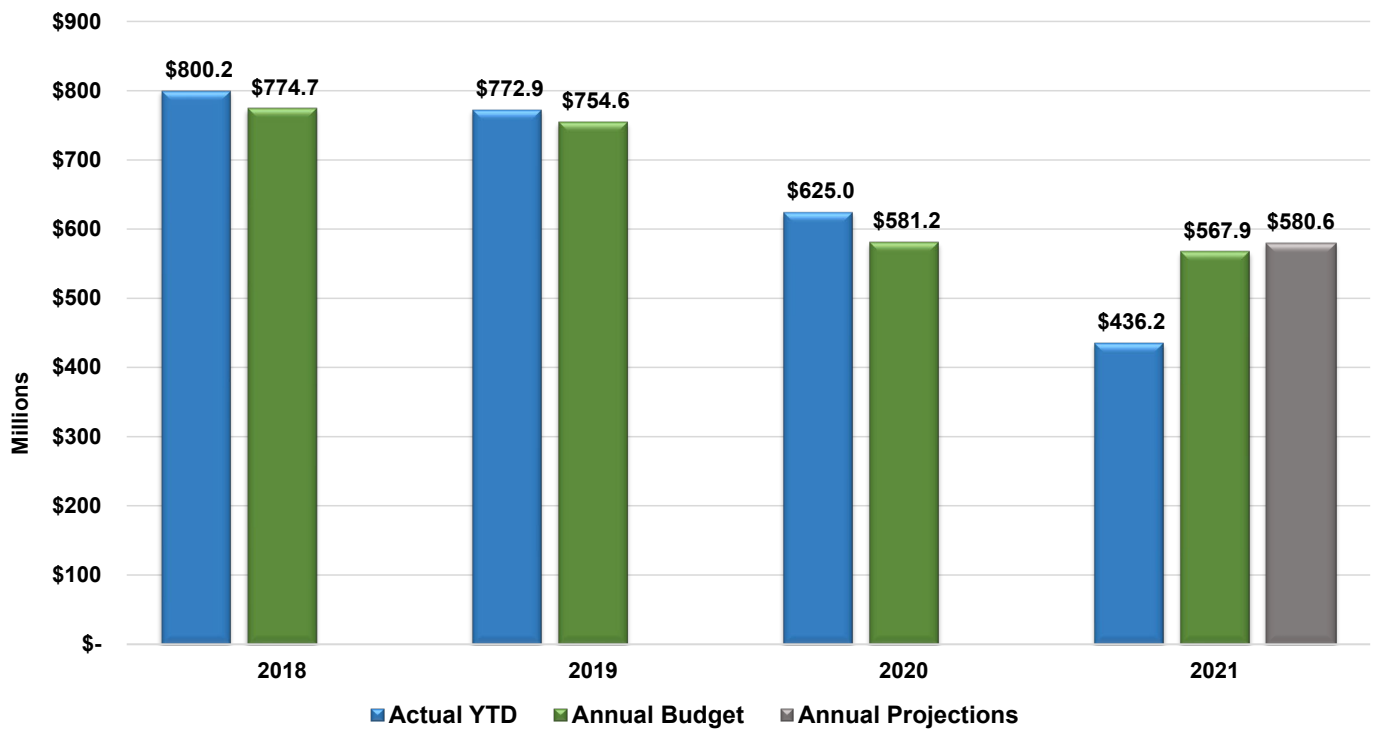
Municipal Operating Revenues and Expenses (continued)

