

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Application ID

2026 - 3339 - Community Impact Grant - Community Programs and Projects

Applicant Information

Organization Information

The Squadron Sponsoring Committee of 868 RCACS
20 Riedel Street
Fort McMurray, AB, T9H 3E1

Primary Contact

Joanne Day
4-98 Wilson Drive
Fort McMurray, AB, T9H 0A1

Phone: s.20(1)
Email: 868.ssc@gmail.com

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Is the organization a registered non-profit?

Applicants must be a registered non-profit organization or a community group in partnership with a registered non-profit organization. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

Has the organization operated within the Regional Municipality of Wood Buffalo for at least one year?

Applicants must have resided or operated within the Regional Municipality of Wood Buffalo for at least one year prior to applying. If you have any questions regarding grant eligibility, please contact cip@rmwb.ca to book a pre-application meeting.

Yes

In the last year, have there been any significant changes to your organization or program?

No

What is your organization's Mission Statement?

To provide adequate financial support for the operational needs of the Air Cadet Squadron not otherwise covered by the Canadian Armed Forces.

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Brief Summary of the Proposed Program(s) and/or Project(s).

The Cadet program is a national program for all Canadians aged 12 to 18 who are interested in participating in a variety of fun, challenging and rewarding activities. These activities will encourage and help develop fitness, leadership skills, citizenship and well-being. The Air Cadet program is aviation focused and aims to help youth improve their knowledge of aerospace and aviation by supporting and providing access to educational programs and resources. It also prepares youth to become better engaged citizens by providing access to educational programs and resources including leadership, communication, volunteer opportunities and awards and scholarships. Many cadets are high achieving students who go on to be future leaders. Through the program the cadets gain real world experience in guiding others and building community.

The Cadet Program at its best - youth leading youth and readiness built through responsibility.

Signed in June 2020, the Canadian Armed Forces "Memorandum of Understanding" outlines the Squadron Sponsoring Committee's responsibilities.. These include the provision of financial support for facilities, materials, transportation and other costs of supporting the Squadron when not provided by the Canadian Armed Forces. Their financial support is limited and does not cover all of the Squadron's operational expenses. Our remote location does not have the advantage of access to military premises, which places a burden on the Committee to fund a suitable location for training a growing Squadron.

Please note any restrictions on participating in your organization's programs, projects, services or events.

Participation in the Air Cadet Program is limited to youth between the ages of 12 and 18. However the Air Cadet Program is inclusive, accessible and open to all youth within this age range and at no cost to the Cadet.

Minimum number of board members according to the organization's bylaws:

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Please list your current Board of Directors in the table:

Board of Directors

Name	Board Position	Years on Board
Joanne Day	Chair	1
Sabrina Clayton	Vice-Chair	2
Maria Velazco	Treasurer	6
Sara Keelan	Secretary	1
Cuyler Green	CI Sponsor	5
Eugene Carnegie	SSC Advisor	8
Todd Hillier	Director at Large	5
Andrew Goobie	Director at Large	1
Terri Reynolds	Director at Large	1
Viorica Barbalata	Director at Large	1
Rhonda Breen	Director at Large	5
Brad Payne	Director at Large	1

Do one or more board representatives or program staff have lived experience or expertise reflective of the demographics your organization serves?

Yes

If Yes; please briefly explain the lived experience or expertise.

Officers within the Squadron and several Board Members were Cadets (Air/Army/Sea) in their youth. One Board Member is also a Civilian Instructor within the Squadron.

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Program/Projects Details

Are you applying for more than one program or project?

If you are unsure, please contact CIP@rmwb.ca for clarification.

No

Program/Projects

Step 1: Click on the button below to enter the name of your program(s) or project(s).

Step 2: Click on the Save Draft button at the bottom of the screen.

Step 3: Click on the "Program/Project Details" button below to complete the details of each Program/Project. Please be sure to submit the current program/project information form before moving onto the next project information form.

