

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Application ID

2026 - 3310 - Community Impact Grant - Community Programs and Projects

Applicant Information

Organization Information

The Children's Centre Non Profit Society of Ft. McMurray
262 Gregoire Drive Fort McMurray, Alberta T9H 4K6 262 Gregoire Drive
Fort McMurray, AB, T9H 4K6

Primary Contact

Karen Barker
262 Gregoire Dr
Fort McMurray, AB, T9H 4K6

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Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Is the organization a registered non-profit?

Applicants must be a registered non-profit organization or a community group in partnership with a registered non-profit organization. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

Has the organization operated within the Regional Municipality of Wood Buffalo for at least one year?

Applicants must have resided or operated within the Regional Municipality of Wood Buffalo for at least one year prior to applying. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

In the last year, have there been any significant changes to your organization or program?

No

What is your organization's Mission Statement?

The Children's Centre does address the needs of children 0 to 5 years of age, in our community, by working with their families to develop the skills and confidence needed to succeed. We are committed to a collaborative effort between community services, agencies and families.

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Brief Summary of the Proposed Program(s) and/or Project(s).

The pre/postnatal program is part of the Canadian Prenatal Nutrition Program a Canada wide initiative that supports healthy pregnancies. Our collaboration with Alberta Health Services is structured as a in-kind partnership where they contribute Public Health Nurses/Dietician and their time, instead of direct funding. This program will provide pre/postnatal support, outreach, and referral services to families in Fort McMurray, Janvier, and Conklin. The program's mandate is to support financially struggling families, including single, teen, and lone parents, as well as Indigenous families and families from diverse ethnic backgrounds. The program will focus on improving maternal and infant health by offering education, emotional support, and connections to health and social services. We are committed to being an inclusive, welcoming and culturally safe space for all families. Through outreach and community-based programming, families will gain access to culturally appropriate resources, early intervention, and continuous care during pregnancy and postpartum period. The program aims to reduce barriers to services, strengthen family well-being, and ensure equitable support for parents and infants across the region.

In Fort McMurray, mothers attending on Tuesdays and Thursdays receive a nutritious meal along with milk coupons to support healthy nutrition. On Tuesdays, a prenatal nurse delivers education sessions as part of the prenatal program, and each expectant mother receives a baby starter gift bag. On Thursdays, a nurse is available during the postnatal class to answer medical questions. In Janvier and Conklin, four nurses rotate to work closely with prenatal mothers, ensuring consistent care and connection and milk coupons are distributed weekly. Since Conklin is a small hamlet with a limited pre/postnatal population, we continue to collaborate with the nurses, provide outreach, and distribute milk coupons to the moms enrolled in the program. Staff also travel to these rural communities to participate in programming twice a month.

Please note any restrictions on participating in your organization's programs, projects, services or events.

The pre/postnatal program is open and welcoming to all types of families.

Minimum number of board members according to the organization's bylaws:

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Please list your current Board of Directors in the table:

Board of Directors

Name	Board Position	Years on Board
Kelly Mclean-Harrison	Chairperson	6
Christine Kelly	Vice-chairperson	8
Alexis Gale	Secretary/Treasurer	3
Nicole Sheppard	Member at Large	6
Tina Hawkins	Member at Large	13
Alison Brent	Member at Large	1
Jennifer Pick-Neville	Member at Large	1
Maria Rodgers	Member at Large	1

Do one or more board representatives or program staff have lived experience or expertise reflective of the demographics your organization serves?

Yes

If Yes; please briefly explain the lived experience or expertise.

Many of our board and staff bring both lived experience and expertise that reflect the demographics of the families we serve. Several board members have participated in one or more of our programs over the years and have firsthand knowledge of the supports The Children's Centre provides. Likewise, a number of staff have also been part of our programs. One staff member even attended our preschool in 1996 when our centre was located downtown and is now a valued member of our team. This connection to our history and community ensures our organization remains grounded, relevant, and responsive to local families.

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Program/Projects Details

Are you applying for more than one program or project?

If you are unsure, please contact CIP@rmwb.ca for clarification.

No

Program/Projects

Step 1: Click on the button below to enter the name of your program(s) or project(s).

Step 2: Click on the Save Draft button at the bottom of the screen.

Step 3: Click on the "Program/Project Details" button below to complete the details of each Program/Project. Please be sure to submit the current program/project information form before moving onto the next project information form.

Program/Project: Pre/Postnatal Program Status: Completed

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Finances

Organization's most recent Fiscal Year End date

Please click Save Draft to update the following two questions with this date.

03/31/2025

Unrestricted Net Assets

Unrestricted Net Assets (accumulated net assets/surplus that the organization has not set aside for a particular purpose or earmarked by a donor for a specific program or project) from your Financial Statements ending: 03/31/2025

\$115,268.00

Total Operating Expenses

Total Expenses from your Financial Statements Ending: 03/31/2025

\$771,252.00

What efforts have been made in the past fiscal year to increase the financial support for your organization?

In the past fiscal year, we have made many fundraising efforts to increase financial support for The Children's Centre. These included hosting a Paint Night, running bingos throughout the entire month of September, a Bar Night, a St. Patrick's Day event and a spring raffle. Together, these events not only raised funds but also strengthened community engagement and awareness of our programs. These events were not only opportunities to engage our community, but they were also necessary to generate the funds required to keep our staff employed and to ensure our programs could continue running. Without these fundraising initiatives, it would be difficult to maintain the level of support and services that children and families in our community rely on. Our programs and staff are the heart of everything we do. They deliver services, support our community, and ensure our mission succeeds.