Operating Revenues

2021 Revenue - Annual Projections
(In Millions)



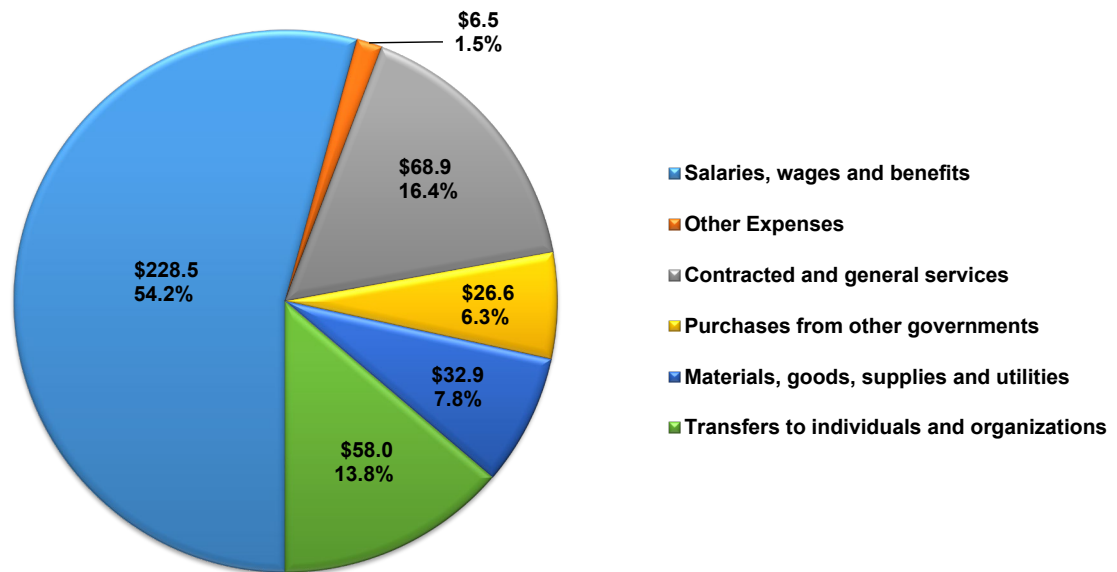
Municipal Revenues



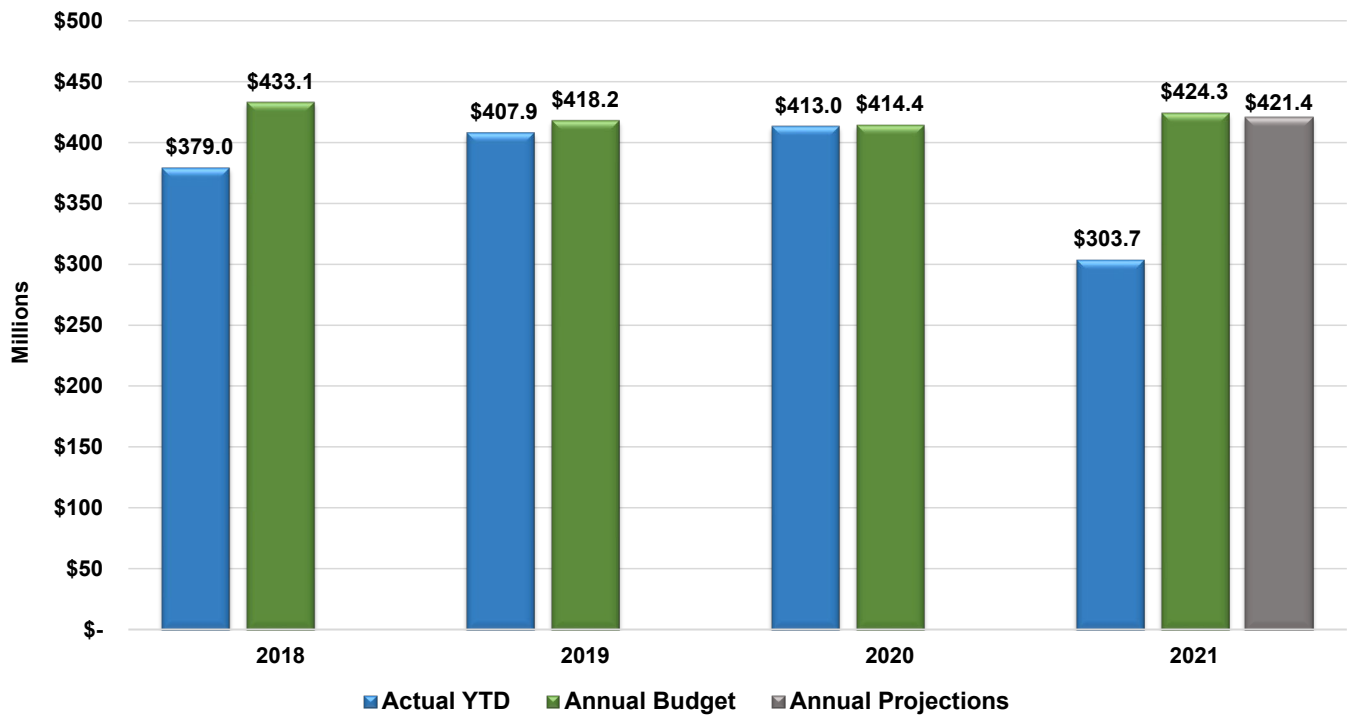
Municipal Operating Revenues and Expenses (continued)

Operating Expenses

**2021 Expenses (excluding reserves)
Annual Projections (in Millions)**



Municipal Expenses (excluding reserves)





FINANCIAL POSITION

Capital

Capital Project Spending

For the Period Ending September 30, 2021

Project Name	2021 Actual YTD
Top 20	
Flood Mitigation - Design/Build	\$ 15,813,018
Rural Water/Sewer Servicing Construction	11,119,951
Confederation Way Sanitary Sewer - Contract 3	8,676,332
2019 Snow Disposal Site - Construction	7,739,257
Fort Chipewyan Lift Station Upgrades - Construction	7,584,413
Jubilee Center Renovation - Construction	6,882,303
Rural Infrastructure Rehabilitation 2015-2017 - Construction	5,370,877
Fort McKay Fire Hall - Construction	4,801,204
Rural Broadband	4,393,334
Abasand Heights Pump House - Construction	3,673,629
Chip Seal Highway 48 For Fitzgerald to Fort Smith	2,638,315
Franklin and Main Park Project	2,595,160
Storm/Sewer/Water Upgrades in MacKenzie/Beacon Hill Construction	1,840,101
Urban Infrastructure Rehabilitation Construction 2019	1,739,026
Urban Infrastructure Rehabilitation 2018 - Construction	1,553,955
Urban Infrastructure Rehabilitation 2014-2016 Construction	1,449,037
Center Fire Arena Roof Structure Reinforcement	1,203,258
Urban Infrastructure Rehab 2017 - Construction	1,025,602
Waterfront Park	935,942
1A Lift Station Hoist Systems	934,563
All Other Project Costs	\$ 24,461,280
Total Capital Spending	\$ 116,430,556

The Municipality approved the 2021 capital budget of \$156 million. As of September 30, 2021, the capital budget has been revised to \$157.7 million stemming from 2021 capital amendment net increases of \$1.7 million. As of September 30, 2021, \$116.4 million has been spent on the delivery of capital projects.