Program/Project: Squadron Sponsoring Committee of 868 RCACS (Air Cadets) Status: Completed

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Finances

Organization's most recent Fiscal Year End date

Please click Save Draft to update the following two questions with this date.

08/31/2025

Unrestricted Net Assets

Unrestricted Net Assets (accumulated net assets/surplus that the organization has not set aside for a particular purpose or earmarked by a donor for a specific program or project) from your Financial Statements ending: 08/31/2025

\$45,585.97

Total Operating Expenses

Total Expenses from your Financial Statements Ending: 08/31/2025

\$68,437.00

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

What efforts have been made in the past fiscal year to increase the financial support for your organization?

Fiscal responsibility remains a top priority for the Squadron Sponsoring Committee ("SSC"). Oversight of finances and the operating costs of the Squadron is undertaken by the SSC, which is comprised of volunteer unpaid cadet parents and assisted by other unpaid parent volunteers.

There are only a few activities each year that are funded by the Department of National Defence ("DND") and these are being reduced due to their own decreased budget. Given our remote geographical location, with no local military base for support, our costs to travel for out of town activities have increased. Like any other local organizations we are challenged by the high cost of facility rental. The DND are unable to provide any additional support with this.

This leaves the SSC to raise funds to bridge the gap. In addition to seeking continued support from our Title Sponsors, we fundraise throughout each year, including cash calendar sales, volunteering at the Royal Canadian Legion (poppy sales and bingo), volunteer shifts at the Casino and other fundraising activities. There are limited opportunities for the Cadets to fundraise themselves, due to restrictions imposed by the Canadian Armed Forces.

Please complete the following budget table: If there are multiple programs, projects, services or events included in this application, please provide the total budget for all requests in the budget table. Additionally, attach a detailed breakdown of the budget by program, project, service or event on the Attachment tab.

Secured Revenue

Revenue Sources	Description	Revenue (Jan-Dec)
Sponsorship	Fort McMurray Airport Authority	\$5,000.00
		\$5,000.00

Revenue in Progress

Revenue Sources	Description	Revenue (Jan-Dec)
Casinos/Bingos	Rivers Edge Casino	\$28,000.00
Casinos/Bingos	Royal Canadian Legion Branch Bingo November 2025	\$2,750.00
Program/Project Income (Ticket sales, admission, etc.)	Air Cadet League Cash Calendars	\$1,700.00

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Other	Dept of National Defence Local Support Allocation	\$10,000.00
Other	GIC Investment Income	\$5,200.00
Other	Benefit/Online Giving	\$3,450.00
Sponsorship	Rotary Club of Fort McMurray	\$7,500.00
Program/Project Income (Ticket sales, admission, etc.)	Annual Mess Dinner ticket sales	\$820.00
Other	Coat Check Fundraiser	\$1,200.00
Other	Canteen Sales	\$1,500.00
		\$62,120.00

Expenses

Type of Expense	Description	Total Expenses	Requested RMWB Grant
Rent - Venue/Facility/Room/Equipment	Squadron HQ Rental	\$42,100.00	\$31,575.00
Rent - Venue/Facility/Room/Equipment	Sports and Fitness facility Rental	\$3,000.00	\$2,250.00
Rent - Venue/Facility/Room/Equipment	ACR Venue Rental	\$1,800.00	\$1,800.00
Administration Costs 15% Maximum	Office Supplies - paper, toner etc.	\$1,000.00	\$500.00
Administration Costs 15% Maximum	Telephone, Internet and Website	\$1,000.00	\$1,000.00
Administration Costs 15% Maximum	Bank Fees and Charges	\$50.00	\$0.00
Food Costs	Annual Mess Dinner, Christmas Dinner	\$5,000.00	\$5,000.00
Food Costs	Canteen supplies	\$1,200.00	\$1,200.00
Insurance - Program, Project, Service or Event	Annual Air Cadet League policy premium	\$750.00	\$750.00
Program Materials & Supplies	Annual Cadet Review Supplies - printing of brochures etc	\$1,500.00	\$1,500.00
Program Materials & Supplies	Uniform Maintenance	\$400.00	\$0.00
Program Materials & Supplies	Training Equipment, Manuals and durable supplies	\$1,000.00	\$1,000.00