Please complete the following budget table: If there are multiple programs, projects, services or events included in this application, please provide the total budget for all requests in the budget table.

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Additionally, attach a detailed breakdown of the budget by program, project, service or event on the Attachment tab.

Secured Revenue

Revenue Sources	Description	Revenue (Jan-Dec)
Government of Canada Grant	Funding for pre/postnatal	\$65,382.00
		\$65,382.00

Revenue in Progress

Revenue Sources	Description	Revenue (Jan-Dec)
Please Select		\$0.00
		\$0.00

Expenses

Type of Expense	Description	Total Expenses	Requested RMWB Grant
Administration Costs 15% Maximum	Bookkeeping/Accounting	\$4,800.00	\$3,000.00
Food Costs	Meals for pre/postnatal and milk coupons	\$15,000.00	\$8,000.00
Insurance - Program, Project, Service or Event	Insurance	\$1,850.00	\$1,850.00
Transportation and Delivery	Travel to Janvier and Conklin for wellness Wednesdays and pre/postnatal program	\$4,800.00	\$3,400.00
Rent - Venue/Facility/Room/Equipment	Rent for program space	\$23,370.00	\$21,250.00
Program Materials & Supplies	Materials and supplies for pre/postnatal in Fort McMurray and rural area.	\$15,000.00	\$5,000.00
Program Staff wages & Benefits	Wages for staff for pre/postnatal	s.20(1)	
Other (Provide Detail)	Cleaning of facility and program room	\$1,500.00	\$1,000.00
Other (Provide Detail)	Office supplies and computer maintenance	\$5,000.00	\$2,000.00



Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Other (Provide Detail)	Telephone for centre and travel	\$3,000.00	\$1,000.00
s.20(1)			

Shortfall

(Total Secured Revenue - Total Expenses)	Total s.20(1)

Total RMWB Grant Request

	Amount
Total	\$80,000.00

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Total Cost of Program, Project, or Service

Total cost includes all costs of the entire program, project or service.

s.20(1)

Total Grant Amount Request

Up to 75% of total program, project cost up to maximum of \$100,000.

\$80,000.00

Grant request as percentage of total cost of program, project or service

Click on the Save Draft button to calculate the percentage.

53%

Outline any expected non-financial resources being leveraged for this program, project, service or event to demonstrate community support.

Volunteers give their time to help set up, and run events and programs, and some even share their skills and talents. Local businesses back us by donating prizes, supplies, or even space to host our fundraisers. The community also help us spread the word by posting online, and inviting friends and family to join in, and every person who shows up at an event is showing that they believe in what we do. This kind of support time, space, energy, and donations is just as important as the money raised. It's what keeps our programs strong and our staff supported.

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Attachments

Please attach a budget breakdown for each program, project, service or event if there are multiple requests included in this application.

[BudgetRMWB.xls](#)

23.5 KB - 10/09/2025 11:00 AM

Total Files: 1

Please attach a Partnership Letter(s) of Support for the proposed program, project, service or event to demonstrate authentic partnership and collaboration.

Applicants may use the >Partnership Letter of Support Template or submit a customized letter.

Each letter should include the following five key elements:

1. Commitment to the partnership and shared initiatives
2. Confirmation of the community need
3. History of prior collaboration or rationale for a new partnership
4. Defined roles, responsibilities, and resource commitments
5. Contact information for the partner organization

Each letter must be signed by an authorized representative of the partner organization.

Please note: The partnership letter is a mandatory requirement for Community Sustaining applicants and optional for Community Impact Grant application.

[Child_Youth_Tomorrow_Project_Partnership_Letter_-_signed.pdf](#)

253.3 KB - 10/14/2025 3:42 PM

[Chipewyan_Prairie_Support_Letter.pdf](#)

209 KB - 09/25/2025 8:16 AM

[Salvation_Army_Support_Letter.pdf](#)

53.8 KB - 09/25/2025 8:16 AM

Total Files: 3



Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Please attach signed Financial Statements for the most recent fiscal year end.

Year-end date must fall between July 1, 2024 of last year and June 30, 2025.

[Financial_Statements_signed_2025.pdf](#)
310.5 KB - 09/25/2025 8:19 AM

Total Files: 1

Application Summary: 2026 - 3310 - Community Impact Grant - Community Programs and Projects

Declaration

Declaration: In making this application, I, the undersigned, confirm:

- that I have read the appropriate Grant Guidelines;
- that I understand that this application form and all required attachments must be completed in full and received before 2025-10-14 4:30 p.m. MT;
- that I understand that this application form and any attachments shall be part of the Community Investment Program Approval Committee (CIPAC, Council Appointed) meeting agenda and accessible through all methods that the public meeting agenda is available;
- that I understand the term of the Grant is January 1 to December 31, 2026 and that all expenditures must happen during this term; and
- that I am authorized by the applicant organization to complete the application and hereby represent to the Regional Municipality of Wood Buffalo's Community Investment Program and declare that to the best of our knowledge and belief, the information provided is truthful and accurate, and the application is made on behalf of the above-named organization and with the Board of Directors' full knowledge and consent.
- that I understand the personal information collected in this application is collected under the authority of Section 4(c) of the Protection of Privacy Act and is managed in accordance with the Act. It will be used to process your application and contact you if needed during the review of this application. If you have questions about the collection or use of your personal information, you may contact the Manager, Community Partnerships and Initiatives, at 9909 Franklin Avenue, Fort McMurray, AB T9H 2K4 or at 587-919-5522.

Acknowledgement

I do hereby certify that to the best of my knowledge, this application contains a full and correct account of all matters stated herein.