Top three projects by spending: Flood Mitigation, Rural Water and Sewer Servicing, and Confederation Way Sanitary Sewer account for 31% of the total spend.

Bank and Investments

Bank
As of September 30, 2021
(in millions)

Cash	
Operating - Bank Balance	\$ 212.1
Investments	1,072.3
Total Cash	1,284.4
Committed Funds	
<i>Operating Requirements</i>	295.1
<i>Deferred Revenue</i>	
Grants	66.5
Developer Agreements	3.3
Offsite Levies	2.8
	72.6
<i>Reserves</i>	
Committed Funds	
Capital	355.9
Emerging Issues	134.3
Operating	56.4
	546.6
Total Committed Funds	914.3
Remaining	\$ 370.1

The current amount of cash in the bank plus investments total \$1.3 billion as of September 30, 2021. The commitments against this balance include \$295 million for operating requirements, \$72.6 million in deferred revenues, which is money the Municipality has received in advance but is committed to spend in the future and \$546.6 million in committed reserves.

Bank and Investments (continued)

Investments

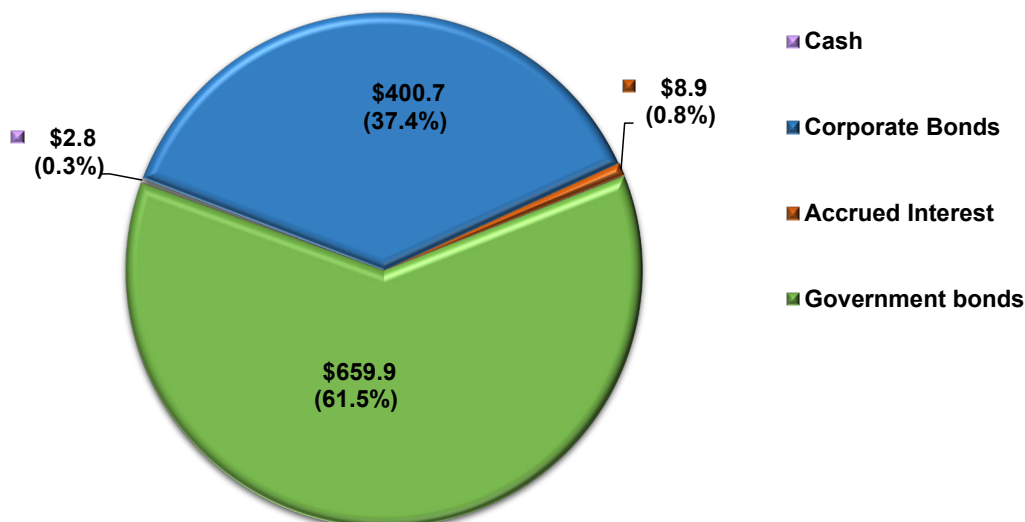
The Municipality has \$1.1 billion in investment holdings as of September 30, 2021, of which \$133.7 million are short-term investments with maturity dates under one year. Returns on investments to September 30, 2021 total \$16.7 million with \$15.2 million from investment income and \$1.5 million from interest income.

Investment Holdings

(In Millions)

Type:	Cost Value @ December 31, 2020	Cost Value @ September 30, 2021	Market Value @ September 30, 2021
Cash	\$ 53.6	\$ 2.8	\$ 2.8
Government bonds	540.5	659.9	650.2
Corporate bonds	359.2	400.7	402.4
Accrued interest	5.3	8.9	8.9
Total	\$ 958.6	\$ 1,072.3	\$ 1,064.3

**Investment Holdings by Type - Book Values
(in Millions)**



Grants

Capital grants totaling \$64.1 million have been awarded within the first three quarters:

- Municipal Sustainability Initiative (MSI) - \$31.6 million allocated towards Rural Infrastructure Rehabilitation and Rural Water and Wastewater Servicing projects. Funds will be advanced in early 2022. (Note: the 2020 MSI grant of \$25.8 million was advanced in 2021).
- Gas Tax Fund (GTF) - \$13.1 million allocated towards Thickwood Perimeter Sewer Construction,
- Airports Capital Assistance Program (ACAP) - \$11.0 million for Fort Chipewyan Airside Pavement Rehabilitation,
- Investing in Canada Infrastructure Program (ICIP) - \$8.0 million for the Franklin and Main Park, Real Martin Drive Trail Improvements and Wood Buffalo Rehabilitation, and
- 9-1-1 Grant - \$0.5 million to support 9-1-1 capital and operating expenditures.

An operating grant (Municipal Operating Support Transfer – MOST) was provided by the Provincial Government to reimburse for additional expenses and foregone revenues resulting from the pandemic, in the amount of \$12.4 million. \$9 million of the MOST grant was shown as revenue in 2020 and \$3.4 million is shown in 2021.

Capital grant applications totaling \$91 million have been submitted for consideration with the government, including the following:

- Alberta Municipal Water/Wastewater Program (AMWWP) - \$70.8 million for various projects,
- Universal Broadband Fund (UBF) - \$14.9 million to improve broadband services and high-speed internet in rural areas,
- GreenTRIP Grant - Round 2 for \$3.4 million,
- Investing in Canada Infrastructure Program (ICIP) - \$960K for Sapræe Creek Trail Rehabilitation, and
- Canada Community Revitalization Fund (CCRF) - \$750K for the Snye Point Outdoor Event Space project.

Research into grant opportunities is an on-going process.