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Training	Attending Provincial Training and AGM	\$2,000.00	\$1,000.00
Training	DND Supported Training (Mandatory)	\$3,000.00	\$0.00
Training	Flying and Gliding	\$15,000.00	\$15,000.00
Transportation and Delivery	Effective Speaking Competition travel	\$1,800.00	\$0.00
Transportation and Delivery	Drill Competition travel	\$3,200.00	\$0.00
Transportation and Delivery	Field Training Expedition travel	\$3,200.00	\$0.00
Transportation and Delivery	Gliding Weekend travel	\$6,400.00	\$0.00
Other (Provide Detail)	Provincial Assessment	\$8,245.00	\$8,245.00
Other (Provide Detail)	Honours and Awards	\$6,500.00	\$6,500.00
Other (Provide Detail)	Squadron HQ Maintenance and Repair	\$200.00	\$200.00
Other (Provide Detail)	Cadet Ceremonial Accoutrement	\$500.00	\$500.00
Other (Provide Detail)	Medal expenses	\$500.00	\$500.00
Other (Provide Detail)	Purchase of Squadron T-Shirts, Logo clothing and other items	\$2,500.00	\$2,500.00
Administration Costs 15% Maximum	Fundraising Expenditure	\$450.00	\$0.00
		\$112,295.00	\$81,020.00

Shortfall

	Total
(Total Secured Revenue - Total Expenses)	\$107,295.00

Total RMWB Grant Request

	Amount
Total	\$81,020.00

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Total Cost of Program, Project, or Service

Total cost includes all costs of the entire program, project or service.

\$112,295.00

Total Grant Amount Request

Up to 75% of total program, project cost up to maximum of \$100,000.

\$81,020.00

Grant request as percentage of total cost of program, project or service

Click on the Save Draft button to calculate the percentage.

72%

Outline any expected non-financial resources being leveraged for this program, project, service or event to demonstrate community support.

McMurray Aviation - assistance with Familiarization Flights

Fort McMurray Airport Authority - facilitating Flight School, airport tours and space utilization (storage)

Royal Canadian Legion Branch 165 - fundraising support

Diversified Transportation - discounted transportation rates for out of town activities such as Drill Team Competition and Gliding weekend

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Attachments

Please attach a budget breakdown for each program, project, service or event if there are multiple requests included in this application.

[868_RCACS_Approved_Budget_2025-6.docx](#)
20.8 KB - 10/09/2025 10:28 PM

[Copy_of_DND-MOU-26-June-2020.pdf](#)
1.2 MB - 10/09/2025 10:30 PM

Total Files: 2

Please attach a Partnership Letter(s) of Support for the proposed program, project, service or event to demonstrate authentic partnership and collaboration.

Applicants may use the >Partnership Letter of Support Template or submit a customized letter.

Each letter should include the following five key elements:

1. Commitment to the partnership and shared initiatives
2. Confirmation of the community need
3. History of prior collaboration or rationale for a new partnership
4. Defined roles, responsibilities, and resource commitments
5. Contact information for the partner organization

Each letter must be signed by an authorized representative of the partner organization.

Please note: The partnership letter is a mandatory requirement for Community Sustaining applicants and optional for Community Impact Grant application.

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Please attach signed Financial Statements for the most recent fiscal year end.

Year-end date must fall between July 1, 2024 of last year and June 30, 2025.