Applicant Name

Karen Barker

Position/Title

Executive Director

Date: 10/09/2025

Project Summary

Pre/Postnatal Program

Program, Project or Service Name

Pre/Postnatal Program

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Conklin, Fort McMurray, Janvier

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Program/Project/ or Event Location	In Person (Yes/No)	Virtually (Yes/No)	Travel Budget Required (Yes/No)
Pre/Postnatal Program-Fort McMurray	Yes	Yes-Alberta Health Services online prenatal classes	No
Pre/Postnatal Program-Janvier	Yes	Yes-Alberta Health Services online prenatal classes	Yes
Pre/Postnatal program-Conklin	Yes	Yes-Alberta Health Services online prenatal classes	Yes

Project Summary Pre/Postnatal Program

How does your organization plan to address barriers related to delivering virtual services in rural areas. This may include limited internet access, lack of devices, and limited technical support. If applicable.

At The Children's Centre, we know that not every family in rural areas has reliable internet, devices, or technical know how to join virtual programs. To make sure families don't miss out, we work closely with rural public health nurses to provide ongoing prenatal care and support. We also offer flexible options like phone calls, printed resources, and in-person visits when online access isn't possible. Our prenatal coordinator travels out to the rural communities to connect with families directly, answer questions, and provide extra support where it's needed most. We also share information in different ways so families can choose what works best for them. By mixing virtual services with regular face-to-face visits and strong community partnerships, we make sure every parent has access to the help, resources, and encouragement they need, no matter where they live.

How does your organization plan to address transportation barriers to provide the program, project, service or event? If applicable.

The Children's Centre recognizes that transportation can be a barrier for families both in rural communities such as Janvier and Conklin, and within Fort McMurray itself. To address this, we provide a bus to pick up pre/postnatal participants in Fort McMurray on request, ensuring families without reliable transportation can still attend programs and access supports. In rural communities, we bring services directly to families through community based programming and outreach, reducing the need for long distance travel. We work in partnership with rural Public Health nurses to coordinate prenatal/postnatal care and support close to home.

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications. Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Project Summary

Pre/Postnatal Program

Describe how the proposed program, project, service or event align with these priorities.

- Community Support Services and Wellness: Provide parenting education, nutrition guidance, emotional support, and essential items .
- Accessibility, Inclusion, and Belonging: We welcome all families, including 2SLGBTQIA+parents, newcomers, and families living with disabilities in a safe and inclusive space.
- Partnership and Collaboration: We have a in-kind partnership with Alberta Health Services, including rural Public Health nurses. We refer out to Salvation Army, Food Bank and other agencies when needed.
- Rural and Indigenous Communities and Relationships: We bring services directly to Janvier/Conklin to reduce barriers and provide culturally appropriate care.
- Social Participation: Transportation support to group programs.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	566
Youth (13-18 years)	20
Adults	710
Seniors (65+)	6
Families	716
Community	105
Total	2123

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Seniors, 2SLGBTQIA+, Immigrants, refugees and/or newcomers, First Nations, Métis, and/or Inuit Peoples, Other racialized communities, Youth, Seniors, Women and/or girls, People experiencing poverty and/or homelessness, People living with disabilities, People living in rural communities

Project Summary

Pre/Postnatal Program

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

Our pre/postnatal program is accessible and inclusive for all families, with no restrictions on participation. We welcome everyone, including 2SLGBTQIA+ parents, neurodiverse/physically diverse and newcomers to the region.

Reduced barriers through multiple approaches:

-Transportation: In Fort McMurray, we provide a bus to pick up participants. In Janvier and Conklin, we bring programming directly into the community.

-Flexible Delivery: For families without reliable internet, we offer phone support, printed resources, and in-person outreach.

-Partnerships: We have an in-kind partnership with Public Health nurses and a dietitian who provide prenatal care and connect families to our program. We also have a strong ongoing partnership with Salvation Army and Janvier Health Centre

-Material Supports: When needed, and once the food bank has been accessed, if available we assist with diapers, formula, milk coupons, and baby essentials. At Christmas, our Adopt-a-Family program provides a holiday basket to families who require extra support.

Success Story:

This year, an 2SLGBTQIA+ couple expecting their first child felt uncertain about joining a prenatal group. They shared that our program welcomed them without hesitation, connected them with other parents, and provided both emotional and practical support. As they were experiencing financial difficulties we also helped meet their babies needs.

Project Summary

Pre/Postnatal Program

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

Our organization is committed to acknowledging and supporting Indigenous culture, promoting reconciliation, and building respectful relationships. We maintain a strong partnership with the Directors of the Janvier/Conklin Health Centres, connecting regularly to identify and respond to the needs of registered participants in Janvier and Conklin. We also remain in weekly contact with Public Health nurses who attend the prenatal program in these communities, ensuring continuity of care and culturally safe support.

Our staff are actively engaged in cultural learning and reconciliation. They have attended Truth Before Reconciliation training, and we will participate in an in-service from McMurray Métis members, deepening our understanding of Indigenous knowledge, history, and traditions. Staff also take part in Rural Sharing Network meetings and Wellness Wednesdays in Janvier, strengthening relationships and learning directly from the community.

We travel to Janvier to provide prenatal care and assistance, reducing barriers while honoring Indigenous ways of knowing. Recently a young Indigenous mother in Janvier shared that receiving care locally allowed her to feel safe, supported, and proud to remain rooted in her community, surrounded by culture, tradition and family, a reflection of reconciliation in action.