Grants (continued)

Summary of Capital and Operating Grants Awarded As At September 30, 2021

Past & Current Capital Grants	2021	2020	2016-2019	Information
Provincial and Federal Allocations				
Federal Gas Tax Fund (FGTF)	\$ 13,077,286	\$ 6,388,689	\$ 32,458,255	2021 amount is a preliminary allocation and includes a one-time funding top-up.
Municipal Sustainability Initiative (MSI)	31,615,597	25,832,442	96,659,741	2021 amount is a preliminary allocation
MSI Additional			23,571,422	
Engineering				
Airports Capital Assistance Program (ACAP)	11,021,416			Transport Canada approved of grant funding for Fort Chipewyan Airside Pavement Rehabilitation.
Alberta Community Resilience Program (ACRP)			6,590,000	2019 - Funding awarded for Flood Mitigation Projects - Reaches 7,8,9 (Lower Townsite)
Alberta Municipal Water/Wastewater Partnership (AMWWP) - Conklin WTP Phase 1 Expansion			4,286,347	Original approval in 2004 was for a \$922,500 contribution under the AMWWP program. A cost revision funding request was submitted in 2016 which resulted in additional AMWWP contribution of \$4,286,347 under AMWWP. Total grant \$5,208,847
AMWWP - Conklin WTP Phase 2 Upgrades - Construction			764,354	Application submitted Nov 2015. Revised November 2016. Approved for \$764,354 representing 27% of eligible costs.
AMWWP - Fort Chipewyan WTP Expansion			19,756,092	Application submitted Nov 2015. Revised January 21, 2016. Approved for \$19,756,092 representing 69.64% of eligible costs.
AMWWP - Fort Chipewyan Lift Station		5,134,368		Approved for \$5,134,368 representing 74.66% of eligible costs.
AMWWP - Conklin Lagoon Upgrade and Outfall		12,000,000		Approved for \$12,000,000 representing 75% of eligible costs.
AMWWP - Anzac/Conklin/Gregoire Lake/Janvier Water Services Project		4,091,756		Approved for \$4,091,756 representing 66.92% of eligible costs.
Canada 150 Program - Administered by Western Economic Diversification Canada			200,000	2017 - Anzac Community Centre Upgrades
Community Facility Enhancement Program (CFEP)			123,500	The Ptarmigan Nordic Ski Club with the support of the Regional Municipality of Wood Buffalo has secured a grant to offset 50% of the cost of the Furniture, Fixtures and Equipment required for the Doug Barnes Cabin Expansion - Construction project.
First Nations Water Tie-In Program		4,474	44,742	Funding was approved to conduct a Regional Water Transmission Line Extension Feasibility study. The study will look at a regional system from the Hamlet of Fort Chipewyan that will provide service to the Mikisew Cree First Nations in the Allison Bay area. An additional 10% was approved in 2020.
Investing in Canada Infrastructure Program (ICIP) Green Infrastructure		8,629,991		Green Infrastructure funding for the Lower Townsite Flood Mitigation Project Reaches 7 and 8. The total grant of \$8,629,991 consists of \$5,117,995 from the Government of Alberta and \$3,441,996 from the Government of Canada.
Investing in Canada Infrastructure Program (ICIP) COVID-19 Resilience	7,960,000			Approved for \$7,960,000 (\$3,800,000 for the Franklin and Main Park; \$800,000 for Real Martin Drive Trail Improvements and \$3,360,000 for Wood Buffalo Rehabilitation), representing 80% of eligible costs.
Municipal Stimulus Program (MSP)		13,276,133		Approved for capital spending up to December 31, 2021 for Waterline Extension from Parsons Creek to Taiganova (\$1,750,000), Waterline Extension to Millenium (\$1,725,000) and Flood Mitigation Reaches 5, 6 and 10 (\$9,801,133).
Strategic Transportation Infrastructure Program (STIP)			574,035	Fort Chipewyan Winter Road Culvert Replacement (\$765,380 total cost) 75% approved
Public Works				
Airport Capital Assistance Program (ACAP) Funding			1,588,208	Airfield Lighting Rehabilitation Project at Fort Chipewyan Airport.
Fort McMurray Fire Relief Fund				
Rotary District 5370 Charitable Foundation			75,000	Fort McMurray Port of Entry Rebuild Project
Lions Club International Foundation			147,000	A donation/grant in the amount of \$147,000 has been approved for upgrades to the Lion's Park.
Adventurer Foundation and Fraserway RV			310,000	A donation towards the cost of construction of the Christina Gordon Playground was provided by the Adventurer Foundation, a donor advised fund at The Foundation Office.ca, is the official giving foundation of Fraserway RV LP and the Adventurer Group of Companies.
Recreation Energy Conservation Program	26,152			Casman Centre Heating Controls Upgrade
Regional Emergency Services				
9-1-1 Grant	474,319	360,874	566,753	The grant runs from July 1st to June 30th annually. 9-1-1 Grants are calculated quarterly based on 9-1-1 revenue and population served by the Public Safety Answering Point (PSAP).
Total Capital Grants	\$ 64,174,770	\$ 75,718,728	\$ 221,315,290	

Grants (continued)