[868_SSC_ACC9_2024-2025_2025-10-06_Final.xlsx](#)

685.8 KB - 10/09/2025 10:36 PM

[ACC_signing_page_1_2025.pdf](#)

549.4 KB - 10/09/2025 10:37 PM

[ACC_signing_page_2_2025.pdf](#)

1.3 MB - 10/09/2025 10:37 PM

Total Files: 3

Application Summary: 2026 - 3339 - Community Impact Grant - Community Programs and Projects

Declaration

Declaration: In making this application, I, the undersigned, confirm:

- that I have read the appropriate Grant Guidelines;
- that I understand that this application form and all required attachments must be completed in full and received before 2025-10-14 4:30 p.m. MT;
- that I understand that this application form and any attachments shall be part of the Community Investment Program Approval Committee (CIPAC, Council Appointed) meeting agenda and accessible through all methods that the public meeting agenda is available;
- that I understand the term of the Grant is January 1 to December 31, 2026 and that all expenditures must happen during this term; and
- that I am authorized by the applicant organization to complete the application and hereby represent to the Regional Municipality of Wood Buffalo's Community Investment Program and declare that to the best of our knowledge and belief, the information provided is truthful and accurate, and the application is made on behalf of the above-named organization and with the Board of Directors' full knowledge and consent.
- that I understand the personal information collected in this application is collected under the authority of Section 4(c) of the Protection of Privacy Act and is managed in accordance with the Act. It will be used to process your application and contact you if needed during the review of this application. If you have questions about the collection or use of your personal information, you may contact the Manager, Community Partnerships and Initiatives, at 9909 Franklin Avenue, Fort McMurray, AB T9H 2K4 or at 587-919-5522.

Acknowledgement

I do hereby certify that to the best of my knowledge, this application contains a full and correct account of all matters stated herein.

Applicant Name

Joanne Day

Position/Title

Squadron Sponsorship Committee - Chair

Date: 10/09/2025

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

Program, Project or Service Name

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

Beginning Date

01/01/2026

Completion Date

Note: The term of the grant is January 1 - December 31, 2026. The program, project, service or event and all expenditures must occur during this term.

12/31/2026

Location program, project or service will be provided:

Note: If the grant is approved, the communities served will be included in the Grant Agreement and data collection from all communities will be required.

Do not select the rural community if the service is provided to the clients from rural communities through the urban service area.

Fort McMurray

Please complete the following Program/Project or Event Delivery Details.

Program, Project, or Event Delivery Information

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

Council approved seven funding priorities. Please indicate which funding priority/priorities are applicable to this application.

Please select at least 3 funding priorities for the Community Sustaining and Subsidiary Grant applications.
Please select at least 1 funding priority for the Community Impact Grant (Community Programs and Projects or Community Events) application.

- Community support services and wellness
- Accessibility, inclusion and belonging
- Hosting events/new business and visitors
- Partnership and collaboration
- Rural and Indigenous Communities and Relationships
- Social participation
- Value of culture, heritage and regional pride

Describe how the proposed program, project, service or event align with these priorities.

The Air Cadet program is inclusive for all youth age 12 to 18 years. It has no joining or membership fees. It is a world class youth development movement. Attuned to societal changes, it strives diligently to be a totally dedicated, proactive and innovative partner to encourage and enhance the development of well-adjusted, civic minded youth to undertake leadership roles across the region and beyond.

In the table below, please identify the total number of unique participants that you anticipate will access the funded program, project, service or event.

Target Population

Age	Target Population
Children (0-12 years)	30
Youth (13-18 years)	80
Adults	0
Seniors (65+)	0
Families	0
Community	0
Total	110

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

Please identify the equity deserving population the program, project, service or event will serve.

Youth, Youth, Women and/or girls

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

How does your organization ensure that its programs, projects, services or events are accessible and inclusive for anyone who has an interest? Please share examples and success stories of accessibility and inclusivity.

The Squadron will accept any youth between the ages of 12 and 18 and is multiculturally diverse. Cadets from all socio-economic backgrounds have benefitted from a judgment free educational and skills development program which requires them to accept personal responsibility for their own actions and by doing so a high number of Cadets have been able to qualify for the most attractive rewards the Program offers. The Cadets have earned these rewards through merit and good service by meeting established training and behavioural standards and by participating in a progressive training program featuring both compulsory and optional elements.