Logic Model

Project Summary

Pre/Postnatal Program

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

The pre/postnatal program addresses critical gaps in maternal and infant health support. For 33 years, we have been a trusted part of the community. Parents face barriers to consistent education, healthcare guidance, and community support during pregnancy and early childhood. These challenges contribute to risks like low birth weight, premature births, postpartum depression, and developmental delays. Mothers without prenatal education are more likely to miss important checkups, while new parents often feel isolated and unsure about infant care. This past week, we witnessed three urgent examples: a mom referred by the Wood Buffalo Food Bank who had no access to diapers until we provided them; a family referred by an Indigenous Liaison Worker who had exhausted community resources but still required help; and a mother with FASD who needed outreach support, which we coordinated alongside her worker. We step in where families often don't get the help they need, making sure support is there during pregnancy and early childhood. We fill the gaps by offering guidance, care and resources that aren't always easy for parents to find on their own.

Families report greater confidence, healthier routines, and stronger parent-child bonds, demonstrating that our program is a vital bridge to success.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

The pre/postnatal program takes a preventative, family-centered approach to addressing the challenges faced by parents and infants in our community. By intervening early before and after birth we aim to reduce isolation, remove barriers to resources, and improve long-term outcomes for families.

Our strategy is built on three core approaches.

-First, early education and support ensures parents have the knowledge and confidence to navigate pregnancy, childbirth, infant care, and early development.

-Second, we provide comprehensive, wraparound services, recognizing that families often face multiple challenges at once. By teaming up with schools, health providers, and community partners, we can step in for both urgent needs and bigger challenges, making sure moms get connected to the right support.

-Third, we emphasize community connection and continuity. With 33 years of service, and as the only program of its kind in northern Alberta, The Children's Centre offers a continuum of programming beginning with pre/postnatal, parent-toddler, and preschool. This means families who choose to stay with us are supported for up to five years, allowing us to watch the children grow.

Through this integrated approach, our program strengthens families, improves maternal and child health, and builds long-term success.

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

Research demonstrates that pre/postnatal programs improve maternal and infant outcomes when implemented.

-If The Children's Centre provides a structured pre/postnatal program with nursing continuity of care, then mothers are more likely to attend regular prenatal visits, leading to lower preterm birth and fewer obstetric interventions.

-If The Children's Centre incorporates peer support services, then mothers are more likely to initiate breastfeeding, experience reduced stress, and have fewer cesarean births.

-If The Children's Centre screens and supports maternal mental health, then mothers are more likely to experience improved well being and stronger parent infant bonding.

-If The Children's Centre implements home visiting or group prenatal care, then families will be more engaged in child development and preventive health, women will benefit mentally from the friendships they form coming weekly to program, thus leading to fewer rapid repeat pregnancies and stronger early childhood outcomes.

In addition to these well documented findings, this past year The Children's Centre conducted a survey of all participants. We now have a collection of local, participant-driven data that supports the effectiveness and need for this strategy. However, due to space limitations, the data cannot be inserted into this application but is available upon request.

Project Summary

Pre/Postnatal Program

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

To achieve our goal, The Children's Centre will invest a comprehensive set of resources to ensure the success of the pre/postnatal program.

-First, staff will be dedicated to program planning, implementation, case management, and participant follow up. Public health nurses/Dietician and program staff will bring expertise in maternal and child health, early childhood development, family support services, and healthy eating practices. We will utilize the pre/postnatal room within The Children's Centre for classes, group sessions, and one-on-one consultations, providing a safe and welcoming environment for families.

-Volunteers will assist with outreach, event coordination, peer mentoring, family information sessions and fundraising events.

-Technology resources, including computers, software, and virtual platforms, will be used to manage scheduling, collect and analyze data, and provide parents with online and phone services when needed.

-The program will also provide educational materials, printed resources, and supplies to reinforce learning and engagement. Partnerships with local healthcare providers and community organizations will add specialized expertise and expand referral pathways.

-Community donors and partners will provide in-kind contributions such as health nurses, dieticians, and guest speakers.

Together, these combined inputs will ensure the program is well resourced, sustainable, and accessible to the families we serve.

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

Using the resources invested, The Children's Centre will carry out a range of activities designed to support families during the pre/postnatal period.

- Staff/Health Nurses/Dietician will provide prenatal education classes that cover maternal health, childbirth preparation, nutrition, and newborn care.
- We will offer postnatal support groups focused on breastfeeding, parent-infant bonding, and early child development.
- Through home visits and one-on-one consultations, staff will address individual family needs, provide case management, and connect participants to healthcare and community resources.
- Volunteers will help organize family events, and childcare support during information sessions/workshops.
- With the aid of computers and other platforms, we will provide phone services, to reach families who cannot always attend in person and refer participants to online classes through AHS.
- Participants will receive educational materials, resources, and practical supplies to reinforce program lessons.
- Partnerships with local providers will expand access to specialized services, such as mental health counseling, lactation support, pediatric care, food and financial assistance, while community donors will supply in-kind contributions (nurses, dietician). We will ensure Indigenous communities will have access to necessary supports when needed.

Together, these coordinated activities will provide comprehensive, accessible, and culturally responsive support to families throughout the pre/postnatal period.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

The Children's Centre delivers consistent and measurable services to pre/postnatal families.

- We provide weekly group sessions, Prenatal every Tuesday and Postnatal every Thursday, offering 88 sessions per year.
- In Fort McMurray, 102 healthy meals are served to participants, supporting nutrition for new and expectant mothers.
- Breastfeeding is strongly encouraged, with 99% of our participants choosing to breastfeed.
- Each year, approximately 77 baby starter gift bags are distributed.
- 480 milk coupons are provided to Indigenous families in rural communities and 445 coupons are provided to families in Fort McMurray. In total, 1,986 participants engage with the program annually.
- Families also benefit from individual consultations and home visits, ensuring personalized support.
- Volunteer hours are logged, and through online platforms, referrals to virtual prenatal classes are documented.
- Formal partnerships with local providers are maintained, and the number of referrals made to health care, mental health, and community resources is tracked. An estimate of 400 referrals are made for the year.