Operating Grants	2021	2020	2016-2019	Information
Provincial and Federal Allocations				
Municipal Operating Support Transfer (MOST)		\$ 12,350,057		The MOST provides funding to support municipalities for additional expenses and foregone revenues directly resulting from the COVID-19 pandemic.
Community Services				
Coalitions Creating Equity Program (CCE)			133,000	2018 - Community Services has developed an application for funding to the Alberta Human Rights and Multiculturalism Grant Program for the Wood Buffalo Equity Coalition Program which will be delivered by the Regional Advisory Committee on Inclusion, Diversity and Equality (RACIDE). 2019 - Community-based Response Model to Acts of Discrimination, Racism and Hate Project Funded
Community Inclusion Grant			30,000	Alberta Justice and Solicitor General - Human Rights, Education and Multicultural Fund 2016 - Diversity Plan 2016 and Beyond 2018 - Diversity and Inclusion Business Recognition Program
Conoco Phillips			5,000	2018 - Diversity & Inclusion Employee Census 2019 \$5,000 for Green Teen Program in 2016.
Covid-19 Community Response Fund for Vulnerable Population Fund		40,000	-	Provided by the Canadian Medical Association Foundation.
Family & Community Support Services	1,924,513	1,924,513	7,698,052	Provincial level program through Alberta Human Services. Payment is based on population.
Family and Community Safety Program (Children and Youth Service Grant)			150,000	Funded by Minister of Human Services to provide advocacy services in the community.
Labour Market Partnerships (LMP) Grant - Inclusive Business Project			51,000	Funding is being provided through the Labour Market Partnerships (LMP) Grant by the Alberta Department of Labour. The project will address the evidenced need for increased workplace education and awareness about inclusion and diversity, develop inclusive workplace evaluation, consultation policies and feedback practices. The overall cost of the project, including in-kind contributions, will be \$84,500.
Municipal Cannabis Transition Program (MCTP)			222,764	The MCTP is a program that will support eligible Alberta municipalities with increased enforcement and other implementation costs related to the legalization of cannabis.
Municipal Policing Assistance Grant (MPAG)		1,209,840	4,922,224	Funding agreement is for one year from April 1, 2020 to March 31, 2021. Payment is based on a per capita calculation.
Point in Time Count			50,000	Community Services was successful securing funding from Employment and Social Development Canada (ESDC) for the "Everyone Counts: the 2018 Coordinated Point-in-Time Count.
Police Officer Grant (POG)		300,000	1,200,000	Funding agreement is for one year from April 1, 2020 to March 31, 2021.
Reaching Home: Canada's Homelessness Strategy Indigenous Homelessness (Federal)	401,134	401,134	401,134	2019/2020 - \$401,134 2020/2021 - \$401,134 2020/2021 - \$401,134
Reaching Home: Canada's Homelessness Strategy Designated Communities (Federal)	409,954	382,399	392,399	2019/2020 - \$392,399 2020/2021 - \$382,399 2021/2022 - \$409,954 2022/2023 - \$405,454 2023/2024 - \$405,454
Reaching Home: Canada's Homelessness Strategy Designated Communities (Federal) Community Capacity and Innovation Fund	61,180	61,180	184,540	2019/2020 - \$71,180 2020/2021 - \$61,180 2021/2022 - \$61,180 2022/2023 - \$56,580 2023/2024 - \$56,580
Reaching Home: Canada's Homelessness Strategy Indigenous Homelessness (Federal) Covid-19 Supplement	630,320	413,708		\$1,044,028 Covid-19 Supplement for 2020-2021.
Reaching Home: Canada's Homelessness Strategy Designated Communities (Federal) Covid-19 Supplement	504,747	331,289		\$836,036 Covid-19 Supplement for 2020-2021
Victims and Survivors of Crime Week 2019		7,500	6,000	RCMP and Bylaw Support Services received grants towards their Victims and Survivors of Crime Week project in 2019 and 2020.
Victims of Crime Fund - Grant to Victims Services	373,750	300,000	711,962	Grant to provide services that benefit victims or a class or classes of victims during their involvement with the criminal justice process.
Victims of Crime Fund - Indigenous Victims Outreach Specialist (IVOS)	125,000	100,000	100,000	3 Year grant for Indigenous Victims Outreach Specialist for 2019-2021

Grants (continued)