To keep the Program cost free for the Cadets, the Squadron Sponsoring Committee helps raise the income needed to meet the costs that cannot be paid by the Department of National Defence. These include facility rental costs, transportation and meals for regional events such as gliding weekends, survival training, Biathlon/Effective Speaking/Drill Competitions plus optional activities that are not covered by the Department of National Defence. The Committee also covers the cost of administrative supplies (computers, printers etc), insurance policies and utilities.

If applicable, please explain how your program, project, service or event celebrates Indigenous culture, serves Indigenous communities and/or promotes Indigenous healing, language, cultural restoration, or reconciliation.

The Cadet program is adding components of Truth and Reconciliation. Classes are being added about the specific contributions to the Canadian Armed Forces by Indigenous people throughout our history. Uniform standards are being adjusted to accommodate beliefs and traditions.

Logic Model

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

Statement of Need: What social problem or gap do you hope to address by delivering the program, project, service or event? What evidence do you have that this problem or gap exists?

There are many families in our region who are prevented from accessing competitive sports and other activities because of the high cost of membership and equipment. As a no-cost program, Air Cadets helps to fill gaps through its no-cost access to extra curricular activity with an emphasis on aviation/STEM education, leadership, personal development, physical fitness and well-being, teamwork and community engagement. The program promotes cultural and social integration and encourages the Cadets to provide positive role models and mentorship to the new cadets who join each year. The Squadron has shown consistent growth year on year as demand increases for such an attractive program.

Broad Strategy: How will the program, project, service or event address the social problem? (e.g., What approach are you taking that you hope will lead your program, project, service or event to support the social problem?)

The Air Cadet program provides a structured environment where youth can improve their quality of life by developing leadership skills, self confidence, discipline and responsibility. The Program provides opportunities for youth to explore careers in aviation, aerospace and other sciences. It also places a strong emphasis on physical health and fitness. Cadets participate in sports, drills and other activities that promote a healthy lifestyle, which helps address gaps in physical education. The program also promotes community service, volunteerism and civic responsibility.

The Program also provides access to positive adult role models and mentors. Officers, Civilian Instructors and Senior Cadets offer guidance and support that can positively influence the lives of all Cadets.

The Program brings together youth from various cultural, ethnic and socio-economic backgrounds, promoting inclusivity, collaboration and mutual respect.

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

Rationale: What evidence or research do we have that this strategy will work? To demonstrate for example, "If [my organization] does 'x' program, project, service or event, then [this] change will happen for the target population."

Enrolment in the Air Cadet Program is increasing year on year. Cadets are engaged and motivated in the program. They go on to seek out careers in aviation and the military. As Cadets progress through the program and gain promotion, we observe the improvement in their skills, knowledge and abilities. Senior Cadets will step into leadership roles and mentor new and junior cadets, who aspire for promotion.

Inputs: What resources will be invested to achieve your goal? (e.g., staff labour, venue space, volunteers, computers, etc.)

Officers and Civilian Instructors run the activities, training and programs in accordance with the defined National Training Program. The Squadron receives a fixed allowance from the Department of National Defence.

The Squadron Sponsoring Committee helps raise the income needed for those expenses that cannot be paid by the Department of National Defence. These include facility rental costs, transportation and meals for regional events such as gliding weekends, survival training, Biathlon/Effective Speaking/Drill Competitions plus optional activities that are not covered by the Department of National Defence. The Committee also covers the cost of administrative supplies (computers, printers etc), insurance policies and utilities.

It is the role of the Committee to provide the resources needed for operational activities that enhance the retention of serving cadets and attract new recruits to the Squadron.

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

Activities: What activities make up the program, project, service or event? (e.g., workshops, mentorship sessions, etc.)