Collectively, these outputs highlight the services we deliver and the tangible supports families receive through our program.

Project Summary Pre/Postnatal Program

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

-The Children's Centre's pre/postnatal program creates meaningful short, intermediate, and long term changes for families. In the short term, parents gain increased knowledge of prenatal health, safe childbirth, newborn care, breastfeeding, and early child development. Families also benefit from improved access to health care, counseling, and community resources through our outreach efforts, and report greater confidence in their parenting skills. One key measurable outcome is that 99% of participants initiate breastfeeding and continue for longer durations than the community average.

-In the intermediate term, these supports lead to higher prenatal appointment attendance, improved maternal mental health, stronger parent infant bonding, and greater family participation in preventative care and early learning. Our outreach and case management ensure families receive timely referrals and direct support when issues arise.

-In the long term, the program contributes to healthier child development milestones, reduced preterm births and unnecessary cesarean deliveries, fewer rapid repeat pregnancies, and stronger overall family stability. Parents especially first time or at risk mothers develop confidence in nurturing, responsive care.

These outcomes demonstrate that the program's output sessions, meals, gift bags, milk coupons, consultations, outreach, and referrals, translate into lasting benefits for both mothers and children, building healthier and more resilient families.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys, Focus Groups, Observation

Project Summary

Pre/Postnatal Program

Please provide details of how your program, project, service or event differs from other services being offered in the community.

What sets us apart is that TCC has been part of Wood Buffalo for over 33 years. In that time, we've grown alongside the community and its cultural identity, adapting our services through economic changes while building lasting relationships with families. Many of the mothers we serve are lone parents or isolated with no family supports, and by coming here, they make connections, friendships, and find the support system they need. This program is free, and we focus on ongoing care so families feel supported beyond their immediate needs, especially in rural areas where services are harder to access.

A key difference is our emphasis on nutrition. We serve families a hot, nutritious meal, sometimes the only balanced meal they receive that day. We provide milk coupons in Fort McMurray, Janvier/Conklin and, when possible, essentials like diapers, formula, and wipes when other organizations cannot. While the Canadian Prenatal Nutrition Program outlines many of the supports we offer, the funding simply isn't enough to meet real community needs.

With in-kind support from AHS registered nurses, postpartum depression screenings, emotional well being services, postnatal groups, and even a designated bus for transportation, our unique model ensures no family is left behind.

Project Summary Pre/Postnatal Program

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
The Salvation Army	Refer participants who are facing socioeconomic difficulties through their housing first and family services programs.
Waypoints	Refer participants who are experiencing domestic violence, where they provide a safe place for them to stay. They will also be doing an in service with staff and participants on the impact of domestic violence, trauma and child abuse.
Alberta Health Services	In-kind partnership, nurses provide prenatal education and postpartum support. Dietician provides nutritional support for participants and infants.
McMurray Metis Association	Provide support with culturally relevant resources for parents/caregivers.
Janvier Health Centre	Work in conjunction with them to assist clients who are pregnant or parents of infants and toddlers bridging the gap by providing both essential resources and meaningful support.
Safe Community Wood Buffalo	Discussions and presentations on car seat safety, and car seat clinics.
Wood Buffalo Housing	Refer and advocate for participants who are experiencing housing insecurity.
Wood Buffalo Food Bank	Refer participants who are facing food insecurity or needing essential baby necessities.
Aurora Training Corporation	Facilitate infant CPR and choking to parents/caregivers.
Alberta Works	Refer participants who are in need of financial assistance.

Budget Sheet

AGENCY: The Children's Centre	PrePostnatal
Pre/Postnatal Program	
OPERATING REVENUE:	
Grants	\$65,382.00
Fundraising/Bingo/etc.	
Sale of Product or Fee for Services	
United Way Allocation	
United Way Designated Donations	
Other (private and raffle, in kind donation)	
TOTAL REVENUE:	\$65,382.00
OPERATING EXPENDITURES:	
STAFFING:	
* Salaries (incl Benefits)	s.20(1)
Travel	\$4,800.00
BUILDING:	
* Rent/Mortgage	\$23,370.00
* Utilities	
* Insurance	\$1,850.00
PROGRAM:	
* Materials/Baby Care Supplies/Sensory/Fine Motor	\$ 15,000.00
* Food/Supplies	\$15,000.00
Cleaning Supplies	\$1,500.00
ADMINISTRATION:	
* Office Supplies	\$5,000.00
* Accounting	\$4,800.00
* Telephone	\$3,000.00
OTHER (SPECIFY)	
TOTAL EXPENSES:	s.20(1)
RMWB Request	
DEFICIT	



**CHIPEWYAN PRAIRIE FIRST NATION
HEALTH CENTER**

GENERAL DELIVERY, CHARD, ALBERTA T0P 1G0
PHONE: (780) 559-2375 FAX: (780) 559-2050

September 8, 2025

To Whom It May Concern,

Subject: Letter of Support and Partnership for The Children's Centre CIP Project

On behalf of Chipewyan Prairie First Nation Health Department (Janvier), I am pleased to express our strong support and commitment to partnering with The Children's Centre in the implementation of their proposed program under the City of Fort McMurray's Community Investment Program (CIP). This initiative aligns with our shared mission to support and strengthen the health and well-being of mothers, children, and families in our community.