Operating Grants (continued)	2021	2020	2016-2019	Information
Communications, Stakeholder, Indigenous and Rural Relations				
Alberta Indigenous Relations			\$ 50,000	Grant to assist with the Urban Aboriginal Connection Initiative project - Wood Buffalo Pan Aboriginal Connection project.
Local Food Week Grant			2,442	Recreation and Culture applied for a Local Food Week grant to assist with costs of a special event to highlight local food week 2019 at the August 14th, 2019 Urban Market.
Human Resources				
Canada Summer Jobs			92,938	2017 - 17 students 2016 - 29 Students.
Careers - The Next Generation			4,500	A grant to offset the costs of summer students employed at the Water Treatment Plant. \$15 per hour x 100 hours x 3 students.
Green Job Initiative - Summer Work Experience			22,848	2019 - 2 students 2018 - 2 students
Summer Temporary Employment Program (STEP) Program			56,100	2017 - 10 Students - \$4,200 per student - \$42,000 total. 2016 - 5 Labourer Positions.
Legislative Services				
Alberta Community Partnership (ACP) - Alberta Senate Election	223,374			Grant was received in 2021 to support the province-wide election of nominees of Canada's Senate.
Public Works				
Alberta Recycling Municipal Demonstration Grant			30,000	Grant awarded for \$30,000 towards a pour-in-place recycled tire project at the Syncrude Athletic Park.
Alberta Recycling Municipal Electronics and Paint Round-up Grant			85,952	Alberta Recycling Grant to offset cost to advertise and run the round-up activities. 2019 - Awarded grant of up to \$13,000 (actual payment will be based on expenses incurred) towards the June 1, 2019 round-up event
Alberta Recycling Tire Marshalling Area (TMA)			90,000	Awarded funding of \$30,000 each for Tire Marshalling Areas in Conklin, Janvier and Fort Chipewyan.
Celebrate Canada Grant		32,000	37,548	Canadian Heritage provides financial support for Canada Day activities.
FCM's Municipal Asset Management Program (MAMP)			50,000	Funding has been awarded from the FCM's Municipal Asset Management Program (MAMP) to offset the cost of conducting condition assessments of (50) municipal building facilities.
Forest Resource Improvement Association of Alberta (FRIAA) FireSmart Program			750,000	The FRIAA FireSmart Program is separate and independent from the Government of Alberta's FireSmart Community Grant Program. Maximum amount of funding for a single project will be \$400,000 over the life of the project. The RMWW applied for funding for the following Hazard Reduction activities. \$400,000 Birchwood/Conn Creek, \$400,000 Anzac, \$125,000 Mitigation strategy, \$40,000 public education. Applications totaled \$965,000. Actual funding awarded \$750,000.
Recreation Energy Conservation (REC) Program			10,000	The Recreation Energy Conservation (REC) program will be providing funding towards Scoping Audits of two municipal recreation facilities. Future applications will be considered for Engineering Studies or Implementation Projects. REC helps municipally-owned recreation facilities reduce energy use and GHG emissions by providing financial incentives to help identify energy-saving opportunities and implement energy-saving projects. A single municipality is capped at \$750,000 over the program lifespan.
TD Friends of the Environment			22,019	Eligible projects include Community Gardens, Environmental Education Projects, Outdoor Classrooms, Protection of Endangered Species/Wildlife, Recycling/Composting Programs, Tree Planting and Urban Naturalization Projects, Energy Conservation/Renewable Energy, Research Projects, Habitat restoration. 2017 - Pacific Park Community Garden (Timberlea), 2016 - 20 trees for Dr. Clark School.

Grants (continued)

Operating Grants (continued)	2021	2020	2016-2019	Information
Public Works (continued)				
TD Tree Days	\$ -	\$ -	\$ 10,200	2017 - Planting of approximately 150 potted trees and shrubs at Vista Ridge on September 24, 2017. 2018 - Planting of approximately 300 trees and shrubs at Beaconhill Lookout in September 16, 2018.
Tree Canada	269,825	7,000		2020 - Awarded \$3,500 under Tree Canada's Edible Tree program and \$3,500 awarded under Greening Canada School Grounds Program
Regional Emergency Services				
911 Grant		123,970	1,422,916	The objective of the 911 Grant Program is to strengthen and support local delivery of 911. This is being done using funding generated from a monthly 911 levy on cellphones, and by developing provincial standards for 911. All of this is being done in close collaboration with Alberta's 911 centres. A portion of the 2016 grant was transferred from Capital.
Enbridge Safe Community Grant			7,500	The funds will be used to purchase an extrication tool for the Janvier Fire Department.
Emergency Management Preparedness Program (EMPP)			11,525	The objective of the Emergency Management Preparedness Program (EMPP) is to provide an effective and cost-efficient grant program for increased emergency management capacity that resulted in an increased number of trained emergency management practitioners. 2016/2017 grant - \$11,525.
Fire Services Training Program (FSTP) (Formerly Fire Services and Emergency Preparedness Program)			5,800	This program supports the expansion and enhancement of regional fire service training. The objective is to provide an effective and cost-efficient mechanism for increased training capacity that results in a greater number of trained fire service personnel.
RMWB FireSmart Grant Budget includes approximately \$2.5 M for capital projects			8,500,000	The Minister of Agriculture and Forestry has committed \$8.5M to the FireSmart program in the RMWB. Funding was approved August 2017.
Wood Buffalo Recovery Committee				
Canadian Red Cross - Recovery Gift (Includes \$3.8 M for FireSmart activities)			10,000,000	The Canadian Red Cross Society will provide these funds to further the Alberta Wildfire relief and recovery. Included in the \$10M is \$3.8 M for FireSmart activities.
Wildfire Community Preparedness Day			5,200	Wildfire Community Preparedness Day is held annually in May. FireSmart Canada offers up to \$500 funding awards to implement neighborhood projects. 2019 - The RMWB received 6 awards of \$500 each for events held in Gregoire Lake, Saprae, Ft. Chipewyan, Conklin, Anzac and Janvier 2018 - The RMWB received 4 awards of \$500 each plus \$200 towards the cost of refreshments for events held in Gregoire Lake, Saprae, Ft. Chipewyan and Conklin.
Wood Buffalo Economic Development Corp				
Canadian Red Cross -Disaster Response Services Agreement Small Business Program (Phase 3B)			992,472	For Support to Small Business Program (Phase 3B) programming for small businesses impacted by the May 2016 Horse River Wildfire disaster in the Regional Municipality of Wood Buffalo
Community and Regional Economic Support (CARES) Program			845,000	2016 - To support the Back to Business Resource Centre and Business Recovery Expositions. 2018 - To support the development of a five-year Economic Development Strategic Plan
Invest Canada - Community Initiatives (ICCI)			5,500	An application submitted by the Economic Development Department for funding for Foreign Direct Investment Tools and Material Development has received approval for \$5,500.
Total Operating Grants	\$ 4,923,797	\$ 17,984,590	\$ 60,407,195	