There are weekly regular training nights on subjects including aviation, leadership, Drill, dress and deportment, time management, citizenship, teamwork and accountability. There are also sessions on like skills development through PHASE (Promote Heath And Safe Experiences) training.

On two additional evenings per week, Cadets can choose to participate in enhanced training sessions in Marksmanship, Biathlon, Band, Competition Drill Team and Public Speaking. They can compete at a local, Provincial and National Level - this Squadron's Competitive Drill Team has won the Provincial Competition for the last two years.

At least twice a year there are Field Training Exercises which cover lifesaving skills, survival and wilderness training, teamwork and responsibility.

At least once a year the Squadron aims to participate in a gliding weekend or motorized familiarization flights.

The Squadron parades as part of the annual Remembrance Day ceremonies in Fort McMurray.

Outputs: What do you deliver? (e.g., # of total participants trained, # of organizations, # of sessions, # of events, etc.). Note, each activity should have outputs.

Note: If the program, project, service or event is approved, your outputs may be included in the Grant Agreement and data collection on the outputs is required.

The Squadron trains over 100 cadets each year with the aim of preparing youth to become better engaged citizens by providing access to educational programs and awards and scholarships. Many cadets are high achieving students who go on to be future leaders. Through the program the cadets gain real world experience in guiding others and building community. We have a high level of retention as Cadets strive for promotion and selection for national summer caps in specialized skills such as marksmanship, outdoor survival and aviation.

The Cadet Program at its best - youth leading youth and readiness built through responsibility.

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

Outcomes: What change do you want to see for the participants by running your program, project, service or event? Organizations are required to identify at least one outcome, that will be measured through the grant period, should the application be approved.

Note: If the program, project, service or event is approved, your outcomes will be included in the Grant Agreement and data collection on the outcomes is required.

Our aim is for Cadets to feel a sense of accomplishment and belonging. They will have improved fitness levels, interpersonal skills, self-esteem and mental health. They will be more confident to take a leadership role, make informed decisions and contribute to the community. They will form healthy relationships and be better prepared to transition to adulthood.

What tools will you use to measure the outcomes of the program, project, service or event?

Note: If your organization is approved for funding, copies of the measurement tools selected will be requested.

Surveys, Interviews, Observation

Please provide details of how your program, project, service or event differs from other services being offered in the community.

The Program is a free extracurricular activity for all youth between the ages of 12 and 18. There are no cultural or religious barriers and the uniform has been changed to allow for inclusion of items of cultural or indigenous significance.

The military traditions and the structure of the organization makes the Air Cadets different from Scouts Canada or Girl Guides. The direct focus on aviation is the greatest difference between the Air Cadets and the Army Cadets who also operate within the community.

Project Summary

Squadron Sponsoring Committee of 868 RCACS (Air Cadets)

This grant is intended to promote an allied social profit sector within the Municipality. List the community groups or organizations that will be actively involved in the program, project, service or event delivery.

Community Organization or Group	Role
Rotary Club of Fort McMurray	Title Sponsor
Fort McMurray Airport Authority	Title Sponsor and activity support
Royal Canadian Legion Branch 165	Financial and Activity Sponsor
BGC Fort McMurray	Venue support
Thomas Hopkins Photography	Activity and training support
Wood Buffalo RCMP	Volunteer and activity support
Pheonix Heli-flight	Activity support
Ptarmigan Nordic Ski Club	Activity support
Diversified Transportation	Activity support
Fort McMurray Public School Division	Activity support
Regional Recreation Corporation of Wood Buffalo	Activity support
Keyano College	Activity support