We are committed to working collaboratively with The Children's Centre to ensure the success of this project. We recognize the pressing need for accessible pre- and postnatal supports in Janvier and surrounding areas, and we believe this initiative plays a vital role in addressing those needs.

Our organizations have a strong history of collaboration. Through our partnership with The Children's Centre, in conjunction with Alberta Health Services (AHS) nurses who travel to Janvier, mothers in our community can access much-needed prenatal and family supports. The Children's Centre has consistently provided pre/postnatal moms with resources such as Milk coupons, diapers, children's necessities, baby items, and other essential supports. Their presence in Janvier is further demonstrated through their active participation in Wellness Wednesdays, Teddy Bear Fairs, and other community functions and meetings when invited.

Importantly, The Children's Centre's commitment does not end at our community borders. If any of the mothers registered in Janvier move to Fort McMurray, The Children's Centre continues to provide outreach services and family support, ensuring no disruption in care for these families.

As a committed partner, Chipewyan Prairie First Nation Health Department will continue to support this collaboration in the following ways:

- **Roles and Responsibilities:** Work closely with The Children's Centre and AHS nurses to identify and refer families in need, and support programming and outreach opportunities within Janvier.
- **Resources Committed:** Ongoing coordination of community health events, facilitating access for The Children's Centre to connect with families, and working together to ensure culturally appropriate and family-centered support.

For any further information or clarification, please contact:

Nicole Bouchier

Health Director

Chipewyan Prairie First Nation (Janvier)

Phone: 1 (780) 559-2375

Cell: S.20(1)

Email: MedicalTransCoor@cpfnhealth.ca

We look forward to the opportunity to continue this important partnership with The Children's Centre and are confident in the positive impact it will have on mothers, children, and families both in Janvier and Fort McMurray.

Sincerely,



Nicole Bouchier

Health Director

(Chipewyan Prairie First Nation (Janvier))



Giving Hope Today

The Salvation Army

Territorial Headquarters
Canada and Bermuda

Fort McMurray Administrative Offices
Alberta and Northern Territories Division

Unit A -8219 Fraser Ave.
Fort McMurray, AB. T9H 0A2
Tel: 780-743-4135
Fax:

September 5th, 2025.

To Whom It May Concern,

Subject: Letter of Support and Partnership for The Children's Centre.

On behalf of The Salvation Army, I am pleased to express our strong support and commitment to partnering with The Children's Centre in the implementation of their pre and post-natal program. This initiative aligns with our shared mission to provide hope and dignity to all who enter the doors of The Children's Centre. The Salvation Army as well as The Children's Centre respect and value individuals, recognizing everyone's worth.

We are committed to working collaboratively with The Children's Centre to ensure the success of this project. We recognize the pressing need for our organizations to have a history of successful collaboration, including referrals of children and families, supporting children and families who access The Children's Centre. Referring to pre- and post-natal individuals and their families. Supporting children 0 to 5 and their families as the access services of The Children's Centre, which demonstrates our ability to work effectively together in our community.

As a committed partner, The Salvation Army will contribute to the project in the following ways:

- Roles and Responsibilities:

- Supporting families through the Housing First Program to ensure safe and stable housing.
- Providing families with financial assistance and emergency supports through the Family Services Program.
- Referring families to The Children's Centre for pre- and post-natal supports.
- Collaborating on outreach and ensuring wraparound support for families in need.

- Resources Committed:

- Staff time: Caseworkers, program coordinators, and family support staff to work with families referred to by The Children's Centre.
- Facilities: Access to Salvation Army offices and meeting space for family consultations when required.
- In-kind support: Provision of food hampers, clothing, baby supplies, and emergency assistance items for families in crisis.

- Financial contributions: Direct financial assistance to qualifying families through Family Services.
- Community connections: Access to Salvation Army's wider network of social services, community partners, and referral systems.

We look forward to the opportunity to collaborate on this important initiative and are confident in the positive impact it will have on our community.

For any further information or clarification, please contact:

Edna Olsen-Moman
Executive Director
The Salvation Army
Phone: 780-743-4135
Email: Edna.Moman@Salvationarmy.ca

Dear Community Investment Program Team,

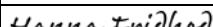
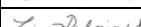
This letter affirms the shared commitment of organizations participating in the **Child & Youth Subsector division of the Tomorrow Project** to work collaboratively in support of children, youth, and families across the Fort McMurray Wood Buffalo region.

As partners in this initiative, we are committed to meeting regularly to:

- **Assess potential duplication** in programs and services
- **Identify gaps** in service delivery and access
- **Coordinate efforts** to ensure that community needs are met effectively and equitably
- **Advance shared measurement practices** to better understand our collective impact and inform continuous improvement
- **Share learning and insights** to strengthen our collaborative response

Together, we are working to align resources and respond strategically to the evolving needs of children and youth in our region. We remain committed to ongoing collaboration, coordinated action, and shared accountability.