Grants (continued)

Capital Grant Applications in Progress	Amount	Information
Engineering		
Alberta Municipal Water/Wastewater Program (AMWWP)	\$ 70,780,367	<p>a) Application for funding of the Rural Water and Sewer Servicing (RWSS) Project was originally submitted in 2015 and updated for the 2019 AMWWP program. Estimated eligible costs, excluding amounts awarded to date, are \$39.4M. If successful, the program could fund up to 75% of these costs;</p> <p>b) Additional grant funds of \$11,031,017 have been requested for the Fort Chipewyan Water Treatment Expansion Project. This project was awarded a grant in 2016 of approximately \$19.7M based on estimated costs;</p> <p>c) In 2020 applications were submitted for Fort McMurray Wastewater Treatment Process Improvements, Fort McMurray Water Treatment Plant Rehabilitation, Timberlea Reservoir and Pumphouse Construction and Fort Chipewyan Water and Sanitary Sewer Construction. Total estimated costs are \$40.3M from 2021 to 2016, of which up to 75% can be funded if successful.</p>
Financial Services		
Universal Broadband Fund (UBF)	14,985,000	Application submitted to improve Broadband services to the hamlets of Anzac, Janvier, Conklin, Draper and Fort McKay and to provide high-speed internet to residents and businesses within these hamlets.
Public Works		
GreenTRIP Grant - Round 2	3,401,870	Application submitted in GreenTRIP Grant Round 2 for 66 2/3 % of project costs. Funding requested - Transit Terminal - \$3,401,870. Consideration of application is on hold until location of transit terminal has been determined.
Investing in Canada Infrastructure Program - Public Transit Stream and COVID-19 Resilience Stream	960,000	Under the Investing in Canada Infrastructure Program (ICIP), the RMWB has been advised of an allocation of \$17.9M over the next 10 years under the Public Transit Stream. In 2020, RMWB was advised of the option to allocate a portion, or all, of its ICIP allocation to the new COVID-19 Resilience Stream. To date, four projects have been submitted for re-allocation, three of which have been approved. An application for \$960,000 towards the Sapræ Creek Trail Rehabilitation Contract #2 is under review.
Canada Healthy Communities Initiative	100,000	Application submitted for the Franklin and Main project under round 2. If approved, grant funding of up to \$100,000 may be awarded.
Canada Community Revitalization Fund (CCRF)	750,000	Application submitted for the Snye Point Outdoor Event Space. If approved, grant funding of up to \$750,000 may be awarded.
Total Capital Grant in Progress	\$ 90,977,237	

Grants (continued)

Operating Grant Applications in Progress	Amount	Information
Community Services		
Measuring Municipal Inclusion Grant (MMIG)	\$ 10,000	The Alberta Urban Municipalities Association (AUMA) is currently offering funding to support Alberta municipalities to use AUMA's Measuring Inclusion Tool for Municipal Governments to evaluate the inclusiveness of their organization and to advance strategies that will propel the municipal government to be a more inclusive employer, service provider, and community leader. This application of \$10,000 is for phase 1 of the project. An additional \$40,000 may be available for subsequent phases depending on the outcome from Phase 1.
Financial Services		
Connect to Innovate	3,041,055	The Connect to Innovate program will invest up to \$500 million by 2021, to bring high-speed Internet to rural and remote communities in Canada. This program will support new "backbone" infrastructure to connect institutions like schools and hospitals with a portion of funding for upgrades and "last-mile" infrastructure to households and businesses. Application was submitted by IT April 2017. Estimated project costs \$6,486,432. Funding requested \$3,041,055.
Regional Emergency Services		
AgriSpirit Fund	25,000	Regional Emergency Services submitted two applications for funding: <ul style="list-style-type: none"> ▪ \$12,000 request - Janvier Dire Department Protection Sprinkler Kits ▪ \$13,000 request - Fort McKay Fire Department Extrication Tool
Public Works		
Municipal Asset Management Program (MAMP) Grant	50,000	Round 2 of the MAMP program has been announced and an application is being developed requesting \$50,000 from the program. Additional details will follow.
Total Operating Grant in Progress	\$ 3,126,055	



Extraordinary Events

COVID-19

As of September 30, 2021, COVID-19 pandemic expenses are at approximately \$4.3 million.

The Province has advanced \$12.4 million under the Municipal Operating Support Transfer (MOST) grant to reimburse for pandemic expenses and lost revenues up to March 31, 2021. Lost revenues are approximately \$15.7 million, consisting of tax revenue of \$10 million, transit revenue of \$2.2 million and sales and user fees (does not include transit) of \$3.5 million.