**Squadron Sponsoring Committee of the
868 YMM Rotary Northstar RCACS
Approved Budget 2025-6**

ACC Description	ACC-9 ID	Expenses	Details (examples)	2025-2026 Budget
Administration & Operating Expenses	5010 1(a)	Administration & Office Supplies	Admin Supplies Paper Toner	\$1,000.00
	5020 1(b)	Ofc Equipmt, Computers, Software, etc.	Laptops Printers Filing Cabinets Desk, chairs	\$ -
	5030 1(c)	Sqn Quarters Rental and/or Mortgage Costs (incl Mortgage Interest)		\$42,100.00
	5040 1(d)	Sqn Quarters Expenditures - Maintenance, Repairs, Expansion, etc	Supply shelving Repairs	\$200.00
	5050 1(e)	Utilities/Telephone/Internet/PO Box Rental	Postage/post office Internet Website Cell	\$1,000.00
	5060 1(f)	Committee/Staff AGM & Mtg Attendance		\$2,000.00
	5070 1(g)	Committee/Staff Accoutrements and other such		\$ -
	5080 1(h)	Recruiting, PR, Publicity, Image, Parents Handbooks and such	Advertising Newspaper Ads	\$ -
	5090 1(i)	Annual Provincial Committee Assessment		\$8,245.00
	5100 1(j)	Air Group, Air Wing Dues and such	Regional Assessment	\$ -
	5110 1(k)	Bank Charges, Fees, Cheques Printing, Investment Charges, etc.	Monthly Bank Fees Returned cheque fees	\$50.00

	5120 1(l)	open Cat - insert name in Rev Jml disponible - insérez le titre dans le Journal Revenue	Uniform maintenance	\$400.00
Squadron/Cadet Activities Expenses	5310 2(a)	DND ASR Supported Trg/Activities Outlays	Bush Weekend CO's Discretionary Rewards System	\$3,000.00
	5320 2(b)	Band Equipment, Accessories, Maintenance & Music Program	Instrument purchases Instrument Rentals Consummables Sheet Music	\$ -
	5330 2(c)	Sports & Phys Ed Related Activities	Inter-Sqn Competitions Inter-Flight Competitions Fitness Program Biathlon	\$ -
	5340 2(d)	Flying and Gliding related outlays	Flying Scholarship PowerFlying Drone Program Medical Licensing	\$15,000.00
	5350 2(e)	Training Equipment, Manuals & Durable Supplies		\$500.00
	5360 2(f)	Other Non-DND Supported Trg/Activities Outlays	Drill Competition Sqn Sqn special events	\$6,400.00
	5370 2(g)	Sqn level Insurance	Insurance through League	\$750.00
	5390 2(i)	Honours & Awards, Including Prizes, Bursaries, Grants, etc.	Annual Trophy costs Engraving costs Scholarships	\$6,500.00
	5400 2(j)	Annual Ceremonial Review	Building Rental Annual Displays Annual Review Programme printing	\$3,300.00
	5410 2(k)	Cadet Banquets and Special Events	Christmas Dinner Cadet Dances Mess Dinner	\$5,000.00
	5420 2(l)	Cadet and Ceremonial Accoutrement (name tags, flags, etc)	Name tags Whites	\$500.00
	5430 2(m)	Medals Expenses		\$500.00
	5440 2(n)	open Cat - insert name in Rev Jml disponible - insérez le titre dans le Journal Revenue	Squadron T-Shirts	\$1,800.00

Fund Raising Expenses	5610 3(a)	Tagging Expenses	Purchasing tags Prizes Trays Lollipops	\$40.00
	5620 3(b)	Fund Raising Expenses (excluding Tagging & elsewhere reported)		\$40.00
	5640 3(d)	Canteen Supplies Expenses paid (incl thru advances/floats)		\$1,200.00
	5650 3(e)	Bingo and/or Casino and/or Break Open Tickets Expenses		\$350
	5660 3(f)	open Cat - insert name in Expenses Jnrl	Purchase extra cash calendars	\$400.00
Other Expenses	5810 4(a)	Travel Expenses (not entered elsewhere)	Effective Speaking	\$1,800.00
	5820 4(b)	Sqn Logo Clothing & other Sales items		\$700.00
		TOTAL		\$102,735.00