Sincerely,

Organization Name	ED Name	Signature
The Hub Family Resource Centre	Samantha	
Big Brothers Big Sisters of Wood Buffalo	Hanna	
Autism Society of the RMWB	Tina	
Justin Slade Youth Foundation	Mandy	
The Children's Centre	Karen	
Girls Inc. Of Northern Alberta	Katlin Okonkwo	 <small>Scanned with CamScanner</small>
		 <small>Katlin Okonkwo (Oct14,2025 10:22:11 MDT)</small>



780.791.9333



hello@fusesocial.ca



fusesocial.ca



20 Riedel Street | Fort McMurray, AB | T9K 1X1



FILE COPY

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY
Financial Statements
Year Ended March 31, 2025

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Index to Financial Statements

Year Ended March 31, 2025

	Page
INDEPENDENT AUDITOR'S REPORT	1 - 2
FINANCIAL STATEMENTS	
Statement of Revenues and Expenditures	3
Statement of Financial Position	4
Statement of Changes in Net Assets	5
Statement of Cash Flows	6
Notes to Financial Statements	7 - 10
Brighter Futures (<i>Schedule 1</i>)	11 - 12
Prenatal (<i>Schedule 2</i>)	12

INDEPENDENT AUDITOR'S REPORT

To the Members of The Children's Centre Non-Profit Society of Fort McMurray

Qualified Opinion

We have audited the financial statements of The Children's Centre Non-Profit Society of Fort McMurray (the Charity), which comprise the statement of financial position as at March 31, 2025, and the statements of revenues and expenditures, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Charity as at March 31, 2025, and the results of its operations and cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO).

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Charity derives revenue from fundraising activities the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Charity. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended March 31, 2025, current assets and net assets as at March 31, 2025. Our audit opinion on the financial statements for the year ended March 31, 2025 was modified because of the effects of this departure from Canadian accounting standards for not-for-profit organizations.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Charity in accordance with ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with ASNPO, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Charity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Charity's financial reporting process.

(continues)

Independent Auditor's Report to the Members of The Children's Centre Non-Profit Society of Fort McMurray *(continued)*

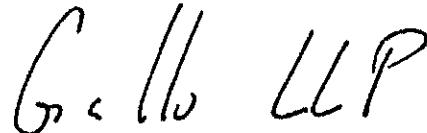
Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



Sherwood Park, Alberta
September 12, 2025

CHARTERED PROFESSIONAL ACCOUNTANTS

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY**Statement of Revenues and Expenditures****Year Ended March 31, 2025**

	2025	2024
REVENUES		
Grants and subsidies	\$ 631,953	\$ 715,508
Fundraising	132,048	72,023
Donations	25,926	107,849
Other revenue	12,810	7,097
	802,737	902,477
EXPENSES		
Salaries and benefits	490,351	541,342
Rent	115,569	114,469
Supplies	73,719	97,594
Professional services	27,392	23,347
Travel and other transportation	14,505	26,517
Insurance	10,913	13,059
Office	9,720	11,877
Fundraising	7,228	2,545
Advertising and promotion	6,595	1,500
Repairs and maintenance	6,208	9,210
Donations	5,000	5,600
Amortization	3,282	4,608
Training	770	11,379
	771,252	863,047
EXCESS OF REVENUES OVER EXPENSES	\$ 31,485	\$ 39,430

See notes to financial statements

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Statement of Financial Position

March 31, 2025

	2025	2024
ASSETS		
CURRENT		
Cash (<i>Notes 2, 3</i>)	\$ 251,930	\$ 154,454
Accounts receivable	1,087	-
Prepaid expenses (<i>Note 2</i>)	25,152	21,515
Goods and services taxes recoverable	<u>5,308</u>	<u>2,715</u>
	283,477	178,684
EQUIPMENT (Net) (<i>Notes 2, 4</i>)	<u>10,860</u>	<u>14,143</u>
TOTAL ASSETS	<u>\$ 294,337</u>	<u>\$ 192,827</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable	\$ 31,493	\$ 19,165
Deferred income (<i>Note 5</i>)	<u>147,576</u>	<u>89,879</u>
TOTAL LIABILITIES	179,069	109,044
NET ASSETS		
General fund	<u>115,268</u>	<u>83,783</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 294,337</u>	<u>\$ 192,827</u>
LEASE COMMITMENTS (<i>Note 8</i>)		

ON BEHALF OF THE BOARD

Kelly McLean-Harrison

DocuSigned by

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Karen Barker

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See notes to financial statements

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Statement of Changes in Net Assets

Year Ended March 31, 2025

	2025	2024
NET ASSETS - BEGINNING OF YEAR	\$ 83,783	\$ 44,353
EXCESS OF REVENUES OVER EXPENSES	<u>31,485</u>	<u>39,430</u>
NET ASSETS - END OF YEAR	<u>\$ 115,268</u>	<u>\$ 83,783</u>

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Statement of Cash Flows
Year Ended March 31, 2025

	2025	2024
OPERATING ACTIVITIES		
Excess of revenues over expenses	\$ 31,485	\$ 39,430
Item not affecting cash:		
Amortization of equipment	3,282	4,608
	<u>34,767</u>	<u>44,038</u>
Changes in non-cash working capital:		
Accounts receivable	(1,087)	-
Accounts payable	12,329	3,894
Deferred income	57,697	(8,399)
Prepaid expenses	(3,637)	(43)
Goods and services taxes recoverable	(2,593)	2,445
	<u>62,709</u>	<u>(2,103)</u>
INCREASE IN CASH FLOW	97,476	41,935
Cash - beginning of year	<u>154,454</u>	<u>112,519</u>
CASH - END OF YEAR	\$ 251,930	\$ 154,454

See notes to financial statements

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Notes to Financial Statements

Year Ended March 31, 2025

1. PURPOSE OF THE CHARITY

The Children's Centre Non-Profit Society of Fort McMurray (the "Charity") is a not-for-profit organization of Alberta. As a registered charity, the Charity is exempt from the payment of income tax under Section 149(1) of the Income Tax Act, provided it maintains its' registration.

The Charity operates to provide programs and support to pregnant mothers, and children in the community.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealised gains and losses reported in income.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred. All other financial instruments are adjusted by transaction costs incurred on acquisition and financing costs, which are amortized using the straight-line method.