COVID-19 Expense Summary March 1, 2020 to September 30, 2021

Expenses:	2020 Expenses	2021 Actual	Total
Wages and benefits (regular)	\$ 412,856	\$ 960,666	\$ 1,373,522
Overtime wages	538,567	341,980	880,547
Salaries, wages and benefits	951,423	1,302,646	2,254,069
Computer software	94,883	-	94,883
Consultant fees	14,378	-	14,378
Equipment rental and lease	15,488	23,776	39,264
Janitorial Services	352,161	199,518	551,679
Legal Fees	-	18,767	18,767
Media Broadcasting	188,512	20,300	208,812
Network equipment repair and maintenance	13,447	-	13,447
Printing and binding	51,566	6,264	57,830
Rapid Flow Thru Vaccination Clinic	-	165,005	165,005
Security	42,451	18,963	61,414
Virtual Town Hall service	114,116	27,267	141,383
Other contracted services	47,291	22,891	70,182
Contracted and general services	934,292	502,751	1,437,043
Consumables	172,182	33,458	205,639
Janitorial supplies	83,399	4,071	87,470
Medical supplies	217,822	26,521	244,342
Other equipment and supplies	69,725	36,213	105,938
Materials, goods, supplies and utilities	543,128	100,262	643,390
Total Expenses	\$ 2,428,843	\$ 1,905,659	\$ 4,334,502

2020 River Break Up

The Municipality has spent \$29.7 million in recoverable RBU costs since April 2020. To date, the Province has advanced \$20.0 million for reimbursable expenses under the Disaster Recovery Program and our insurance provider has advanced \$0.5 million.

Administration is working with the Province to quantify claims. The Disaster Recovery Program (DRP) project summary estimate is \$37.9 million. As of September 30, 2021, \$29 million has been submitted to DRP or is a submission in progress.

2020 River Break Up Recoverable Costs

April 24, 2020 to September 30, 2021

	DRP	Insurance	Total
Approved Submissions	\$ (672,541)	\$ (500,000)	\$ (1,172,541)
Submitted - Not Yet Approved	(4,743,655)	-	(4,743,655)
In Preparations	(23,605,138)	(162,390)	(23,767,528)
Total 2020 River Break Up Recoverable	(29,021,334)	(662,390)	(29,683,724)
Advances Received and Interest	20,000,000	500,000	20,500,000
Total 2020 River Break Up Costs			
Advanced (Unrecovered)	\$ (9,021,334)	\$ (162,390)	\$ (9,183,724)

2020 River Break Up Project Summary

April 24, 2020 to September 30, 2021

	RMWB Project Estimate	Actuals To Date	Remaining
DRP Response (Operations and Infrastructure)	\$ 10,000,000	\$ 9,998,364	\$ 1,636
DRP Recovery (Operations and Infrastructure)	26,892,760	19,022,970	7,869,790
Insurance	1,000,000	662,390	337,610
Total 2020 River Break Up Project Summary	\$ 37,892,760	\$ 29,683,724	\$ 8,209,036

2016 Wildfire

The Municipality has spent \$269.2 million in recoverable wildfire costs since May 2016. To date the Province has advanced \$209.3 million for reimbursable expenses under the Disaster Recovery Program, FireSmart has advanced \$7.0 million, our insurance provider has paid \$29.6 million and closed the file as all claims are complete and Red Cross has advanced \$9.0 million.

Administration is continuing to work with the Province to quantify claims. The Disaster Recovery Program (DRP) project summary estimate is \$250.9 million. As of September 30, 2021, \$225.7 million has been submitted to DRP or is a submission in progress.

The Red Cross has entered into an agreement with the Municipality to cover \$10.0 million of certain wildfire related costs and has advanced \$9.0 million, of which \$3.5 million has been spent on operating expenses, \$2.2 million has been received for permits not charged to residents and \$1.5 million has been spent on capital expenses towards this initiative.

The Municipality has an agreement with Government of Alberta Agriculture and Forestry to cover \$8.5 million of certain FireSmart wildfire related costs and has advanced \$7.0 million, of which \$5.5 million has been spent on operating expenses and \$1.2 million has been spent on capital expenses for this agreement.

2016 Wildfire Recoverable Costs May 1, 2016 to September 30, 2021

	DRP	FireSmart	Insurance	Red Cross	Total
Approved Submissions	\$ (186,029,387)	\$ (5,163,374)	\$ (21,469,614)	\$ (5,743,311)	\$ (218,405,686)
Submitted - Not Yet Approved	(5,916,211)	-	-	-	(5,916,211)
In Preparations	(33,725,492)	(387,908)	-	(25,458)	(34,138,858)
Total 2016 Wildfire Operating Recoverable	(225,671,090)	(5,551,282)	(21,469,614)	(5,768,769)	(258,460,755)
Capital Spending	-	(1,157,269)	(8,160,401)	(1,463,927)	(10,781,597)
Total 2016 Wildfire Recoverable	(225,671,090)	(6,708,551)	(29,630,015)	(7,232,696)	(269,242,351)
Advances Received and Interest	209,282,632	7,019,070	29,630,015	9,000,000	254,931,717
Total 2016 Wildfire Costs					
Advanced (Unrecovered)	\$ (16,388,458)	\$ 310,520	\$ -	\$ 1,767,304	\$ (14,310,634)

2016 Wildfire Project Summary May 1, 2016 to September 30, 2021

	RMWB Project Estimate	Actuals To Date	Remaining
DRP Response (Operations and Infrastructure)	\$ 152,447,615	\$ 136,980,728	\$ 15,466,887
DRP Recovery (Operations and Infrastructure)	97,891,355	88,084,099	9,807,256
DRP Miscellaneous funding	606,263	606,263	-
Total DRP	250,945,233	225,671,090	25,274,143
Insurance	29,630,015	29,630,015	-
Red Cross	10,000,000	7,232,696	2,767,304
FireSmart	8,500,000	6,708,551	1,791,449
Total 2016 Wildfire Project Summary	\$ 299,075,248	\$ 269,242,351	\$ 29,832,897