Financial assets are assessed for impairment on an annual basis at the end of the fiscal year if there are indicators of impairment. If there is an indicator of impairment, the Charity determines if there is a significant adverse change in the expected amount or timing of future cash flows from the financial asset. If there is a significant adverse change in the expected cash flows, the carrying value of the financial asset is reduced to the highest of the present value of the expected cash flows, the amount that could be realized from selling the financial asset or the amount the Charity expects to realize by exercising its right to any collateral. If events and circumstances reverse in a future period, an impairment loss will be reversed to the extent of the improvement, not exceeding the initial carrying value.

Financial assets measured at amortized cost include cash and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Basis of presentation

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNFPO).

Method of Accounting and Revenue Recognition

The Charity uses the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Cash and cash equivalents

Cash and cash equivalents consist of bank balances that are available for immediate use.

(continues)

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Notes to Financial Statements

Year Ended March 31, 2025

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES *(continued)*Contributed Services

The operations of the Charity depend on contributions of time by volunteers. The fair value of services cannot be reasonably determined and are therefore not reflected in these financial statements.

Contributions

The Charity receives contributions in the form of goods and services in kind. These contributions are recorded at their estimated fair value at the time of the contribution.

Equipment

Equipment is stated at cost or deemed cost less accumulated amortization and is amortized over its estimated useful life on a declining balance basis at the following rates and methods:

Office equipment	20% declining balance method
Motor vehicles	30% declining balance method
Computer equipment	100% declining balance method

The Charity regularly reviews its equipment to eliminate obsolete items.

Measurement Uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates.

3. CASH AND CASH EQUIVALENTS

	2025	2024
General	\$ 206,629	\$ 69,841
Casino	41,357	55,305
Brighter Futures	3,543	19,366
Servus Rewards	345	313
Provincial Funding	54	9,629
Servus Shares	2	2
	<hr/>	<hr/>
	\$ 251,930	\$ 154,456

The Casino account has limitations in use as provided by the Alberta Gaming and Liquor Commission.

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Notes to Financial Statements

Year Ended March 31, 2025

4. EQUIPMENT

	Cost	Accumulated amortization	2025 Net book value	2024 Net book value
Office equipment	\$ 79,962	\$ 70,762	\$ 9,200	\$ 11,501
Motor vehicles	78,538	77,218	1,320	1,886
Computer equipment	58,721	58,381	340	756
	\$ 217,221	\$ 206,361	\$ 10,860	\$ 14,143

5. DEFERRED INCOME

	2024	Additions	Allocations	2025
AGLC	\$ 55,305	\$ 97,958	\$ (106,906)	\$ 46,357
Provincial Funds	9,574	2,300	(11,874)	-
Government of Alberta CIP	-	74,481	(16,829)	57,652
RMWB - CIP Grant	-	48,000	(4,433)	43,567
Other - Suncor Donation	25,000	25,000	(50,000)	-
	\$ 89,879	\$ 247,739	\$ (190,042)	\$ 147,576

6. ECONOMIC DEPENDENCE

Like many not for profit organizations, The Children's Centre Non Profit Society of Fort McMurray is dependant on funding from government agencies and donations in order to provide services. The level of services performed is dependant on the level of funding obtained.

7. FINANCIAL INSTRUMENTS

The Charity's carrying value of cash and cash equivalents, accounts receivable, and accounts payable approximates its fair value due to the immediate or short term maturity of these instruments. The Charity is exposed to various risks through its financial instruments. The following analysis provides information about the Charity's risk exposure and concentration as of March 31, 2025.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Charity is exposed to credit risk from funders. In order to reduce its credit risk, the Charity has a several different funding sources which minimizes concentration of credit risk.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Charity is exposed to this risk mainly in respect of its receipts from its funders. In order to reduce its liquidity risk, the Charity has a several different funding sources which minimizes concentration of liquidity risk.

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Notes to Financial Statements

Year Ended March 31, 2025

8. LEASE COMMITMENTS

The Charity leases office space from Operating Engineers Local 955 Real Estate Corporation, which expires on August 31, 2027, and has a monthly base rent of \$9,500 plus GST. The rent per month will increase \$250 plus GST per month every two years on the anniversary date of the lease, beginning 2026.

Contractual obligation repayment schedule:

2026	\$ 116,850
2027	118,688
2028	120,000
2029	121,838
	<hr/>
	\$ 477,376

9. COMPARATIVE FIGURES

Some of the comparative figures have been reclassified to conform to the current year's presentation.

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Brighter Futures
(*Schedule 1*)

Year Ended March 31, 2025

	2025	2024
REVENUE	\$ 409,309	\$ 409,309
EXPENSES		
Salaries and benefits	s.20(1)	
Rent	28,000	28,000
Supplies	25,609	18,255
Travel and staff development	10,149	10,947
Professional fees	8,630	21,923
Insurance	4,900	4,632
Repairs and maintenance	3,595	7,670
LOSS FROM OPERATIONS	\$ s.20(1)	

THE CHILDREN'S CENTRE NON-PROFIT SOCIETY OF FORT MCMURRAY

Prenatal
(Schedule 2)

Year Ended March 31, 2025

	2025	2024
REVENUE	\$ 65,382	\$ 65,382
EXPENSES		s.20(1)
Salaries and benefits	16,213	14,439
Materials and supplies	7,000	7,000
Rent	1,650	1,650
Professional fees	985	1,000
Travel and staff development	600	600
Insurance	-	964
Telephone and utilities	-	-
LOSS FROM OPERATIONS	\$	s.20(1)